

A Town of Bridgewater Annual Town Report

For the Year Ended December 31, 2021



Bridgewater, MA

The 2021 Town Report is dedicated to Stella A. (Rudolphi) Wagner



January 26, 1921–October 6, 2021

Stella Ann (Rudolph) Wagner, born to Italian parents in Bridgewater on January 26, 1921, was proud of her heritage, and honored the family's Italian traditions throughout her life. Family Christmas included group ravioli-making—a continuing tradition evoking her presence. At what became Stella's last Christmas, four generations gathered to celebrate with their matriarch and leader.

When Stella was 17, her mother died, and her father proclaimed, "You are the mother now," and she raised five younger siblings, learning patience and parenting skills which enabled her to become an exemplary mother to her own three children.

Stella met her future husband, Herbert Wagner, at a Camp Edwards dance during the war. She and her four sisters were regular troop entertainers. The five sisters looked so alike soldiers could not tell them apart. All soldiers, that is, except Herbert. *He* knew which one was Stella; she was special. They married shortly after the war.

Each week's mass was followed by a big family dinner, then a traditional Sunday afternoon walk. Occasionally, there would be a pony ride or ice cream was offered, but what mattered most was the gathering of family.

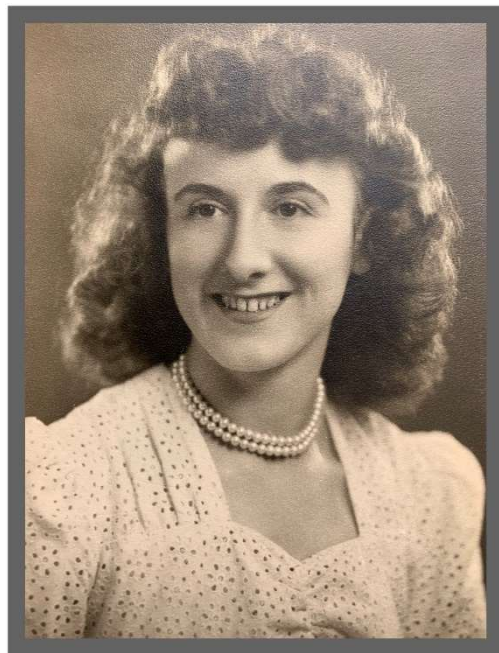
Stella's biggest joy, after her three children, 7 grandchildren and 4 great-grandchildren, was books. She was a voracious reader and crossworder. Stella was always thrilled to tell the story of her first step into a library (located in the Academy Building where the Treasurer's Office is now). She was amazed and would not have believed there were so many books in the whole world. Books and electricity were two of her favorite things. Thanks to electric lights, she could read long into the night.

Stella worked at Bridgewater State College (now Bridgewater State University) in the Graduate Department assisting students in their studies. After retirement, she volunteered her services in various ways, working for the Catholic Women's Club, Ousamequin Club, Bridgewater Improvement Association, Bridgewater Senior Center, Bridgewater Public

Library, Bridgewater Water Department, area soup kitchens, and as an Assistant Girl Scout leader.

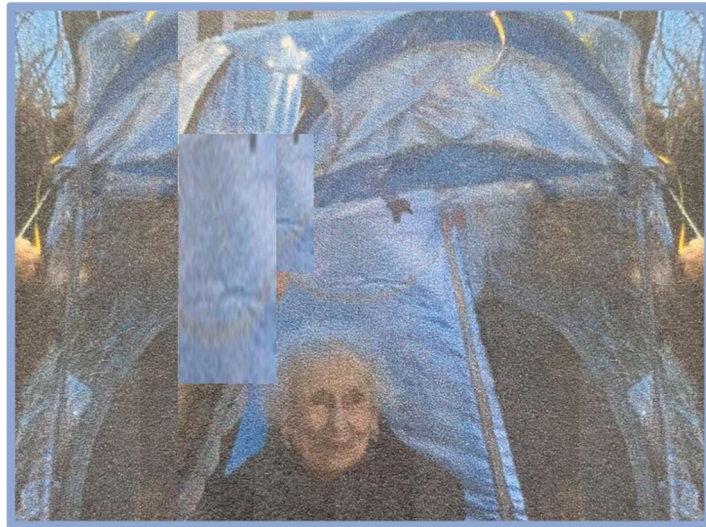
Stella was proud to be a lifelong resident of Bridgewater, and Bridgewater is proud she was one of us. She leaves a legacy of service, kindness, and joy. She was a woman of spirit who, as Herbert understood, made a lasting impression. Her life-long generosity was reflected during her 100th birthday celebration in the midst of the COVID outbreak. She received over 300 birthday cards, enjoyed a Zoom call with over 40 nieces and nephews sharing their love and congratulations, and sat cheerfully under a sheltering tent outdoors (see photo collage below) while a parade led by Bridgewater fire trucks and followed by over 50 cars full of waving and honking friends paraded by in her honor.

Stella's favorite memory: her brother and sisters reminiscing together with all their children They laughed hard. They had grown up poor but were rich in family, tradition, and love.

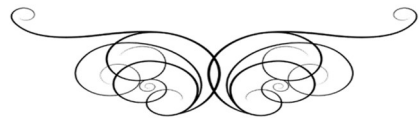




Stella Wagner celebrating and enjoying life!



Stella Wagner celebrating her 100th birthday—a COVID-era drive-by!



OUR TOWN

ANNUAL REPORT

of the

TOWN OFFICERS

Of the Town of
Bridgewater, Massachusetts

For the Year 2021



TOWN OF BRIDGEWATER

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In Memoriam



Michael J. Botelho, 1949–2021

Michael J. Botelho, also known as “the rock,” passed away at home on March 8th, 2021, at the age of 71 after a brief illness.

Born and raised in Taunton, Mike was the son of the late Maurice and Louise Botelho. A graduate of Coyle High School, he went on to receive a bachelor’s degree from Roger Williams University and a master’s degree in Criminal Justice from Anna Maria College. Prior to his retirement, he was a respected Bridgewater police officer for 35 years.

Mike is survived by his longtime partner, Lois Funder and her family, his children, Bryan, Jennifer and her husband Michael, Michael Jr. and his wife Desiree, and grandchildren, Adriana, Patrick, Dylan and Brody, brother, Maurice, niece and nephews, Kim, Scott, Mark, Paul and Stephen. Predeceasing Mike were his sister, Sheila and his nephew, Danny.



Manuel Faria, 1928–2021

Manuel "Manny" J. Faria Jr., 93, of Bridgewater, passed away on Sunday, December 12,

In Memoriam (continued)

2021. He was the husband of the late Lorraine A. (Bouchard) Faria, son of the late Manuel J. Faria, Sr. and Mary C. Almeida. Manny was born in Bridgewater, where he lived all his life.

Manny was a devoted husband and father. He was a hard worker, starting work at the young age of 14. He was a nail worker at the Independent Nail and Packing Company in Bridgewater. He later worked for the Town of Bridgewater in the Water Department for many years before his retirement.

He is survived by his children, Michael J. Faria of Bridgewater and Rosemary Silva of Bridgewater; his grandchildren, Ashley and Kyle; and his brother, Donald Faria of Bridgewater.



Ann Theresa (Costa) Flannery, 1950–2021

Ann Theresa (Costa) Flannery of Bridgewater, daughter of Charles and Eleanor (Flynn) Costa, passed away peacefully at home on October 12, 2021, surrounded by her beloved husband and children after a lengthy battle with cancer.

Ann graduated from Bridgewater-Raynham Regional High School in 1968, received her bachelor's degree from Stonehill College in 1972, and her master's degree at Bridgewater State College in 1982.

Ann taught second and third grades at Central School in East Bridgewater from 1972 until her retirement in 2008. She often served as an election worker for the Bridgewater Town Clerk's Office.

In 1982 she married Richard Flannery. They were married for 39 years before her death.

Ann was a devoted mother to her three children and grandmother to another three. Ann is survived by her husband Richard; her children, Jennifer (Charles Breen) Flannery of Bridgewater, Jason (Sophia) Flannery, and Brian (Kristen) Flannery of Middleboro; her grandchildren, Lyla, Austin, and Ava; her sister Mary (Henry P.) Thompson of Brockton; brother Charles (Julie) Costa of Florida and Minnesota; and several nieces and nephews. Ann was predeceased by her parents.

In Memoriam (continued)



Linda L. (Luckman) LaBossiere, 1943–2021

Linda L. (Luckman) LaBossiere passed away at the age of 78 at her home on December 17, 2021, surrounded by her loving family, after a brief battle with brain cancer. She was the beloved wife of William R. LaBossiere Sr. for 57 years.

Born in Brockton, she was the daughter of the late Joanna Borella Luckman Bullock and the late Thomas Luckman and the stepdaughter of the late Arthur Bullock. She was the beloved mother of three children, Bill LaBossiere Jr. and his partner Paula, Debra Jezard and her husband Stephen, Susan Powers and her husband Kevin; grandmother to six: Bill and Jenna LaBossiere, Jessica and Bryan Jezard, and Jake and Ryan Powers; and great-grandmother to William LaBossiere IV. She is also survived by her sister, Elaine Patrick, her brother, Thomas Luckman, and her lifelong best friend Sandy Trevains.

Linda graduated from Brockton High School in 1961 and Shepard Gill Nursing School in 1963. She spent the majority of her working life as a nurse at Southeastern Correctional Center in Bridgewater, Massachusetts.

Linda loved to laugh and talked with everyone she met. She often served as an election worker for the Town Clerk's Office. People seemed drawn to her shining spirit.

In Memoriam



Lillian Silva, 1939–2021

Lillian Silva, better known as "Bunny", passed away on July 16, 2021, at the age of 82.

Many will remember her as spunky and full of wit. She was naturally humorous but also genuinely friendly and compassionate. Her most cherished activity was spending time with family and friends. While living in Bridgewater she served as a frequent election worker.

She was a sister to Vale Sime and her husband Doug of Bridgewater, and sister-in-law to Evelyn Silva of Taunton; an aunt to Louise Bertelli and her husband Anthony of Middleboro, Gregory Sime of FL, Doralee Pratt of Bridgewater, and Karen Gifford and her husband Robert of Rockland; a great-aunt to Kate Bertelli and her husband Chris Wilinski, Peter A. Bertelli, Sheila Salvucci and her husband David, Jessica Vallance and her husband Robert; and a great great-aunt to Benjamin Wilinski and Elijah Salvucci. Bunny also had a large extended family, including relatives Caroline Innello, Harold Murphy, Irene Wolfe, James Murphy, Karen Trickett, Richard Pratt and many more. She was predeceased by her husband, and relatives Pat Farlin, Dorothy Hathaway, Kitten Ponti and John, George, Billy, and Joe Murphy.

Bridgewater is grateful for the generous contributions these individuals made to our community. We are saddened at their loss.



Congressional, County, Legislative & Town Contacts

Incorporated June 1656
8th Congressional District – 1st Councillor District
1st Plymouth and Bristol Senatorial District
8th Plymouth Representative District

United States Congress (www.congress.gov)			
SENATOR ELIZABETH WARREN		REPRESENTATIVE STEPHEN LYNCH	
Boston	617-565-3170	Boston	617-428-2000
Springfield	413-788-2690	Brockton	508-586-5555
Washington, DC	202-224-4543	Quincy	617-657-6305
		Washington, DC	202-225-8273
SENATOR EDWARD (ED) MARKEY			
Boston	617-565-8519		
Springfield	413-785-4610		
Washington, DC	202-224-2742		

Massachusetts Legislature (https://malegislature.gov/)			
SENATOR MARK PACHECO		REPRESENTATIVE ANGELO L. D'EMILIA	
State House	617-722-1551	State House	617-722-2488
District Office	508-822-3000	District Office	508-697-2700
COUNCILLOR, DISTRICT 1	Joseph C. Ferreira	617-725-4015 X1	
(https://www.mass.gov/service-details/councillors)			

Plymouth County https://www.plymouthcountyma.gov/			
COMMISSIONERS 508-830-9100		DISTRICT ATTORNEY TIMOTHY J. CRUZ	
Gregory M. Hanley		Main Office	508-584-8120
Jared L. Valanzola			
Sandra M. Wright, Chair			
Administrator: Frank Basler			
fbasler@plymouthcountyma.gov		508-830-9104	
REGISTER OF DEEDS		REGISTER OF PROBATE & INSOLVENCY	
John Buckley	508-830-9200	https://www.plymouthcountyprobate.com/	
		Matt McDonough	
		Plymouth	508-747-6204
		Brockton	508-897-5400
SHERIFF-PLYMOUTH COUNTY			
https://www.pcsdma.org/sheriff.html			
Joseph D. McDonald Jr. 508-830-6200			

Cities and Towns in Plymouth County:

Abington, Bridgewater, Brockton, Carver, Duxbury, East Bridgewater, Halifax, Hanover, Hanson, Hingham, Hull, Kingston, Lakeville, Marion, Marshfield, Mattapoisett, Middleborough, Norwell, Pembroke, Plymouth, Plympton, Rochester, Rockland, Scituate, Wareham, West Bridgewater, Whitman

Town Web site: www.bridgewaterma.org

Emergency Number — 911

Town and School Telephone Numbers

Accountant	see Finance	Plumbing/Gas/Wiring	call Building
Animal Control	508-659-1290	Police	508-697-6118
Assessor	see Finance	Animal Control	508-659-1290
Building	see Com & Eco Dev	Public Library	508-697-3331
Com & Eco Dev	508-697-0950	Public Works	508-697-0932
Building	508-697-0904	Engineer	508-697-0906
Community Develop.	508-697-0950	Forestry/Tree Warden	508-697-0931
Conservation Agent	508-697-0950	Roadways	508-697-0931
Economic Develop.	508-697-0950	Solid Waste	508-697-0903
Health	508-697-0903	Structures & Grounds	508-697-0931
Inspectional Services	508-697-0904	Water Pollution Control	508-697-0937
Planning	508-697-0950	Water Supply	508-697-0910
Zoning	508-697-0950	Recreation	see Parks & Recreation
Conservation	see Com & Eco Dev	Schools	508-279-2140
DPW	see Public Works	B/P Tech School Main	508-823-5151
Economic Develop.	see Com & Eco Dev	B/R High School	508-697-6902
Elder Affairs	508-697-0929	Mitchell at the Middle	508-279-2120
Emergency Management	see Fire Dept.	Superintendent	508-279-2140
Finance	508-697-0926	Williams	508-697-6968
Accountant	508-697-0926	Town Clerk	508-697-0921
Assessor	508-697-0928	Town Council	508-659-1254
Collector/Treasurer	508-697-0923	Town Manager	508-697-0919 x5
Fire, including Emergency Management	508-697-0900	Use number for all depts. below <i>except IT</i>	
Forestry/Tree Warden	see Public Works	Hearing Officer	
Health	see Com & Eco Dev	Human Resources	
Highway	see Public Works: Roadways	Information Technology	508-697-0966
Housing Authority	508-697-7405	Parking Enforcement	
Information Technology	see Town Mngr.	Treasurer/Tax Collector	see Finance Dept.
Olde Scotland Links	508-279-3344	Treatment Plant	see Public Works
Parking Enforcement	see Town Mngr.	Veterans' Services	508-697-0908
Parks & Recreation	508-697-8020	Water	see Public Works
Planning	see Com & Eco Dev	Zoning	see Com & Eco Dev

Elected Town Officials

Organization	Term Expires
Bridgewater Public Library Trustees (3-year term)	
Jennifer Anderson	4/2024
Janet Dye	4/2025
Stacey DeCotis	4/2024
Constance Franciosi	4/2023
Matthew Gerritsen	4/2024
Robyn Golden	4/2023
Andrew Harding	4/2023
Danielle Oliari	4/2025
Nancy Sarno	4/2025
Bridgewater-Raynham Regional District School CMTE (3-year term)	
Laura Conrad-Labertino (B)	4/2024
Mike Dolan (B)	4/2024
Timothy Fitzgibbons (B)	4/2024
Richard Florence (B), Secretary-Clerk	4/2022
Lillian Holbrook (B), Vice-Chair	4/2023
Rachel King (R), Chair	4/2024
Kevin Moreira (R)	4/2023
Susan P. Prewandowski (R)	4/2022
Bristol-Plymouth Technical School District (2-year term)	
Mark A. Dangoia (Bridgewater Rep)	4/2022
Town Clerk (3-year term)	
Marilee Kenney Hunt	4/2024
Town Council (3-year term)	
Frederick Chase, Precinct 4, Vice-President	4/2024
Peter Colombotos, Precinct 5	4/2023
Dennis Gallagher, Councilor At-Large	4/2024
Shawn George, Precinct 3	4/2023
Erik Moore, Precinct 1	4/2024
Kevin Perry, Precinct 2	4/2023
Matthew Rushton, Councilor At-Large, President	4/2022
Francis Sousa, Precinct 7	4/2022
William Wood, Precinct 6	4/2022

Town Officers

Department/ Phone Number		Name
Accounting Manager	508-697-0926	Laurie Guerrini
Animal Control Officer	508-659-1290	Lisa McKay
Assistant Town Manager	508-697-0919	Kimberly Williams
Chief Assessor	508-697-0928	Shelley McCauley
Building & Zoning Commissioner	508-697-0904	Steven Solari
Collector/Treasurer	508-697-0936	Scott Bois
Community & Economic Development Director, Town Planner	508-697-0907	Jennifer Burke
Assistant Town Planner		Elijah Romulus then Jasmin Farinacci
Conservation Agent		Steve Solbo
Environmental Planner		Steve Solbo
Zoning		Jennifer Burke
Constable--Terms End 12/2021		Dave Asiaf Katherine Asiaf Marilee Kenney Hunt Joseph Latimer Adam Loomis Jolie Sprague Martin Michael Moore William Scharnick
Elder Affairs Director	508-697-0929	Emily Williams
Electrical Inspector	508-697-0904	Frederick (Greg) Paul
Engineer (see Town Engineer)		
Finance Director	509-697-0926	Anthony Sulmonte
Fire Chief	508-697-0900	Michael MacDermott
Deputy Fire Chief		John Schlatz
Hearings Officer	508-697-0919	Michael Dutton
Health Agent	508-697-0903	Eric Badger
Human Resources Director	508-697-0919	Kimberly Williams
Highway Superintendent	508-697-0931	Paul DeCosta
Information Technology Director	508-697-0966	Brad Dzierzak
Network Technician		Justin Viera
Inspector of Animals	508-659-1290	Lisa McKay
Parks & Recreation Sup't.	508-697-8020	Charles Simonds
Plumbing & Gas Inspector	508-697-0904	Robert Cabral
Police Chief	508-697-6118	Christopher Delmonte
Executive Officer		Carl H. MacDermott III
Public Library Director	508-697-3331	Jed Phillips
Assistant Director		Ann Gerald

Town Officers (continued)

Roadways Superintendent	508-697-0931	Paul DeCosta
Sealer of Weights & Measures	508-697-0904	David Moore
Sewer Director, see Water Pollution Control		
Town Attorney		Jason Rawlins
Town Clerk	508-697-0921	Marilee Kenney Hunt
Assistant Town Clerk		Jolie Sprague Martin
Town Councilors	508-659-1254	
At-Large Councilors		Dennis Gallagher Matthew Rushton
Precincts Councilors		
Precinct 1		Erik Moore
Precinct 2		Kevin Perry
Precinct 3		Shawn George
Precinct 4		Frederick Chase
Precinct 5		Peter Colombotos
Precinct 6		William Wood
Precinct 7		Francis Sousa
Town Engineer	508-697-0906	Azu Etoniru
Town Manager	508-697-0919	Michael Dutton
Treasurer	508-697-0936	Scott Bois
Tree Warden (volunteer)	508-697-0931	William Maltby
Veterans' Agent	508-697-0908	Roderick Walsh
Water Pollution Control	508-697-0937	Jonas Kazlauskas
Water Supply Director	508-697-0910	Jonas Kazlauskas
Wiring Inspector	508-697-0904	Greg Paul
Zoning, see Com & Eco Dev		

Boards, Committees, and Commissions

Massachusetts's Open Meeting Law

As required by Massachusetts' Open Meeting Law, all Bridgewater appointed board, commission and committee meetings are posted and open to the public. Meeting dates, location, and times are posted at least 48 hours before the meeting and are available on the Town's web calendar.

- Type www.bridgewaterma.org in your browser
- Scroll to and click on "Calendar"

Posted meeting notices are also available in a binder at the Town Clerk's Office which is located at 66 Central Square. Meeting agendas and minutes are posted at the Town's website.

- Type www.bridgewaterma.org in your browser
- Scroll to "Quick Links"
- Select "Agendas and Minutes"

To request automatic notification of any or all meeting postings:

- Type www.bridgewaterma.org in your browser
- Select "Stay Informed"
- Sign up for notifications of your choice

Boards, Committees and Commissions

Descriptions of the following boards, committees, and commissions can be found in the **Bridgewater MA Town Code**, available online at:

<http://www.bridgewaterma.org/documentcenter/view/1128>

The information below is in: PART II Administrative Code, Chapter I, Article III, Section "X".

For example, information on the Affordable Housing Trust is found in:

PART II Administrative Code, Chapter I (c. I), Article III (art III), Section 2 (§2).

Organization	Admin Code Section Term Expires
Affordable Housing Trust (2-year term) William M. Callahan Patrick Driscoll Town Manager (Michael Dutton), Chair – <i>ex officio</i> Two unappointed positions	Section 2 6/30/2021 6/30/2021 --
Agricultural Commission (3-year term) David Anderson 2 vacancies for terms ending 2023 and 2024	Section 3 2022
Assessors, Board of (3-year term) Ronald M. Barron, Clerk Milton Morris Scott Rubin, Chair	Section 4 2023 2023 2025

Boards, Committees & Commissions (continued)

Organization	Admin Code Section Term Expires
Cable Advisory Committee (3-year term) Sherley Phillips	Section 5 2024
Charter Review Committee Darren Boston Thomas Golden Janet Hanson Ed Ivaldi, Chair Cleonie Mainvielle, Vice-Chair Steve Persell Scott Pitta	<i>Ad hoc</i> committee reporting to Michael Dutton. Service dates 5/2020-5/31/2021
Citizens' Advisory Committee (3-year term) Keith Buohl Lisa Buzzell-Curley Michael Flaherty Sherley Phillips John Sharland 2 vacancies	Section 6 2023 2023 2022 2023 2023 (resigned January 2022)
Community Preservation Committee (3-year term) Harry Bailey (Con Com Rep) Jean Guarino (Planning Board Rep) Gina Guasconi (Recreation Rep), Chair Carlton Hunt (At-Large), Vice-Chair Kevin James Mandeville (Open Space Rep) <i>Joshua McGraw, Administrative Assistant</i> Joan Neumeister (Housing Authority Rep) Stephen Rogan (Historical Commission Rep) William Smith (Historic District Commission Rep) 1 Vacancy Affordable Housing Trust Rep	Section 7 2022 2022 2022 2022 2022 2023 2022 (resigned 10/16/2021) 2022
Conant Trust Fund Committee (5-year term) Harold Estabrook III, Assistant Treasurer Marie Fahey, Vice-Chair Michael Levy, Secretary/Clerk John Sylvia, Treasurer David Wolohojian, Chair	Section 8 2022 2024 2025 2021 2023

Boards, Committees & Commissions (continued)

Organization	Admin Code Section Term Expires
Conservation Commission (3-year term) Harry E. Bailey Jr., Vice-Chair <i>Steve Solbo, Staff Liaison</i> Marilyn MacDonald, Chair Eileen Prisco Wendy Smith 2 vacancies	Section 9 2022 -- 2022 2023 2024
Cultural Council (3-year term) Limit 2 consecutive terms Teresa Foley, Chair Pamela Ford Justin McCauley, Treasurer Christina Montana Karen Peabody Stephen Rogan, Co-Chair Stephen Sargent, Secretary Several Vacancies Available	This council is authorized under both the Town Code Article III, § 10 & MA General Law (c.10 §58) Resigned 7/4/2021 Term expired 6/30/2021 Term expired 6/30/2021 Moved in 2021 Resigned 1/27/2021 Term expired 6/30/2021 Resigned 5/10/2021
Disability Commission (3-year term) Karen Aicher Matthew Bernstein Lorraine Carrozza David Frim, Chair Henry Goldsmith, Secretary Anna Nakouzi	This commission is authorized under both the Admin Code Article III Section 11) and MA General Law (c. 40 §8J) 2024 2021 2023 2024 2022 2022
Elder Affairs Commission (3-year term) Karen Aicher Sandra Alley, Secretary Nicholas Bagas, Vice-Chair Bridget (Pat) Boyle Regina Cohen Joan Colombo Douglas Dorr David Frim, Chair Richard Gopen Mary Lou Harding Debra Heckbert Gloria Lemieux Diane Roza Robin Sherrick	Section 12 2023 2025 2024 2022 2023 Resigned 2021 2024 2022 2022 2023 2021 2021 2021 2023

Boards, Committees & Commissions (continued)

Organization	Admin Code Section Term Expires
Energy Committee (3-year term) Carlton Hunt 2 Vacancies	Section 13 2022
Financial Committee (3-year term) Kathleen Blais (Town Manager Appointee) Christopher Blunt (Town Manager Appointee) George Haley (Town Clerk Appointee) Anthony Hebert (Town Manager Appointee) Eric Langone, Chair (Town Manager Appointee) Kathleen Martin (Town Manager Appointee) <i>Joshua McGraw, Secretary</i> Robert Rees (Town Clerk Appointee) Suzi Robinson (Town Clerk Appointee) Nathan Schofield (Town Council Appointee) Julie Scleparis (Town Council Appointee) Micheala (MJ) Spagone (Town Clerk Appointee)	Section 14 2021 2023 2021 (Resigned in 2020) Moved 2021 2025 2024 Resigned 2021 2023 2023 2024 2024
Fire Station Building Committee, <i>ad hoc</i> Alan Chuckran Timothy Donovan Michael Flaherty Casey Florence Thomas Levy Michael MacDermott Jim Reidy, appointed not sworn Matthew Rushton, Chair John Schlatz, appointed not sworn Peter Spiro Norman Whitaker Lea Wyatt	<i>Ad hoc</i> committee reporting to Michael Dutton formed to lead a project new Fire Station building project.
Fishery Committee (3-year term) Richard E. Benton, Secretary, Bridgewater (B) Skip Copeland (B) John Cruz, West Bridgewater, (WB) Harold Estabrook III, Chair (B) Robert Hanson (B) Donald MacDonald (WB) James Sniger (WB) James Souza (WB)	This is a 2-Town Committee: Bridgewater (B) and West Bridgewater (WB). In Bridgewater, this committee is overseen by Parks & Recreation; in 2021, all positions continued.

Boards, Committees & Commissions (continued)

Organization		Admin Code Section Term Expires
George Mitchell Elementary School Building Committee, <i>ad hoc</i>		<i>Ad hoc</i> committee formed by Michael Dutton to lead the George Mitchell School building project
Michael Bennett Mal Benvie Kathleen Blais (V) Dennis Bray (NV) Eric Desrochers (V) Michael Dolan Vice-Chair (V) Patrick Driscoll (V) Michael Dutton (NV) John Dzialo (V) John E. Gerrish, Chair (V) Lillian Holbrook, Clerk (V) Jason Hammond Eric Langone (V) Heidi Letendre (V) Mark Linde (V) Michael Losche (V)	Kathleen Macedo (NV) Josh, McGraw <i>Secretary</i> Joanne Mulcahy (V) Lisa Ohman (NV) Joseph Oravec (V) Robert Pacheco (NV) James Perry (V) Ryan Powers (NV) Bill Rowan (V) Derek Swenson (NV) Carla Thomas (V) Scott Wauchope (V)	(V) = voting member (NV) = nonvoting member
Health, Board of (3-year term) Guillaume Dougados Patricia Neary William Prince		Section 15 2024 2022 2023
Historic District Commission (3-year term) Marie Benoit Judith Gabriel, Vice-Chair James Kirkcaldy Dorothy Lamoreaux, <i>Secretary</i> Nicholas Palmieri Nancy Sarno William S. Smith, Chair		Section 16 Continuing 2022 2022 Continuing 2023 Continuing 2022 2025
Historical Commission (3-year term) Sharon Anderson Matthew Casey David R. Moore, Chair after 6/30/21 Stephen Rogan, Chair until 6/30/21 1 Member Vacancy 2 Alternates Member Vacancies		Section 17 2021 2023 2021 2021

Boards, Committees & Commissions (continued)

Organization	Admin Code Section Term Expires
Housing Authority (5-year term) Nicholas Bagas, Chair Lorraine Carrozza, Vice-Chair Stacy Driscoll Mark Linde Martha Shionis, Treasurer (Residential Rep)	Section 18 2022 2024 (resigned 1/19/2021) 2025 2026 2025
Housing Partnership Committee Not appointed in 2021	Section 19
Master Plan Committee (3-year term) No committee was appointed in 2021 3 vacancies	Section 20
Open Space Committee (3-year term) Eileen Hiney, Chair Nicole Holmes Kevin Mandeville Maureen Minasian Lauren Webb	Section 21 2022 2021 2022 2023 2024
Parks & Recreation Commission (3-year term) Daniel Buron James Campbell <i>Carolyn B. (Brooke) Condon, Summer Staff Liaison</i> Michael Flaherty, Chair Gina Guasconi, Vice-Chair	Section 22 2024 2022 -- 2023 2022
Planning Board (5-year term) Raymond Ajemian Patrick Driscoll, Chair Steven Geller Jean C. Guarino Michael MacDonald, Vice-Chair Astrid Rojas (Associate until 6/30/2021) Julia Santarcangelo, Associate Member	Section 23 2023 2025 2023 Until 6/30/2021) 2023 2024 2022
Registrars of Voters, Board of (3-year term) Joseph Gillis Jr. (R) Town Clerk (Marilee Kenney Hunt [D]), Chair – <i>ex officio</i> Frances Jeffries (D) Stephen Mordas (R)	Section 24 2022 2024 2021 2023

Boards, Committees & Commissions (continued)

Organization	Admin Code Section Term Expires
Sr. Assoc. Volunteer Experience Comm. (3-yr term) (SAVE) Collector/Treasurer (Scott Bois) – <i>ex officio</i> Resident (Paula Bracken), Chair Principal Assessor (Shelley McCauley) – <i>ex officio</i> Elder Affairs Director (Emily Williams) – <i>ex officio</i> 1 Resident vacancy, non-SAVE recipients	Section 25 -- Continuing -- --
Town River Fisheries Committee See Fishery Committee	
Transportation Committee (3-year-term) Economic Development Director (Jennifer Burke) – <i>ex officio</i> Chief of Police (Christopher Delmonte) – <i>ex officio</i> Town Manager (Michael Dutton) – <i>ex officio</i> Roadways Supt. (Paul DeCosta) – <i>ex officio</i> Fire Chief (Michael MacDermott) – <i>ex officio</i>	Section 26 -- -- -- -- --
Veterans' Council (3-year term) Dennise Caratazzola Pauline Grenier, Secretary William LaBossiere Sr. Ronald N. Lembo Robert (Chris) Rue Veterans' Agent (Roderick K. Walsh) – <i>ex officio</i> Several vacancies	Section 28 Continuing 2023 2021 2023 2022 --
Water & Sewer Board (3-year term) Joseph Bracken <i>Jane Brown, Staff Liaison</i> 2 Vacancies	Section 27 2022 --
Zoning Board of Appeals (3-year term) Gerald Chipman, Vice-Chair <i>Jasmin Farinacci, Staff Liaison</i> Brian Heath, Vice-Chair/Chair Anna Klimas 2 Associate Vacancies	Section 29 2023 -- 2021 2021

Administrative Personnel

Accountant (Finance) Angela Chandler, Laurie Guerrini, Laurie Mahoney, Michelle Rota, Melissa Sullivan	508-697-0926
Assessor (Finance) Michelle Burgess	508-697-0928
Building/Inspectional Services (Com & Eco Dev) Ruth Card, Debra Cronin	508-697-0904
Collector/Treasurer (Finance) Teresa Gillis, Ann Larracey, Pamela Sproule, Nancy Wolfson	508-697-0923
Conservation (Com & Eco Dev) Jasmin Farinacci	508-697-0950
Elder Affairs Joanne Caratelli through July 2020 Kristin Noonan through November 2020 Community Wellness & Volunteer Coordinator	508-697-0929 508-659-1231
Fire Anne Marie Hanley, Renee Rushton	580-697-0900
Health, Board of (Com & Eco Dev) Laurie Keane	508-697-0903
Highway (See Roadways)	508-659-1333
Human Resources Tracey Lavoie, Payroll and Benefits Specialist Jessica Rojas, Human Resource Generalist	508-697-0971 508-697-0971
Inspectional Services (See Building)	
Licensing (Town Manager's Office) Katherine Desrosiers	508-697-0919 ext. 5
Parks and Recreation (formerly Recreation) Brooke Condon (summers only)	508-697-8020
Planning (Com & Eco Dev) Leslie Dorr, Jasmin Farinacci	508-697-0950

Administrative Personnel (continued)

Police Paula Bracken, Ann Marie Gill	508-697-6118
Public Library Rose Mamakos, Office Manager/Administration	508-697-3331
Roadways (formerly Highway Dept.) Kimberly Resmini-Bamberg	508-697-0931
Town Clerk Christine M. Nemes	508-697-0921
Town Council Ann Holmberg	508-659-1254
Town Manager Katherine Desrosiers	508-697-0919 ext. 5
Treasurer (See Collector/Treasurer)	
Water & Sewer Lisa Brogan	508-659-1312
Jane Brown	508-659-1311
Zoning (Com & Eco Dev) Jasmin Farinacci	508-697-0950

2021 Elections

Annual Town Election

Saturday, April 24, 2021 (By Charter, last Saturday preceding the last Monday in April)
Bridgewater Mitchell at the Middle School, 166 Mt. Prospect Street

Voter Breakdown April 24, 2021
Total # Registered Voters: 17,991
Total # Ballots Cast: 1,891(10.51% of registered voters)

In accordance with the provisions of the foregoing warrant, the Town Clerk declared the polls open at 7:00 a.m. The election officers were sworn to their faithful performance of their duties. At 8:00 p.m. the polls were declared closed and the Election results were as follows: Total Voted: 1,891, 10.51 % Turnout, Total Registered Voters:17,991

Town Clerk (P=Precinct)

	P1	P2	P3	P4	P5	P6	P7	TOTAL
Marilee Kenney Hunt	354	330	240	123	89	143	250	1529
Blanks	71	82	57	28	11	38	61	348
Write Ins (All Others)	4	4	3	0	0	1	2	14
Total	429	416	300	151	100	182	313	1891

Town Councilor District 1 (P=Precinct)

	P1	P2	P3	P4	P5	P6	P7	TOTAL
Eric H. Moore	322							322
Blanks	97							97
Write Ins (All Others)	10							10
Total	429							429

Town Councilor District 2 (P=Precinct)

	P1	P2	P3	P4	P5	P6	P7	TOTAL
Kevin A. Perry		313						313
Blanks		100						100
Write Ins (All Others)		3						3
Total		416						416

Annual Town Election (continued)

Town Councilor District 5 (Fill Vacancy 2 Yrs.) (P=Precinct)

	P1	P2	P3	P4	P5	P6	P7	TOTAL
Peter Colombotos					88			88
Blanks					12			12
Write Ins (All Others)					0			0
Total					100			100

Town Councilor At-Large (P=Precinct)

	P1	P2	P3	P4	P5	P6	P7	TOTAL
Dennis C. Gallagher	325	320	230	110	85	138	228	1436
Blanks	103	95	67	38	15	44	84	446
Write Ins (All Others)	1	1	3	3	0	0	1	9
Total	429	416	300	151	100	182	313	1891

Bridgewater-Raynham Regional School Committee (Bridgewater) (P=Precinct)

	P1	P2	P3	P4	P5	P6	P7	TOTAL
Michael Joseph Dolan	229	206	159	89	56	86	169	994
Timothy P. Fitzgibbons	291	294	185	93	69	121	193	1246
Jason C. Hammond	172	161	130	56	38	67	120	744
Blanks	165	171	125	64	37	90	139	791
Write Ins (All Others)	1	0	1	0	0	0	5	7
Total	858	832	600	302	200	364	626	3782

Annual Town Election (continued)

Bridgewater-Raynham Regional School Committee (Raynham) (P=Precinct)

	P1	P2	P3	P4	P5	P6	P7	TOTAL
Louis Anthony Ghelfi	181	162	119	60	45	73	146	786
Laura A. Conrad	210	182	141	71	40	72	147	863
Rachel R. King	224	208	167	85	50	85	146	965
Blanks	242	280	172	86	65	134	187	1166
Write Ins (All Others)	1	0	1	0	0	0	0	2
Total	858	832	600	302	200	364	626	3782

Trustees Of Public Library (P=Precinct)

	P1	P2	P3	P4	P5	P6	P7	TOTAL
Blanks	1231	1214	862	441	289	523	918	5478
Kori Blabish Alves (Write In)	6	0	2	0	0	0	0	8
Jennifer Anderson (Write In)	7	2	4	2	0	3	3	21
Anastasia DeCotis (Write In)	10	0	2	1	0	3	0	16
Ariel Gaeta (Write In)	0	0	7	0	0	0	0	7
Matthew A. Gerritsen (Write In)	6	10	5	3	4	3	8	39
Deirdre O'Shea-Kerr	1	2	0	1	0	1	0	5
Write Ins (All Others)	26	20	18	5	7	13	10	99
Total	1287	1248	900	453	300	546	939	5673

Question

"This non-binding question will not change any current zoning or general ordinances but serves to inform the Town Council of current public opinion.

Will the public support allowing retail sale of recreational marijuana in Bridgewater?"

Explanation: Recent changes in many States and at the Federal level show that public support for Adult Use Recreational Marijuana has changed significantly since the Town Council enacted a ban against Retail Marijuana Shops. It is very difficult to measure the current opinion in the Town of Bridgewater through Social Media or other methods. This method, allowed by law, will accurately inform the Town Council of current public opinion without changing any current laws.

Annual Town Election (continued)

(P=Precinct)

	P1	P2	P3	P4	P5	P6	P7	TOTAL
Yes	248	207	177	99	60	120	168	1079
No	177	208	121	50	40	60	142	798
Blanks	4	1	2	2	0	2	3	14
Total	429	416	300	151	100	182	313	1891

A true copy, Attest:
Marilee Kenney Hunt
Town Clerk

Town Reports

For the Year Ended December 31, 2021

Board, Committee, and Commission Reports

Affordable Housing Trust

2021 Affordable Housing Trust members: Town Manager (Michael Dutton) – *ex officio*, Patrick Driscoll, William M. Callahan

The Affordable Housing Trust did not meet in calendar year 2020.

Agricultural Commission

2021 Agricultural Commission members: David Anderson

There were not sufficient members to call a meeting in 2020.

Assessors, Board of

2021 Board of Assessors members: Ronald M. Barron, Clerk; Milton Morris, Scott Rubin, Chair

The Board of Assessors has three members appointed by the Bridgewater Town Manager. Minimum requirements for Board members are established by the Commonwealth of Massachusetts and the Commissioner of Revenue. All members of the Bridgewater Board must be certified by the Commonwealth of Massachusetts.

The Board meets as often as necessary to serve the Department's need for review of exemptions, abatements for real estate taxes, monthly reports, and to perform other required, signatory duties. During busy times, meetings often take place weekly. Readers may refer to Financial Services: Assessing on for a summary of actions taken by the Board.

The Board of Assessors wishes to express its thanks to Chief Assessor, Shelley McCauley, for her dedication day in and day out, and for her capable operation of the Assessor's Office. We also thank our Administrative Clerk, Shelley McCauley, for her continued dedicated service to the Department and the public.

Respectfully submitted,
Scott Rubin, Chair

Cable Advisory Committee

2021 Cable Advisory Committee members: Sherley Phillips.

The Cable Advisory Committee did not meet in 2021.

Board, Committee & Commission Reports (continued)

Charter Review Committee

2021 Charter Review Committee members: Darren Boston, Thomas Golden, Janet Hanson, Ed Ivaldi, Chair, Cleonie Mainvielle, Vice-Chair, Steve Persell, Scott Pitta

No final report was submitted by the Charter Review Committee.

Citizens' Advisory Committee

2021 Citizens' Advisory Committee members: Keith Buohl, Lisa Buzzell-Curley, Michael Flaherty, Sherley Phillips, John Sharland

During the year, our committee received 15 volunteer applications from residents wishing to serve on various Boards, Committees, and Commissions. Until further notice, our committee is only setting up interviews via Zoom if the application is for the Planning Board, the Conservation Commission, the Board of Health, the Water and Sewer Board, the Zoning Appeals Board, or the Board of Assessors. In all other cases, we review the application, but the Town Manager handles interviews.

Of the 15 applications received and reviewed, only one applicant was rejected. The Town Manager informed that individual why the application was refused.

Overall, this vetting and appointment process has worked well over the last 10 years. We have a team of 120 board, committee, and commission members who are willing to give of their time and talents to help make our town government function as well and as fairly as it can. Many of these people have professional status in some or all of the charges of the various committees. For example, we have a lawyer on the Zoning Appeals Board, which is a quasi-judicial body. In other words, members sit in judgement – of “hardship” requests where a zoning variance is needed. We have a real estate business owner on the Board of Assessors and a doctor (PhD) of pharmacy on the Board of Health. This list of professional volunteers goes on.

There are currently a few openings on the various boards, committees, and commissions. The Volunteer Application is available on the Town website. To determine current vacancies and how to apply for a position, please visit:

<https://www.bridgewaterma.org/198/Boards-Committees-Commissions>

and scroll down to the section titled **Volunteer Opportunities**. Please remember that applicants must not only be a resident of Bridgewater but also registered to vote.

When Zoom meetings include interviews, the meeting must be recorded by the town. Since we meet in the evenings, and do not have a staff person, the Town Manager's Executive Assistant, Katy (Katherine) Desrosiers, had to make herself available to begin the meeting and start the recording process. We thank Katy for her dedication in non-work hours. We understand that Katy has recently moved on to a position in another town and we wish her all the best.

Respectfully submitted,
John Sharland, Chair

Community Preservation Committee

2021 Community Preservation Committee members: Harry Bailey Jr., Conservation Committee; Jean Guarino, until 6/30/2021 & Steven Geller, Planning Board; Gina Guasconi, Chair, Parks and Recreation Commission; Carlton Hunt, Vice-Chair, At-Large; Kevin James Mandeville, Open Space Committee; Joan Neumeister (resigned October 2021), Housing Authority; Stephen Rogan, Historical Commission, and William Smith, Historic District Commission.

Bridgewater's Community Preservation Committee (CPC), in accordance with Chapter 44B of the Massachusetts General Laws, Community Preservation Act (CPA), is responsible for identifying the Town's community preservation needs, which include receiving and reviewing applications for CPA-funded grants, recommending funding for projects to the Town Council, and conducting an annual meeting where residents share their thoughts and ideas about projects for which the Committee should or should not actively recommend funding. Per the MGL, the CPC shall make recommendations to the Town Council for the acquisition, creation, rehabilitation, and preservation of land for open space and recreation; for the acquisition, preservation, rehabilitation, and restoration of historic resources; and for the creation, preservation, or support of affordable housing. Monies for projects are received via two means: 1) as a 2% surcharge on real estate taxes denoted as CPA (Community Preservation Act); and 2) matching state funds at a rate set annually by the state legislature and derived from recording fees at the Registries of Deeds in the state.

The committee meets on the fourth Wednesday of each month. Due to the COVID pandemic, meetings were held virtually on Zoom for a second year. Once restrictions are lifted, in-person meetings will resume in the Academy Building.

Agendas and minutes are available on the Town's web site:

<https://www.bridgewaterma.org/agendacenter> (scroll down to the **Community Preservation Committee** section).

All meetings are recorded and can be viewed on the Town's YouTube channel. Once on the page (<https://www.youtube.com/channel/UC9np8ZefAecrUXTTKa7zibQ>), click beside the search icon and type in *community preservation committee*.

The CPC is comprised of nine members, eight representing various Town committees and one citizen-at-large. The 2021 Community Preservation Committee members and their respective committees are listed at the top of this report. The Affordable Housing Trust position remained vacant as the Trust was again inactive in 2021.

The CPC receives and reviews applications for CPA grants throughout the year. A new project recommended to and approved by the Town Council was the community pickle ball courts on Wally Krueger Way. The committee also continued to monitor renovations to the Memorial Building, the housing development of the McElwain School apartments,

Board, Committee & Commission Reports (continued)

and the restoration of the Central Square Congregational Church steeple, all funded in previous years.

Note that, although the Annual Town Report is for calendar year 2021, the figures below are for Fiscal Year 2021 (July 1, 2020, through June 30, 2021).

CPA Fund Balance carried forward from FY2020:	\$3,188,499.35
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New Revenue FY2021:

Community Preservation Surcharge	\$722,173.95	
State Match	\$197,458.00	
Interest	\$1,884.90	
Gifts, Grants, Donations	\$0.00	
Returned Project Funds (fencing)	\$885.00	
<hr/>		
Total FY2020 Revenue		\$922,401.85

Expenditures for FY2021:

Open Space	\$0.00
Historic	\$0.00
Community Housing	\$1,210,000.00
Community Recreation	\$21,961.60

Expenditures for Debt Service

Open Space - Keith Homestead	\$38,860.00
Historic Resources – Academy Building	\$ 366,600.00
Community Housing	\$0.00
Community Recreation	\$0.00

Administrative Expenses	\$20,724.82
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Total FY2020 Expenditures	(\$1,658,146.42)
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CPA Fund Balance as of June 30, 2021	\$2,452,754.78
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The Committee would like to thank the residents of the Town and the various boards/committees/commissions who so willingly provided input for our projects. The committee looks forward to continually working together with the Town and its residents to carry out charges set forth in the Commonwealth of MA Community Preservation Act and Bridgewater's Community Preservation Plan. Further, the CPC encourages residents to attend its monthly meetings and welcomes applications to be submitted.

Respectfully submitted,
Gina Guasconi, Chair

Board, Committee & Commission Reports (continued)

Conant Trust Fund Committee

2021 Conant Trust Fund Committee members: Harold Estabrook III, Assistant Treasurer; Marie Fahey, Vice Chair; Michael Levy, John Sylvia, Treasurer; Secretary/Clerk; David Wolohojian, Chair

The Conant Trust Fund Committee, comprised of five appointed Board members, operates and oversees the activities of the Conant Community Health Center, Inc. (CCHC) and Healthcare Educational Resources, Inc. (HER).

The CCHC currently leases space to five tenants:

- Mass General Brigham Home Care
- Healthcare Educational Resources
- Sunshine Day Care Center
- Department of Correction: Employee Assistance Service Unit (EASU)
- Massachusetts State Police: Fire & Explosion Investigation Unit

During 2021, in addition to supporting the programs of the tenants at the CCHC, the Committee hosted a variety of health-related functions and programs for the community including:

- American Red Cross Blood Drives
- Babysitting Course for Area Youth
- Bridgewater Fire Department Training
- Bridgewater Senior Center Temporary Office Space
- Bridgewater Police Department Supplies and Training
- Bridgewater-Raynham Regional School District Trainings and Meetings
- Bridgewater Senior Center Caregiver Support Group Meetings
- Bridgewater Youth Athletic Leagues CPR and First Aid Training: Softball, Soccer, Baseball, Lacrosse

2021 marks 31 years of operation of the Conant Community Health Center.

Respectfully submitted,
Nancy DeMello, Director, Conant Community Health Center

Conservation Commission

2021 Conservation Commission members: Harry Bailey, Marilyn MacDonald, Eileen Prisco, Wendy Smith

No report was submitted by the Conservation Commission for 2021

Respectfully submitted,
Marilyn MacDonald, Chair

Cultural Council

2021 Cultural Council members: Teresa Foley, Jessica Manning, Justin McCauley, Christina Montana, Karen Peabody, Jennifer Rogan, Stephen Rogan, Stephen John Sargent

No report was submitted by the Cultural Council for 2021

Website: <http://www.mass-culture.org/bridgewater>

Disability Commission

2021 Disability Commission members: Karen Aicher, Matthew Bernstein, Lorraine Carrozza, David Frim, Henry Goldsmith, Anna Nakouzi,

No report was submitted by the Disability Commission for 2021

Respectfully submitted,
David Frim, Chair

Elder Affairs Commission

2021 Elder Affairs Commission members: Karen Aicher, Sandra Alley, Nicholas Bagas, Bridget (Pat) Boyle, Peter Caratelli, Regina Cohen, Joan Colombo, Douglas Dorr, David Frim, Richard Gopen, Mary Lou Harding, Debra Heckbert, Gloria Lemieux, Diane Roza, Robin Sherrick

No report was submitted by the Elder Affairs Commission for 2021

Respectfully submitted,
David Frim, Chair

Energy Committee

2021 Energy Committee member: Carlton Hunt, PhD

The Energy Committee (EC) respectfully submits this 2021 report. The EC is a standing advisory committee to the Town. Carlton Hunt continued his member and chair. He supported the Town by compiling energy use and cost data from the Green Communities Municipal Energy Initiative (MEI) database and tracking the solar supply, costs, and credits generated by the Fireworks Circle solar field.

The 2021 Annual Green Communities (GC) report prepared by Assistant Town Planner Jasmin Farinacci and Carlton Hunt was submitted in November 2021. A summary of Bridgewater's municipal energy use and costs follow.

Board, Committee & Commission Reports (continued)

- Energy use in Town buildings decreased from GC inception in 2010 through 2015 due to energy conservation measures funded through the Green Communities program. Building energy consumption has been stable since FY15.
- Bridgewater's electrical energy conservation measures and more efficient performance by the Fireworks Circle solar facility from which the Town buys its electrical energy has resulted in variable ($93.2\% \pm 6.9\%$ per year.) electrical energy supply versus demand for the first five years of operation. The annual municipal electricity cost from FY17 through FY21 averages 25% lower than the NGRID cost.
- Gasoline and diesel fuel use and cost patterns remain variable and were stable after FY15, reflecting vehicle purchases and upgrades since the 2009 economic downturn and recovery. Annual diesel fuel used variably increased from 28,485 gallons per year in FY15 to 33,507 gallons per year in FY21. Weather, especially winter, is a major factor in the variability of diesel fuel use by Town vehicles.
- The conversion of Town streetlights from incandescent to LED units beginning FY20 reduced the streetlight energy consumption from 524 kWh to ~149 kWh by mid-FY22 with the monthly use ranging between 10,000 and 14,000 kWh depending on daylight length. The cost of streetlight electrical energy consumption decrease ~85 percent from ~\$220,000 per year to ~\$34,000 per year. The reduction of ~\$186,000 per year is expected to continue in the future.
- Fuel oil (heating oil) and diesel use at the wastewater treatment plant was identified in 2019 and included in the MEI database. However, baseline data was not available, thus not included. This increased the overall Town energy use relative to the FY09 baseline.
- Overall, energy use for the combined energy sources (electricity, gasoline, diesel, gas, and propane) was minimal against the 2009 baseline. The FY21 data demonstrates the Town consumed 2% more energy relative to the FY09 baseline. In summary, Bridgewater has not increased its total energy consumption level for 12 years. Exploring the data further reveals the 20% energy reduction goal was met for buildings, streetlights, and traffic lights. In contrast, other energy components, primarily gasoline and diesel, variably increased as the Town recovered from the recession of 2009, negating the overall reduction in the Town's energy consumption profile. This will change as the new water treatment plant on High Street and increased occupancy of the Memorial Building come online by FY23.

In an exciting new development, the Town engaged with the local alternative energy developer (Arc Industries, Inc.) for a low wind-speed electrical power generation system for a one-year deployment at the Old Scotland Links Golf Course. Deployment details were being finalized at the end of 2021.

The Energy Committee Chair participated in various webinars discussing best practices for siting large and medium scale solar installations (e.g., use of developed land versus deforestation). The Chair continued to encourage the Town Administration to seek solar installations on large, town-owned parcels for a positive economic impact. The Chair also

Board, Committee & Commission Reports (continued)

supported development of the Comprehensive Master Plan by following up on his participation on the Comprehensive Master Plan Committee (2018-2020), by reviewing and commenting on draft chapters conveying the status of seven components of the Town, making draft implementation recommendations, and advocating for the inclusion of land uses to combat climate warming and the negative impacts locally, nationally, and globally. The Chair looks forward to the appointment of others to the Energy Committee.

Respectfully submitted,
Carlton D. Hunt, Ph.D., Chair

Financial Committee

2021 Financial Committee members: Kathleen Blais, Christopher Blunt, Anthony Hebert (moved June 2021), Eric Langone, Chair; Kathleen Martin (9/7/2021), Robert Rees, Suzi Robinson, Nathan T. Schofield, Julie Scleparis, Michaela (MJ) Spagone,

The Bridgewater Finance Committee derives its charge from two sources: The Bridgewater Charter (April 24, 2010) and the Bridgewater Administrative Code (February 27, 2017). References to the authorities and responsibilities of the Finance Committee are:

- From the Town Charter
<https://www.bridgewaterma.org/DocumentCenter/View/353/Bridgewater-Home-Rule-Charter-PDF?bidId=>
- From the Administrative Code
<https://www.bridgewaterma.org/DocumentCenter/View/1128/Town-of-Bridgewater-Administrative-Code-as-of-03-30-2018?bidId=>

All Town expenditures and fiscal appropriations must be presented to and voted upon by the Financial Committee before being presented to the Town Council. Thus, readers may refer to the fiscal legislation passed by the Town Council in 2017, to see the recommendations of the Financial Committee as well as the final action taken by the Town Council.

Respectfully submitted,
Eric Langone, Chair

Fire Station Building Committee

2021 Fire Station Building Committee members: Alan Chuckran, Timothy Donovan, Michael Flaherty, Casey Florence, Thomas Levy, Michael MacDermott, Matthew Rushton, Chair; Peter Spiro, Norman Whitaker, Lea Wyatt

No report was submitted by the Fire Station Building Committee for 2021.

Respectfully submitted,
Matthew Rushton Chair

Fishery Committee (formerly Town River Fisheries)

2021 TRFC Committee members: Richard Benton (B), Skip Copeland (B), John Cruz (WB), Harold (Hank) Estabrook III (B), Robert Hanson (B), Donald MacDonald (WB), James Sniger (WB), James Souza (WB)

The joint Town River Fisheries Committee (TRFC) was established in 1994 by the Towns of West Bridgewater and Bridgewater in order to protect and restore the diadromous river herring population, which is a historic natural resource of the Town River. Whereas the Town River is a major tributary to the Taunton River, the formation of the TRFC facilitates the stated goals of the local Open Space and Recreation Plans and the Wild and Scenic Taunton River Stewardship Council. The TRFC is a sub-department of Parks and Recreation in the Town of Bridgewater and is under the Department of Conservation, Preservation and Recreation in the Town of West Bridgewater.

By statute, the Massachusetts Department of Fish and Game, Division of Marine Fisheries (DMF) is responsible for securing the safe and efficient passage of diadromous fish such as river herring. The DMF works cooperatively with communities in the discharge of their stewardship of this fishery. The DMF offers legal, technical, and substantive support to the fishery committees of these communities in order to achieve the goal of maintaining this fishery. In 2006, the National Marine Fisheries Service designated both Alewives and Blueback herring as species of special concern. Subsequently, DMF banned the harvest and possession of river herring until further notice and established the Diadromous Fish Project to facilitate the recovery of this fishery.

In compliance with the DMF's Fishway Operations and Management Plans for both the West Bridgewater and Bridgewater dams issued in June 2019, the TRFC continues to oversee the operation, maintenance, and repair of the fishways at both the Bridgewater High Street Iron Works and the West Bridgewater War Memorial Park sites on an annual basis. During the spring run, a fish counter was installed and maintained at the High Street Iron Works fish ladder. Water levels at both locations were monitored and measured throughout the year to ensure the unobstructed upstream passage of adult herring in the spring and downstream passage of juvenile herring in the fall. In addition, with authorization of the respective Conservation Commissions of both Towns, potential obstructions to fish passage in the river itself were monitored and removed as warranted.

During the 2021 spring herring run period from 27 March to 20 May, the fish counter recorded an encouraging upriver passage of 9,377 at the High Street Iron Works site. This represented an increase of + 3% over the previous year's count of 9,103 and a 4% increase over the five-year average. Given that river herring are thought to reach sexual maturity at three years of age, this year's higher count may be attributed to the large class year of 2017 which spawned in Lake Nippenicket.

Public hearings were held to inform the public of progress toward the removal of the antiquated Bridgewater Iron Works dam and the overdue replacement of the failing High Street Bridge.

Board, Committee & Commission Reports (continued)

Respectfully submitted,

Rick Benton, Secretary

Hank Estabrook, Chair

George Mitchell Elementary School Building Committee

2021 George Mitchell Elementary School Building Committee Voting members:

Kathleen Blais, Eric Desrochers, Michael Dolan, Vice-Chair; Patrick Driscoll, John Dzialo, John E. Gerrish, Chair; Lillian Holbrook, Clerk; Eric Langone, Mark Linde, Michael Losche, Joseph Oravec, Scott Wauchope

Nonvoting members: Dennis Bray, Michael Dutton, Kathleen A. Macedo, Lisa Ohman, Robert Pacheco, Ryan T. Powers, Derek Swenson.

No report was submitted by the George Mitchell Elementary School Building Committee for 2021.

Respectfully submitted,

John Gerrish, Chair

Health, Board of

2021 Board of Health (BOH) members: Patricia M. Neary, William Prince

No report was submitted by the Board of Health for 2021.

Respectfully submitted,

Patricia Neary

Historic District Commission

2021 Historic District Commission members: Marie Benoit, Judith Gabriel, James Kirkcaldy, Nicholas Palmieri, Nancy Sarno, William S. Smith, Chair

The Historic District Commission (HDC) had a busy calendar year with many meetings to review signage applications, supervise restoration of historic buildings, and discuss ongoing enforcement issues. Several meetings were devoted to the extensive restoration proposal for the Memorial Building, the Civil War Memorial Building and Library originally built in the 1880s in the center of Bridgewater. All proposed restoration details, from reglazing windows to restoration of nineteenth-century locks, were presented, reviewed, discussed, and eventually approved by the HDC in accordance with the rules and regulations of the HDC, the HDC Town Bylaw, and Massachusetts Historical Commission guidelines. This important restoration work has begun on what is probably the Town's most original historic structure and architectural jewel. The Town of Bridgewater, the

Board, Committee & Commission Reports (continued)

Community Preservation Committee, the Historic District Commission, and various historic preservationists worked in concert on this important restoration. The HDC also worked closely with Central Square Congregational Church on the proposed restoration of the church steeple, which will be followed later by the restoration of the entire church building. Again, given the centrality of the Congregational Church in the Historic District and its significant architectural design, the HDC devoted much energy and attention to this restoration project.

In addition to reviewing many applications, the HDC was frustrated by the many enforcement issues that remained unresolved during this past year. Several businesses were allowed to install signs within the Historic District without making application to the HDC for a Certificate of Appropriateness. These businesses have signs that are essentially illegal under the Town's Bylaw regulating our historic district. These businesses received letters from the HDC informing them of signage illegalities and violations, but they chose to ignore these letters. While other businesses applied for a Certificate of Appropriateness for their signs, which were presented in meetings with the HDC and then approved, several businesses in the district refused to do so despite emails and certified letters sent directly to them spelling out the procedures for application. The HDC feels strongly that it is blatantly unfair to businesses that comply with HDC bylaws when other businesses totally ignore the bylaw and install unapproved, illegal signs. Our regular enforcement agency in the Town of Bridgewater has been unable to get compliance from these businesses, and these enforcement issues have persisted for more than a calendar year, yet these businesses were given occupancy permits and allowed to open without compliance. In the past, almost all businesses within the Historic District work closely with the commission to ensure uniform, historically appropriate signage, which is vitally important to communities that take pride in the appearance of their town. Attractive, appropriate signage is vital to the image a community wants to convey to its citizens and prospective businesses.

Respectfully submitted,
William S. Smith, Chair

Historical Commission

2021 Historical Commission members: Sharon Anderson, Matthew Casey, David Moore, Stephen Rogan, Robert Wood

No report was submitted by the Historical Commission for 2021.

Respectfully submitted,
Stephen Rogan, Chair

Housing Authority

2021 Housing Authority members: Nicholas Bagas, Vice-Chair, Lorraine Carrozza resigned 1/19/21 for 1 term, Stacy Driscoll, Member, Mark Linde, Member, Joan Neumeister, Chair; Martha Shionis, (Residential Representative) Treasurer

Board, Committee & Commission Reports (continued)

To the Town Council and Citizens of Bridgewater:

The Bridgewater Housing Authority (BHA) is committed to serving our community's housing needs using all resources available. We strive to maintain clean, safe, and affordable housing for low-income elderly, family, and disabled households. The Authority plays an integral role in the community and looks to develop and manage good quality affordable housing in the future. The Authority provides state public housing for seniors (60+) and disabled persons at the Heritage Circle and Hemlock Drive developments. The BHA also provides state public housing for families at scattered sites throughout the Town.

The Authority is governed by a five-member board of commissioners as required by the State of Massachusetts for a town. In Bridgewater, four members are appointed by the Town Manager, including a public housing resident appointment; one member is appointed by the governor. All members serve a five-year term.

The state's central waiting list, known as the CHAMP Program (Common Housing Application for Massachusetts Public Housing), was implemented by the Department of Housing and Community Development for all housing authorities to utilize and maintain. The online portal allows applicants to submit and self-manage their applications from a computer, smart phone, or tablet. The goal of this program is to promote Access, Fairness, Transparency, and Accountability. The CHAMP Program does not support federally subsidized housing or Section 8. Since the rollout of the program, our combined waiting list of elderly/non-elderly disabled, family, and congregate applicants increased from 1,200 to over 4,000. The emergency applicants continue to take "priority" over all others with "preference" given to Bridgewater "emergency" residents and any veteran in the state.

The Authority has recently partnered with Program of All-Inclusive Care for the Elderly (PACE) and Old Colony Elder Services to enhance services in our congregate housing program. The program will prioritize residents 55+ who have higher needs and will benefit from a shared living environment. The demand for housing linked with services continues to grow and we are doing our part to ensure we can keep our residents safe and healthy in their homes. We are excited about this new opportunity and the services it will bring to our congregate residents.

In 2022, the Authority completed several Capital Improvement Projects that carried over from the 2021 annual report. Hemlock Drive completed the window replacement and front door renovation projects at its forty-unit bungalow development, the replacement of the septic tank and lift pump that services all 96 Hemlock units, and the conversion of two units into fully accessible units. Other projects completed during this same time frame were several roof replacements at the family houses, elevator upgrade at the Heritage Circle development, and front door and carpet replacement in all common areas at the Department of Mental Health group home.

We are fortunate to have such a dedicated and compassionate Board directing the agency.

Board, Committee & Commission Reports (continued)

The Board and staff would like to thank the Bridgewater Town Departments who continue to prioritize and support the needs of our residents. Very special acknowledgements are sent out to Representative Angelo D’Emilia and Senator Marc Pacheco, along with their staff, who have supported our residents and our public housing agenda throughout the years.

Our incredible staff is just that, incredible, and that’s where our biggest “thank you” goes. The BHA Team is proud to serve our residents and the community with compassion and determination in the upcoming year.

Respectfully submitted,
Kristen Anderson, Regional Portfolio Director, Taunton, Stoughton, & Bridgewater

Housing Partnership

The Housing Partnership was dormant in 2020; no members were appointed.

Master Plan Committee

The Master Plan Committee was dormant in 2020; no members were appointed.

Open Space Committee

2021 Open Space committee members: Eileen Hiney, Chair; Nicole Holmes, Kevin Mandeville, Maureen Minasian, Lauren Webb

The Open Space Committee (OSC) met via Zoom throughout 2021. Lauren Webb was sworn in as a new member in March, filling the remaining vacancy. The committee held meetings in February, March, April, June, September, October, November, and December. Eileen Hiney was reappointed as committee chair at the September meeting. There have been a number of citizens participating in the committee meetings, which has been valuable and very helpful to the committee.

As a new committee, our focus during 2020 was on educating ourselves and trying to establish priorities. In 2021, we have focused on the projects discussed below.

Hanson Farm

The Hanson family is interested in preserving their approximately 75-acre farm on Pleasant Street for agricultural use in perpetuity. Discussions between the Hanson family, the OSC, the Community Preservation Committee (CPC), and the Town Manager and Community and Economic Development Director began in earnest mid-year. The OSC set up a site visit at the farm for all the interested parties in late September. The Wildlands Trust is providing assistance with this project and met with the involved parties at a second site visit held in November. Community Preservation Act funds will likely be a source of monies for purchase of the development rights to the farm property. The OSC and Town

Board, Committee & Commission Reports (continued)

Manager submitted a CPC Project Eligibility Form in September, which was approved by the CPC.

Wyman Meadow

Wyman Meadow, off Plymouth Street, is one of the 6 Town parklands, but probably the least known. The Town-Owned land at this location consists of 55 acres along the Taunton River; 35 acres are conservation land under Conservation Commission jurisdiction, and 20 acres are wellhead protection land under Water Department jurisdiction. The property directly abuts the Wildlands Trust 41-acre North Fork Preserve, which does not have trails or access to a public roadway. The OSC initiated a conversation with the Wildlands Trust about working together to create a trail system that could provide access to both the Wildlands Trust parcel and the town conservation land. Two members of the OSC and two Wildlands Trust staff conducted a site visit on November 29th and have come up with preliminary ideas that will be pursued in 2022.

Website Information—Town Parklands

Town open space and recreation plans and public comments at meetings have repeatedly called for more information about the 6 Town parklands to be made available to the public. (The parklands are Carver Pond, Titicut, Stiles & Hart, Iron Works Park, Wyman Meadows, and Tuckerwood.) Brochures were developed for each of these properties about 20 years ago by the Natural Resources Trust of Bridgewater but are not readily accessible now. The OSC has begun updating the brochures and will work with town staff to make them easily available on the town website and at other locations.

Chapter 61 Properties

The list of Chapter 61 properties included in the 2017 Open Space Plan has been updated by the OSC to reflect current ownership and status.

High Street Dam

The OSC participated with the High Street Dam Removal/Bridge Replacement Project Section 106 Consultation Committee, which met 3 times in early 2021. The committee included the Town Manager, representatives of other town committees, state and federal agencies, and consultants involved in the project.

Participation With Other Town Committees

The OSC continues to act as a member of the Community Preservation Committee and participates in its monthly meetings. An OSC member was appointed by the Town Manager to serve on the ad hoc Tree Committee formed in 2021.

Goals for 2022:

- Hold regularly scheduled meetings and site visits.
- Continue work on the Hanson Farm and Wyman Meadow projects.
- Continue efforts to provide the public with more information about the parklands and the value of open space.
- Enhance the protection of existing open space and explore the potential for long term protection of additional property.

Board, Committee & Commission Reports (continued)

Respectfully submitted,
Eileen Hiney, Chair

Parks and Recreation Commission

2021 Recreation Commission members: Thomas Arrighi, Daniel Buron, James Campbell, Michael Flaherty, Gina Guasconi

No report was submitted by the Parks and Recreation Commission for 2021

Respectfully submitted,
Michael Flaherty, Chair

Planning Board

2021 Planning Board members: Raymond Ajemian, Patrick Driscoll, Chair; Steven Geller, Jean Guarino, Michael MacDonald, Vice-Chair, Astrid Rojas, Associate Member; Julia Santarcangelo, Associate Member

The responsibilities of the Planning Board are established by state law and by the Town Administrative Code and Ordinances. They include making a Master Plan for the Town, review of and action on subdivision and approval-not-required plans pursuant to Mass. General Laws Ch. 41, adoption of Subdivision Rules and Regulations for the Town, review of and action on plans pursuant to several zoning bylaws including Open Space Conservation Development, Planned Development District, Mobile Home Elderly Community, Mixed Use in the Central Business District, Bed and Breakfasts, Medical Marijuana Treatment Centers, Commercial Solar and Site Plan Review. The Board also develops and holds public hearings on proposed zoning ordinances and makes recommendations to the Town Council for adoption.

During 2021, the Planning Board took the following action on several types of plans and applications:

Site Plan Reviews approved: 2

- 31 Perkins Street – Rehabilitation and modification of the existing self-storage building
- 161 Summer Street – Creation two additions to an existing structure to be utilized for educational and community service-based programs

Approval-Not-Required Plans endorsed: 7

Special Permits granted: 23

- 60-88 Broad Street – Mixed use project in the Central Business District
- 31 Perkins Street – Rehabilitation and modification of the existing self-storage building
- 152 Elm Street – Food establishment

Board, Committee & Commission Reports (continued)

Site Plan Review & Special Permit withdrawn: 1

- Scotland Boulevard, Lot 1 – Construction of 3 paved CDL Driving Courses

Earth Removal Permits granted: 0

Subdivisions granted: 1

- Soriedem Way-Mederios Way – to subdivide five (5) parcels into nine (9) buildable lots and one lot with an existing single-family dwelling

Subdivisions modified: 2

- Oldfield Estates I – Modification of the spacing of shade trees
- Oldfield Estates II – Modification for drainage

Street Acceptance recommendations: 1

- Upland Drive/Strathmore Road

The Planning Board held joint meetings with the Community and Economic Development Committee (CEDC) on the following Zoning Amendments:

- Recodification of Town Bylaws
- 168-180 Broad Street
- 96 Main Street

In 2021, the Board continued to take actions to preserve our natural environment working with the Town Manager's office to establish an ad hoc Tree Board.

The Board also held public meetings on the updated Comprehensive Master Plan.

The Board welcomed new associate member Julia Santarcangelo.

During 2021, the Board was able to continue its work seamlessly using technology and with the support and guidance from staff.

The Board's longtime Office Administrator, Leslie Dorr, retired in August after over 40 years working with the Planning Board. The Board would like to acknowledge the dedication and professionalism Leslie provided throughout her years of support.

The Board would also like to thank members of the public for their participation and input at our many meetings. The input is very valuable to Board members during deliberations and in reaching our decisions, and it improves the process.

Respectfully submitted,
Patrick Driscoll, Chair

Board, Committee & Commission Reports (continued)

Registrars of Voters, Board of

2021 Board of Registrars members: Joseph Gillis Jr. (R), Town Clerk Marilee Kenney Hunt (D), Chair, ex officio; Frances Jeffries (D), Stephen Mordas (R)

As required by the Massachusetts General Laws (M.G.L.), Bridgewater's Board of Registrars of Voters is comprised of three (3) persons in addition to the elected Town Clerk. The Board is supported by a full-time assistant, Christine Nemes.

The partisan, political balance of the Board is defined by an even number of members from the two major parties, Democrat and Republican. Thus, if the Town Clerk is affiliated with one of the major parties, the other three (3) members will ensure equal partisan representation by having one representative from the same party as the Town Clerk and the other two members from the opposing party. All members except the Town Clerk are nominated for appointment by their partisan Town Committee to the Town Manager who interviews and appoints them. Each member serves a three (3) year term.

The non-Town Clerk registrars must:

- Be registered voters in Bridgewater unless regularly employed by the registrars: M.G.L. Chapter 51 Section 25
- Hold no other office in Bridgewater
- Swear to an oath to faithfully perform the duties of registrar. M.G.L. Chapter 51 Section 23

In 2019, The Republican Town Committee submitted Sandra Wright's name for appointment to the Board of Registrars and she was appointed by the Town Manager. Unfortunately, it was then discovered Ms. Wright was an elected County Commissioner and her appointment then became invalid. The position remained open as the Town Manager sought another appointee.

Members of the Board of Registrars of Voters and the Town Clerk's Office performed or oversaw the following duties as required for a city without a board of election commissioners or an election commissioner (M.G.L. Chapter 51 Section 15):

Maintained accurate lists of registered voters in Bridgewater	Maintained and tested voting equipment
Conducted elections	Prepared and published a listing of residents
Accepted nomination papers	Tallied election results
Certified initiative or referendum petitions	Heard complaints of illegal or incorrect registration (no complaints were received in 2021)
Oversaw voter registration	Conducted election recounts (when necessary—none were necessary in 2021)
Processed absentee voter applications	Conducted the annual census
Processed address and party changes	

Board, Committee & Commission Reports (continued)

Respectfully submitted,
Marilee Kenney Hunt, Chair

S.A.V.E. Committee (Senior Associates Volunteer Experience)

2021 SAVE Committee members:

No report was submitted by the S.A.V.E. Committee for 2021

Respectfully submitted,
Paula Bracken, Chair

Transportation Committee

2021 Transportation Committee members:

A 2021 Annual Report was not submitted by the Transportation Committee.

Veterans' Council

2021 Veterans' Council members: Louis Almond, Dennise Caratazzola, Charles Chisholm, Pauline Grenier, Secretary; *William R. LaBossiere Sr.*, Ronald N. Lembo, Robert "Chris" Rue, Roderick Walsh, *ex officio*, Edmund Spencer

No report was submitted by the Veterans' Council for 2021.

Respectfully submitted,
Pauline Grenier

Water and Sewer Board

2021 Water & Sewer Board Members: Joseph Bracken and Lisa Brogan.

There were not sufficient members to call a meeting in 2021.

Zoning Board of Appeals

2021 Zoning Board of Appeals members: Gerald Chipman, Brian Heath, Anna Klimas

No report was submitted by the Zoning Board of Appeals for 2021.

Respectfully submitted,
Brian Heath, Chair

Elected Town Official Reports

Public Library Trustees, Board of

2021 Board of Trustees members: Jennifer Anderson, Anastasia (Stacey) Ellen Chiocca-Carey, Decotis, Beryl Domingo, Janet Dye, Constance Franciosi, Matthew Gerritsen, Robyn Golden, Andrew Harding, Danielle Oliari, Jeffrey Rhind, Nancy Sarno,

No report was submitted by the Board of Public Library Trustees for 2021.

Respectfully submitted,
Constance H. Franciosi, Chair

Town Clerk

During calendar year 2021, the following were recorded through the Town Clerk's Office:

Births: 277 (up 44 from 2020)	Marriages: 156 (down 94 from 2020)
Deaths: 259 (up 22 from 2020)	New business certificates: 78 (down 14 from 2020)
Dogs Licensed: 2,396 (up 772 from 2020)	Renewed business certificates: 78 (up 17 from 2020)

Fees charged were: \$30 for Marriage Intentions, \$10 for Birth, Death, and Marriage Certificates, \$40 each for 4-year business certificates and their 4-year renewals; \$15 for a neutered/spayed dog license, and \$20 for an unaltered dog license.

One election, the Annual Town Election (with a 10.5% voter turnout), was held in 2021 on Saturday April 24, 2021. It was held at the George Mitchell Elementary School, 166 Mt. Prospect Street. Results are fully described in this report beginning on page 27. Election results include:

Town Clerk Marilee Kenney Hunt secured a third term through the election. District 1 elected Erik Moore as a first-term Councilor, District 2 elected Kevin Perry, and District 5 returned Peter Colombotos to the Council. Dennis Gallagher retained his seat as one of two At-Large Councilors.

In the Bridgewater-Raynham Regional School District election, Bridgewater residents elected Michael J. Dolan and Timothy P. Fitzgibbons to serve as their Bridgewater representatives, and Laura Conrad and Rachel King as the Raynham members. Raynham's simultaneous election results supported the same winners as Bridgewater.

For the Library Board of Trustees, Jennifer Anderson won with 21 write-in votes, Anastasia Decotis won with 16 write-in votes, and Matthew A. Gerritsen was returned to the Board with 39 write-in votes.

The finalized 2020 Federal Census count brought Bridgewater's population to 28,366 which required a change of our precinct make-up to nine from seven precincts. A precinct is allowed to include no more than 4,000 residents. Thus, a great deal of the Town Clerk Office's time and energy was devoted to work with McCormick Institute and the Secretary of the Commonwealth's Office to determine a new configuration of new precincts to recommend to the Town Council.

The addition of two precincts required changes to the Town Charter, which originally specified seven precincts. The Town Council, through its Rules and Procedures Committee, worked with

Elected Town Official Reports (continued)

Town Attorney Jason Rawlins to finalize the necessary changes which were sent to the State Legislature for approval in late November 2021. When the Charter changes are officially made, the Town will be fully redistricted to comport with Town, Commonwealth, and Federal requirements. Hopefully, that will happen before the end of 2022.

The Town Clerk's Office continues to hold Music Alley's entertainment license in 2021. Friends of Music Alley—a private, non-profit 501(c) (3)—scheduled free, live, public performances weekly on Thursday evenings (5:00–8:00 p.m.) June through the first week in September. Additional interested parties scheduled concerts, church services, school band performances, exercise classes, movie nights, story hours, product demonstrations and other entertainment throughout the spring, summer, and fall. The Town Highway Department provided trash removal and the Bridgewater Improvement Association hired Ellis Landscaping to maintain potted plants.

Many citizens and residents of other towns, states, and countries visited or contacted the Town Clerk's office for genealogical research assistance.

Forty-seven marriages were performed onsite, free of charge by the Town Clerk as a Justice of the Peace.

All individuals in Bridgewater turning 18 in 2021 (as listed in the Town census) received birthday greeting cards from the Town Clerk staff with a voter registration form enclosed to encourage voter registration.

The Town Clerk sent notification to and maintained files on all employees, volunteers, and consultants required to submit conflict of interest summary receipts, disclosures, ethics certifications, and statements of financial interest. A Master Tracking List of all volunteers and paid employees was maintained. Ninety-seven persons were sworn into volunteer or employment positions in Bridgewater.

This 2021 Annual Town Report was compiled by Ms. Rebecca Fleisch Cordeiro, who volunteers her professional-level organizational and formatting publication skills. The Town Clerk's office is deeply indebted to her.

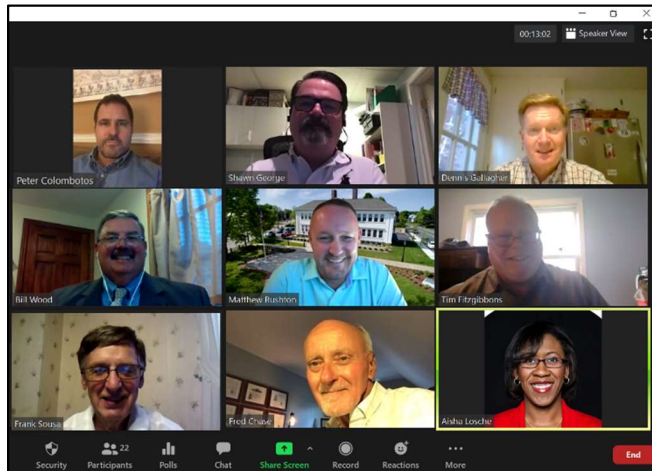
Full-time employees Jolie Sprague Martin and Christine Nemes continue to provide consistently efficient, cheerful, and high-quality services to customers from Bridgewater and beyond. Michael Mischley, intern and a junior at Clark University, continued seasonal work digitizing marriage intentions from the 20th and 21st centuries.

I am deeply appreciative of and dependent upon the excellent work of Bridgewater's dedicated Town Clerk staff, poll workers and volunteers. They rightfully take pride in offering Bridgewater citizens the best service possible and I take pride in working with them.

Respectfully submitted,
Marilee Kenney Hunt, elected Town Clerk

Elected Town Official Reports (continued)

Town Council



Town Council Members, May 2020

Aisha Losche, P1, through 4/2021; Fred Chase, P4; Peter Colombotos, P5; Timothy Fitzgibbons, 02 through 4/2021; Dennis Gallagher, Councilor-At-Large; Shawn George, P3; Erik Moore, P1, began 4/21; Kevin Perry, P2; Matthew Rushton, Councilor-At-Large; Frank Sousa, P7, William Wood, P6

Content placeholder

Respectfully submitted,
Fred Chase, Town Council President, District 4 Councilor

Town Department Reports

Community & Economic Development:

Director's Report including Economic Development and Planning

The Department of Community and Economic Development (CEDD) consists of Community and Economic Development (including affordable housing), Planning, Zoning and Conservation. The Department is responsible for much of the permitting, regulation, and oversight of land development projects serving both internal and external customers.

The CEDD promotes quality of life and fosters economic opportunity by facilitating a livable Bridgewater that is at once vibrant yet resilient. In so doing, the CEDD partners with enterprise, citizens, and local institutions in achieving economic vitality, housing opportunities, safe and efficient transportation networks, and resource protection.

2021 continued to present unique challenges with the ongoing Covid-19 pandemic. Our office continued working in a hybrid model with employees working from home a few days a week.

During 2021, our office saw some staff turnover as well. Early in the year, Elijah Romulus, the Assistant Planner, left the Town for a position with our regional planning agency. Later in the year, Jasmin Farinacci, who had been promoted to Assistant Planner, left the Town for a position in another community. We also welcomed Nicole Salvo as our new Executive Assistant in May.

I would like to acknowledge the retirement of long-time employee Leslie Dorr. Les has supported the Planning Board and the CEDD office for over 47 years. Her commitment to the Town of Bridgewater, her historical knowledge, her willingness to help in any way as well as her always cheerful demeanor will be greatly missed by not only all of us in the Department but by anyone Les had an opportunity to connect with during her time in Bridgewater. We wish her well in her retirement for many years to come!

The Town continued the process of a complete zoning recodification and Comprehensive Master Plan Update. Working with Mark Bobrowski (Zoning) and Barrett Planning Group (Master Plan) the CEDD facilitated this work. It appears these projects will finally be completed in 2022.

In 2021 the CEDD worked with the Town Manager's office and other organizations to secure funding for the High Street Dam and Bridge Replacement Project. The Town was successful in securing approximately \$3.2 million in funding to date with an additional \$3 million pending to be awarded in 2022.

In 2021 the Town applied for additional Green Communities monies for Phase 2 to install LEDs in the decorative fixtures downtown. That application was successful, and the Department will continue to seek funds to complete this especially important project.

Town Department Reports (continued)

Also in 2021, the CEDD continued to work with BETA Group on the Town's MS4 permit and ongoing efforts to bring Bridgewater into compliance with stormwater requirements.

As always, the CEDD would like to thank the residents of the Town of Bridgewater, the Town Council, our fellow Town Departments, and everyone we have worked with this past year for your support. We look forward to continuing to make Bridgewater a vibrant, happy place to live and work!

Respectfully submitted,
Jennifer DeBoisbriand, Community & Economic Development Director

Com & Eco Dev: Building

Building Department employees:

Permit Type	# of Permits	Construction Value	Fees
Commercial Building Permits	71	\$82,955,639.21	\$372,216.00
Mechanical Permits	25	\$508,854	\$7,624.00
Sheet Metal	87	\$2,805,479	\$15,810.00
Single Family Dwellings	49		
Duplex Dwellings	1		
Triplex Dwellings	2		
Over 55 Mfd.Homes	8		
TOTAL DWELLINGS		\$13,262,546	\$154,708.00
Residential, additions, alterations, decks, sheds,pools	875	\$16,947,795.32	\$212,236.00
Solar Permits	75	\$2,366,828.55	\$28,380.00
Sign Permit	20	\$210,984.75	\$1,908.80
Tent Permit	6	\$10,766.71	\$240.00
Stove Permits	11	\$58,033.81	\$550.00
Gas Permits	413	\$2,983,354.50	\$32,265.00
Plumbing Permits	403	\$6,067,719.50	\$65,121.50
Electrical Permits	861	17,897,445.23	\$240,345.54
Weights & Measures			\$9,240.00
Occupancy Permits	34		\$1,210.00
Vacant & Abandoned Buildings	5		\$1,000.00
Certificate of Inspections	130		\$6,300.00
TOTALS	3076	\$146,075,446.58	\$1,149,154.84
TOTAL PERMIT FEES WAIVED FOR TOWN BUILDINGS & PROJECTS			\$654,712.56

Town Department Reports (continued)

Respectfully submitted,
Steven R. Solari, Building Commissioner/Zoning Enforcement Officer

Com & Eco Dev: Building: Inspectional Services

To the Honorable Town Council:

As the Sealer of Weights and Measures for the Town of Bridgewater, I offer the following report for 2021. According to the records, there are over 254 measuring devices in the Town. Among them are gasoline and diesel pumps, store scales, postal scales, pharmacy scales, loading dock scales, and truck scales. It has been a very interesting job going about the Town and learning about the variety of interesting businesses in Town. These will all be examined again during 2022 along with any additional devices brought online.

If shoppers in retail stores feel that they were charged more than the posted price, they should bring it to the attention of the clerk or store manager. The state law concerning labeling errors is posted at each register. A consumer shall receive immediate relief as required by the posted law if there is an error on the part of the store. If there continues to be a concern with a posted store price or with any measuring device, please give me a call. I can be reached through the Building Inspector's office—508-697-0904—or call the number on the device's inspection label.

I look forward to serving the Town of Bridgewater for the coming year.

Respectfully submitted,
David R. Moore, Sealer of Weights and Measures

Com & Eco Dev: Conservation

Please refer to the Community & Economic Development Director's Report, on page 44

Com & Eco Dev: Economic Development

Please refer to the Community & Economic Development Director's Report, on page 44

Com & Eco Dev: Health

The Health Agent performed 47 restaurant inspections, 5 swimming pool inspections, 16 mobile truck inspections, and multiple housing complaint inspections, which include violations of Chapter 2 of the Housing Code. We have also seen an increase in hoarding cases as well as nuisance complaints. We are still receiving assistance from April Panos, our public health nurse, with tracking COVID -19 cases as well as other infectious disease cases.

Town Department Reports (continued)

The Health Department was awarded a state grant to help fund increased inspections through the use of contractors to assist us with food inspections and housing complaints for the next two years.

Our team continues to function and to do our daily jobs that this office requires. We continue to always follow through with the best customer service to the residents of Bridgewater.

During 2021, the Health Department issued 68 disposal works construction permits. 21 permits were for new construction, 38 systems were upgraded to comply with Title 5 requirements, and 9 permits were for repairs. Our office processed a total of \$102,187.45 in septic betterment loans to residents. The loan is available to any resident who owns a home with a failed septic system.

Respectfully submitted,
Eric J. Badger, Health Agent

Com & Eco Dev: Planning

Please refer to the Community & Economic Development Director's Report, on page 44

Elder Affairs

No report was submitted by Elder Affairs for 2021.

Respectfully submitted,
Emil E.J. Williams, Director

Financial Services

Report of the Finance Director/Town Accountant

No report was submitted by Financial Services for 2021.

Respectfully submitted,
Anthony V. Sulmonte, Finance Director

Financial Services: Accounting

Please see pages of the 2021 Financials: Budget Reports.

Financial Services: Assessing

No report was submitted by Financial Services: Assessing for 2021.

Respectfully submitted,
Shelley McCauley, Chief Assessor

Town Department Reports (continued)

Financial Services: Procurement and Treasurer

No report was submitted by Financial Services: Procurement and Treasurer for 2021.

Respectfully submitted,
Scott M. Bois, Treasurer/Collector

Financial Services: Treasury

No report was submitted by Financial Services: Treasury for 2021.

Respectfully submitted,
Scott M. Bois, Treasurer/Collector

Fire: Emergency Management

The Bridgewater Emergency Management Agency (BEMA) is responsible for the safety of all citizens in the Town of Bridgewater in the event of any natural or manmade disaster. We are responsible for coordinating all resources related to public safety within our community during any incident small or large to resolve or control and mitigate any situation.

The Citizens Emergency Response Team (CERT) has both the willingness and ability to help whenever needed. We would like to thank Director Dennise Caratazzola and the many CERT volunteers who continue to support our community. The CERT Team was able to host a class for new members. They worked with our Veterans Agent on Memorial Day to place a United States Flag on each Veterans grave and put up the flags in Central Square for Veterans Day. During some extreme heat, our CERT volunteers went door to door to check in with our seniors at Hemlock Drive and Heritage Circle to see if they needed any assistance. They assisted with the Memorial Day Parade, Fourth of July Parade/Fireworks and Veterans Day Parade. Throughout the year, they provided support to the Senior Center for many events, which included: Mother's Day, Flu Clinic, and the Singing Trooper. Lastly, the CERT Team was able to host a Shelter Training in November so that volunteers are well prepared on shelter procedures. We thank Dennise and all the CERT volunteers for everything they did for our residents.

Bridgewater is a host community for a regional cache site which houses emergency lighting plants, generators, and sign boards that can be deployed and used to inform the public regarding public safety. These specialized pieces of equipment have been deployed throughout the year to assist in a multitude of incidents for both state and local initiatives.

Our goal in Emergency Management is to focus on Preparedness, Mitigation, Response and Recovery. Ultimately, we would like to reduce the vulnerability to hazards and to be sure that we are prepared to deal with any disasters that may happen in the Town of Bridgewater.

Town Department Reports (continued)

Respectfully submitted,
Michael P. MacDermott, Emergency Management Director

Fire: Fire Services

In 2021, the Bridgewater Fire Department responded to just under 6,000 calls for service. The Fire Department responds to **an average daily call volume of just over 16 calls for service per 24-hour shift.**

The list below represents calls for service in 2021:

911 Investigation	4
Assistance	374
Brush Fire	8
Medical Emergency	2,969
Investigation	692
MVA (Motor Vehicle Accidents)	226
Outside Fire	18
Fire Alarm	419
Health & Welfare Check	14
Auto Fire	14
Structure Fire	8
Mutual Aid	48
Tech Rescue	3
HazMat	8
SEMLEC	2
Inspections	<u>1,100</u>
Total calls for service	5,907

The residential growth in the Town of Bridgewater continues to impact the demands on Fire Department resources. This past year, we saw a slight reduction of call volume, which can be attributed to the decreased population of resident students at Bridgewater State University. Many of the calls are medical emergencies of both Basic Life Support and Advance Life Support.

The Department currently is operating with 51 members, including the Chief, Deputy Chief, Training Captain, Fire Prevention Officer, Emergency Medical Service (EMS) Lieutenant, and four Duty Groups. Each Duty Group consists of a Captain, a Lieutenant, and 10 firefighters. Most of our firefighters are certified paramedics, with the remaining firefighters certified as EMT Intermediate or EMT Basic (Emergency Medical Technician). We hired the following firefighter/paramedics in 2021: Ryan Malone, Ryan Barratt, Joseph Matrisciano, Ryan Young, and Michael Murano.

We had a couple retirements in 2021. The Bridgewater Fire Department would like to congratulate Lieutenant Timothy Donovan and Chief Thomas D. Levy. Chief Levy's full-

Town Department Reports (continued)

time career as a Bridgewater Firefighter began on July 7, 1987, and concluded on January 6, 2021. Chief Levy wore many hats throughout his career at the Fire Department; his knowledge and experience will be greatly missed. This will be the first time since the mid-1960s that a member of the Levy family has not worked for the Bridgewater Fire Department. We would like to wish all our retirees a long and healthy retirement.

We are pleased to share several promotions in 2021:

John Schlatz-----	Deputy Fire Chief
Craig Nedell-----	Lieutenant, Fire Prevention Officer
Glen Grafton – -----	Captain, Training Officer
Gerald “Jerry” Wainio -----	Lieutenant, EMS Officer
Daniel Westgate-----	Lieutenant
Casey Florence -----	Lieutenant
James Leurini-----	Captain
Jeffrey Germaine-----	Lieutenant

The Bridgewater Fire Department and the Bridgewater Police Department held a joint Remembrance Ceremony for the 20th Anniversary of September 11, 2001, in memory of all those who lost their lives that day.

As I reflect on 2021, I am so grateful to the men and women of the Bridgewater Fire Department for how they’ve handled everything that has come their way over the past two years during the COVID-19 global pandemic. They have come to work each day, given it their all, and even taken on added responsibilities. I am extremely proud of their commitment and work ethic. This proves the point that it’s not just a job, it’s a calling to become a Firefighter!

Respectfully submitted,
Michael P. MacDermott, Fire Chief

Parks & Recreation

No report was submitted by Parks & Recreation for 2021.

Respectfully submitted,
Charles Simonds, Superintendent of Recreation

Committee Reporting to Parks and Recreation

Gold Advisory Committee

The Olde Scotland Links Golf Course is located at 695 Pine Street in Bridgewater.
Contact information: 508-279-3344

Town Department Reports (continued)

Police: Animal Control and Animal Inspections

A 2021 Annual Report was not submitted by Animal Control and Animal Inspections.

Police: Parking

Please refer to the “Parking Tickets” section in the Town Manager’s report.

Police: Police Services

The 2020 Annual Town Report for the Police Department can be found at:
www.bridgewaterpolice.org

Public Library

2021 has been a year of readjustment and rebirth. As we continued to deal with the new reality of welcoming patrons back into the library in a post-COVID world, Bridgewater Public Library renewed our focus on services and programming. In 2021, the library offered hundreds of online and in-person programs and events, attended by thousands of people, bringing guest speakers, performers, story times, car shows, movies, book discussions, art classes and more for all ages. Our continued partnership with Triumph, Inc. Coordinated Family & Community Engagement filled a vital need, providing caregiver and child literacy and STEM programming throughout the year.

The library continued to expand the Library of Things, a collection of physical items available for checkout that includes tools, pressure washers, specialty cake pans, tablets, yard games, WiFi hotspots, and so much more. 2021 saw the return of our book sale room and multiple open air book sales throughout the year. Our Summer Reading Program was continued and expanded upon from previous years with an ongoing grant through the Massachusetts Board of Library Commissioners providing a subscription to the convenient and fun Beanstack platform.

Over the year, we said goodbye to a few familiar mainstays of our staff and welcomed fantastic new additions to the team. Bridgewater Public Library operated with a small team of ten full and part time employees in 2021 with a budget of \$656,638.00. We house a total collection of 124,573 unique items available to borrow with your library card, in addition to a combined catalog of over one million items of digital content, online databases, and virtual resources. Our continued membership in the SAILS network of libraries expands the resources available to Bridgewater residents to include the collections of over 70 area libraries, totaling over 3.5 million items as well as drastically increased digital content.

I wish to recognize the hard work and dedication of the library staff. It is only with their great efforts that we have grown and are able to be a superior public service. I would also like to thank the Board of Library Trustees for their hard work, unwavering support, and tireless dedication to the library.

Town Department Reports (continued)

We thank all who have supported the library in 2021. We look forward to further serving our community in the coming year.

Respectfully submitted,
Jed T. Phillips, Library Director

Public Works: Roadways

In 2021, the Highway Department was faced with several challenges, being severely understaffed and again working through a pandemic to name a few. However, we were pleased to have the opportunity to promote from within the department. Town Council appointed Paul DeCosta as the new Highway Superintendent in May. Paul has been with the Highway Department for 9 years and worked his way up the ranks to General Foreman before working as the acting Highway Superintendent after Ron Ladue's retirement in February. We were also fortunate to add a new employee in September. I would like to welcome Mike Harris, full-time General Foreman. Mike brings many years of experience and has proven to be an asset to the Department.

We had a relatively normal winter season with average snow amounts. We continue to struggle to recruit private snowplow contractors despite raising rates yet again. Bridgewater has one of the highest rates in the surrounding area and contractors are paid within 2 weeks of each snow event. In the last 4 years, we have lost more than 35% of hired equipment.

The roadways were treated with salt a total of 19 times. Additionally, the roadways were plowed 3 times, utilizing all outside snowplow contractors and one time with just employees.

In 2021, the Highway Department fielded more than 400 resident phone requests, creating 300 work orders. We also received many emails with requests and complaints. Work orders are prioritized and distributed to staff for repairs, etc.

With state-funded Chapter 90 monies, the Department completed the projects listed below.

- Summer Street (Flagg Street to Summerdale Farms Way) – full depth reclaim and pave \$291,963
- Grove Street – mill and pave \$55,146.50
- Conant Street - full depth reclaim and pave \$350,626
- Freemont Street – mill and pave \$51,968.50

This year, due to a lack of staff, the Highway Department hired a company to clean most catch basins on Town-accepted streets. They cleaned 2,198 basins at a cost of \$74,868.

The Town still does not have a Forestry Department. Most residents are unaware of this, and it comes as an unwelcome surprise that we do not have the manpower or equipment for most tree work. Instead, we must rely solely on an outside contractor for 95% of tree

Town Department Reports (continued)

services. In 2021 our tree contractor removed approximately 30 trees and trimmed several others at a cost of \$36,000. Additionally, we spent over \$4,500 on stump grinding. The office continues to be inundated with weekly calls to inspect and address potentially hazardous trees, not to mention the issues we have had this year with storm damage.

In closing, the Highway/Forestry Department is in desperate need of an increase in staffing levels. However, I would like to recognize all our dedicated employees as well as our temporary winter employees. None of our work would be possible without the dedication and professionalism they each bring to the department and the Town.

Respectfully submitted,
Paul DeCosta, Highway Superintendent

Public Works: Sewer

To the Town Council and the people of Bridgewater,

The Water Pollution Control Division of the Department of Public Works, which is an enterprise-funded account operating solely on sewer user fees, handles the day-to-day operations of the Wastewater Treatment Facility located at 100 Morris Avenue, 8 Sewer Pumping Stations throughout the Town and approximately 42 miles of sewer collection system.

For 2021, the sewer plant treated a total of 413 million gallons. The average flow to the facility was 1.133 million gallons per day (mgd). This number represents 78.6% of the 1.44 million gallons per day (mgd) design capacity. Septage received at the facility totaled 5.6 million gallons. Once again, no odor complaints were logged for 2021.

The Maintenance Department

- 46 repairs/replacements made of sewer equipment.

Collection System Summary

- Sewer connection applications taken out = 60.
- Sewer collection system plug ups = 3.
- Sewer line cleanings and inspections = 7.

Sewer Planning/Studies Ongoing:

- National Pollutant Discharge Elimination System (NPDES) permit in review. Permit to be issued in 2022.
- Plans for upgrading the plant continuing.
 - Construction to be begin 2022.

For more information about the facility please visit the website at www.bridgewaterma.org/Government/Sewer/WWTP/index.html

Town Department Reports (continued)

I would like to thank the office staff and the men at the treatment facility for their support, dedication, and professionalism.

Respectfully submitted,

Jonas V. Kazlauskas, Superintendent, Bridgewater Water Supply/Water Pollution Control

Public Works: Solid Waste

A 2020 Annual Report was not submitted by Solid Waste.

Public Works: Structures & Grounds (not established in 2021)

Public Works: Water

To the Town Council and the people of Bridgewater,

The Water Supply Division of the Department of Public Works, which is an enterprise-funded account operating solely on water user fees, handles the day-to-day operations of the Carver Pond Treatment Plant, located at Well Field Drive, and the Nitrate Plant located on High Street. There are 10 gravel-packed wells located throughout the Town with approximately 140 miles of water distribution pipes.

For 2021, the water plant produced a total of 581 million gallons. The daily average flow was 1.6 million gallons per day (mgd).

Water System Summary

- Number of water accounts = 7,540.
- New Connection = 127.
- Water main and service breaks repaired.
 - Main = 3 services = 6.
- Backflow preventers checked = 737.
- Hydrant replacement/repairs = 7.
- Annual flushing program conducted.

Water Planning/Studies Ongoing:

- Future High Street Water Treatment Facility construction continued throughout the year. Estimated completion date is Spring of 2023.

New or Ongoing Water Construction Projects

- Pratt Town subdivision
- Old Field Estates
- Duxburrow Estates

Town Department Reports (continued)

I would like to thank the office staff and the men of the Water Department for their support, dedication, and professionalism.

Respectfully submitted,

Jonas V. Kazlauskas, Superintendent, Bridgewater Water Supply / Water Pollution Control

Editors' Note: To read the 2021 Bridgewater Water Department Annual Water Quality Report (January 2021-December 2021) PWS ID Number: 4042000, go to the following link:
<http://www.bridgewaterma.org/documentcenter/view/1467>

Public Works: Water Pollution Control (not established in 2021– See Water and/or Sewer)

Public Works: Water Supply (not established in 2021– See Water and/or Sewer)

Town Manager: Annual Report

2021 was full of firsts for many of Bridgewater's residents and employees.

2021 saw us collectively fight the COVID-19 outbreak. After a lockdown in 2020, we managed to get back to some sense of normalcy in fits and starts. While Town offices reopened to the public, we were forced to again shift to an "appointment only" policy early in the year due to rising case counts. We adopted a metric to be used to trigger a shutdown of public buildings, but only had to exercise that option once. Gradually, the infections abated some and we returned to relatively normal operations by year's end. Vaccinations were difficult to secure in the first quarter of 2021 due to the short supply and the huge demand. The Commonwealth mandated that public safety staff were to be offered vaccines first, followed by at-risk people with comorbidities. We spent a lot of time and effort trying to organize vaccination clinics for Phase II (seniors, teachers, at-risk individuals) while awaiting Department of Public Health (DPH) guidance on how the Commonwealth would roll out Phase II and Phase III vaccines. However, in February the DPH announced that it would not ship vaccines to local communities any longer. All vaccinations would instead be managed on a state-wide basis. By May, the DPH had approved a regional vaccination site at Bridgewater State University, but that site was lightly used since most people had found other vaccination sites in January and February. By the end of the year, Bridgewater's vaccination rate was hovering around 60%, slightly below the state average. Throughout 2021 Bridgewater was able to help defray the added expenses brought on by the pandemic through federal CARES funding. We sought reimbursements of \$1.9 million worth of emergency expenditures related to COVID in fiscal year 2021.

Town Department Reports (continued)

2021 saw the new Mitchell School project begin in earnest. After the demolition of the old Mitchell in August of 2020, the general contract was awarded to Bacon Construction from East Providence. The new structure, slightly small than the old one, is designed to accommodate over 700 students from grades pre-K to 2. It is scheduled to be completed in July of 2022 at a construction cost of \$50,602,151. This is below the projected construction cost by over \$12 million. Barring any unforeseen change orders, this will mean that the project will not need the total \$80,600,000 which was authorized by the debt exclusion vote in October of 2019. The Massachusetts School Building Authority will offset the total project expense by up to \$32,993,265, leaving the Town an estimated expense of \$39,606,948. The Bridgewater-Raynham School District worked closely with the Town to take advantage of historically low interest rates to bond the project early rather than through short term notes, and secured a rate on the majority of the Town's obligation. The low bid coupled with early bonding and a low interest rate means taxpayers will pay much less than originally projected for a new school.

2021 saw progress towards a new fire station to replace Station I on School Street. In 2020, the Town Manager created an ad hoc Fire Station Building Committee. That Committee selected Brian Humes of Jacunski Humes Architects to conduct a feasibility study, which culminated in a schematic design and site location for the new station. The Committee chose three potential sites, and Mr. Humes' analysis determined that the 9 acres of Town-owned property located next to the National Grid sub-station at 1185 Pleasant Street was the best option. The Committee's work culminated in a December presentation to the Town Council which outlined the site, the size and scope of the proposed new station, and the costs associated with upgrades to the Town's Station 2 on Plymouth Street. At a projected cost of almost \$21 million for the new station, the next step will be to secure debt exclusion authorization from voters prior to proceeding to the final design and construction phases.

2021 saw more slow and steady progress on the Memorial Building renovation. Due to several negative comments concerning the design, the Town Manager created an ad hoc committee to review the design plans and to ensure the renovation would adhere to the exterior and interior spirit of the existing building. The Committee suggested the addition of an interior elevator or lift rather than exterior universal access to the lower and upper levels, and the elimination of restrooms on the upper level. These changes required another cost estimate that yielded an increase in the overall project cost. The project must meet the requirements of the Massachusetts Historical Commission (MHC), since the building, both its exterior and interior, is subject to a historic preservation restriction. The Town filed for MHC approval, as well as Massachusetts Architectural Access Board approval for a variance due to the narrow width of the existing front entry. Both boards approved the project and the variance. By the end of 2020, the project went out to bid and bids were received. The low bid of \$1,678,932 was roughly \$200,000 over budget, with the remaining bids over \$500,000 over budget. This is reflective of the skyrocketing cost of construction due to supply chain materials shortages and difficulty in finding labor. Regardless, the Town accepted the low bid, and it is anticipated that the renovation will be completed prior to summer, 2022.

Town Department Reports (continued)

2021 saw some progress on planning for the use of the old Town Hall (also known as the Town House). Early in the year, the Town received the final report from ArtsMarket, the firm engaged in 2019 to study the feasible uses for the building, specifically arts and cultural uses. To help digest the study and to ensure the report's recommendations would work in Bridgewater, the Town Manager created an ad hoc committee, the mission of which was: To recommend to the Town Manager a use for the building that will establish a vital presence of the arts, history, and cultural awareness for the benefit, enlightenment, and enjoyment of all Bridgewater residents and visitors as well as Bridgewater State University students, staff, and faculty. At the end of 2020, the committee was continuing its work.

2021 should have marked the completion of the new Water Treatment facility off of High Street, but the impacts of COVID and the resulting shortage of building materials and mechanical parts pushed the completion date into 2022. The project, a new water treatment facility to help filter out iron and manganese, to chemically treat the water, and to rehabilitate the High Street wells, has been in the planning stages for over a decade. Despite the disappointment with the delayed completion date and timeline, the Town was able to secure very favorable state revolving-fund money to cover most of the construction and some of the engineering expense. Costing upward of \$17 million, the Town is reviewing the existing water rates to determine what increases will be required to cover the bond expense for the construction of the new plant which, once opened, will filter and treat roughly 40% of the Town's water supply. The remaining 60% is filtered and treated by the Town's Carvers Pond facility.

2021 was a planning year for the required upgrades to the Town's Wastewater Facility. Engineering work continued roughly on the timeline agreed to by the Town, the Massachusetts Department of Environmental Protection, and the federal Environmental Protection Agency. By mid-year, however, based on delays due to the COVID pandemic, we worked closely with the state and federal agencies to extend the deadlines. Regardless, construction of Phase I of the project is anticipated to begin in 2022.

2021 was also another planning year for the High Street Dam Removal and Bridge Replacement Project. The project, introduced to the Town by the Massachusetts Department of Ecological Restoration, has been in the planning stages since early 2016. It includes the removal of both the existing dam, likely built in its current form around 1919, and the bridge, which is four undersized dry-laid stone culverts built in the 1790s. This Project is projected to be grant funded in its entirety. The Town took the lead as the applicant for several significant grants, including the National Fish and Wildlife Foundation request for over \$2.3 million, the Massachusetts Vulnerability Preparedness Program request for \$800,000, and the Massachusetts Dam and Seawall Program request for \$1 million. Actual work is anticipated to begin in 2022.

2021 was also a year of several important initiatives and milestones.

- The Diversity and Inclusion Ad Hoc Committee was formed. Consisting of ten thoughtful, diverse, considerate, and committed residents with excellent knowledge, skills, and abilities, the Committee was formed to provide

Town Department Reports (continued)

recommendations to the Town for ways to improve communication across Town, break down real and perceived barriers, engage traditionally unengaged populations, and propose ways the Town could better advocate for diversity, equity, and inclusion.

- There was a considerable uptick in the number and variety of residents interested in volunteer opportunities in Town government. Some of this interest came as a result of two “volunteer recruitment” and educational Zoom sessions developed by Assistant Town Manager Kimberly Williams. We conducted several sessions designed to recruit volunteers for Town committee and board service.
- The Town bid farewell to several longtime department leaders, including Fire Chief Tom Levy and Roadways Superintendent Ron Ladue.
- Deputy Chief Michael MacDermott was promoted to Fire Chief.
- Town Engineer Azu Etoniru was promoted to the position of Director of the Department of Public Works.
- Greg Tansey, PE joined us as Town Engineer.
- Recreation Superintendent Charlie Simonds spearheaded the planning and site work for the pickle ball courts adjacent to the Senior Center.
- Political protests popped up throughout the year, with the most heated occurring in March. Although generally peaceful, the “protest” and “counter protest” was not without incident. Three people were arrested, one carrying a legally loaded pistol.
- After a hiatus due to COVID-19, the Bridgewater Fire Works got the green light to proceed. This proved to be a fitting kickoff to a well-deserved summer for most Bridgewater residents.

In all, 2021 was a challenging year made more difficult by the lingering threat of COVID. But Bridgewater residents, the Town Council, and Bridgewater’s hard-working employees stepped up to make 2021 a year of accomplishments and success.

Respectfully submitted,
Michael Dutton, Town Manager

Veterans’ Services

The Director of the Town of Bridgewater Department of Veterans' Services is appointed by the Town Manager, pursuant to Massachusetts General Laws, Chapter 115, and is responsible for the disbursement of funds and assistance to all qualified veterans and/or their dependents as defined in 108 CMR. 3.00: Eligibility for Veterans Benefits. This includes spouse and dependent children.

Due to recent changes in legislation, the Veterans’ Agent now provides direct support to the United States Department of Veterans' Affairs by submitting requests for compensation, medical appointments, and military records and documentation. This has

Town Department Reports (continued)

directly impacted the number of Veterans requesting assistance and will continue to impact the program. The number of Veterans receiving those benefits is greater than the total number of individuals receiving direct aid from Chapter 115, enabling me to help more Bridgewater Veterans in areas directly affecting them.

I have assisted over 104 Veterans with non-Chapter 115 Assistance and between 16 and 28 individuals who receive direct financial monthly aid; the total fluctuates monthly. Many individuals receiving these benefits are over the age of 65; therefore, there is no correlation with employment figures. The total number of recipients has been reduced due to COVID-19 deaths and to residents moving to other communities.

During this time total Town Funds of \$53,676.77 was disbursed and a total of \$40,257.58, seventy-five percent, was reimbursed under Chapter 115. The monthly average for total benefits amounted to \$4,473.06 with \$3,355.80 reimbursed. The total cost for the Town of Bridgewater Veterans' Assistance under Chapter 115 was \$13, 419.19 for the twelve-month period.

The following figures were provided for Federal FY 21 through 30 August 2021 (11 Months) by the United States Department of Veterans Affairs, as it pertains to disbursements of VA Funds to residents of the Town of Bridgewater on a Monthly Basis. This does not reflect the amount dispersed under Chapter 115.

Veterans Compensation	\$539,479.21	371 Individuals per Month
Veterans Pension	\$ 8,910.00	7 Individuals per Month
Dependent Compensation	\$40,710.10	28 Individuals per Month
Death Pension	\$ 4,623.00	5 Individuals per Month
<i>Subtotal</i>	\$ 593,722.31	412 Individuals per Month (sic)

TOTAL 11 MONTHS \$7,2146, 667.72

Individuals receive financial assistance for Rent/Mortgage and Heating Fuel Assistance, the amount based on their calculated income amount in compliance with current Chapter 115 and Commonwealth regulations. Reimbursements are provided for Medications and Health Insurance.

The Town of Bridgewater has a Veteran population of over 1,200. These programs and many others are available through this office.

More than 2,200 United States Flags were placed at Veteran gravesites in Town this past May with assistance of volunteers and members of the Post 203, American Legion and Post 2125, VFW.

I express my sincerest appreciation to the Veterans of Bridgewater and the Towns Staff for their support of this Department and our mission.

Respectfully submitted,
Roderick K. Walsh, Director of Veterans' Services

Regional School District Reports

Bridgewater-Raynham Regional School District

The Bridgewater-Raynham Regional School District is the second largest regional district in the Commonwealth and is dedicated to continuous improvement in all aspects of teaching and learning as we prepare students to succeed in a global economy.

Bridgewater-Raynham Regional School District is comprised of the Towns of Bridgewater and Raynham and, as of October 1, 2021, reported a student population of 5,463. The District employs 639 teachers, administrators, nurses and support staff who remain committed to providing a quality educational program

The District operates seven schools:

	Grades	Number of Students
Lillie B. Merrill Elementary School	K-1	326
Dr. E. Joseph LaLiberte Elementary School	2-4	518
Raynham Middle School	5-8	714
George H. Mitchell Elementary School	PK-3	1204
Williams Intermediate School	4-6	738
Bridgewater Middle School	7-8	512
Bridgewater-Raynham Regional High School	9-12	1342

Additionally, we have 28 students enrolled in the Alternative High School Excel Program, 13 students attend our Therapeutic Day Program, 33 Out-of-District students in special education programs, and 35 students receiving special education services, on an itinerant basis, for a total of 5,463.

Our Student Success Plan is a roadmap for the District's mission and vision to provide outstanding educational opportunities and resources for all students to achieve academic excellence and to succeed as responsible citizens in a global society.

Students begin a rich learning experience at the elementary level with Literacy and Numeracy programs as well as hands-on Science, Social Studies and student-centered learning. Students also participate in Unified Arts including Physical Education, Music, Technology, Library, and Art instruction.

At the intermediate and middle school levels, students experience the teaming approach to education which allows for interdisciplinary instruction. Enrichment programs and extracurricular opportunities such as band, chorus and athletics are introduced at this level.

With a 98% graduation rate, the Bridgewater-Raynham Regional High School is recognized for its academically rigorous offerings including thirteen (13) Advanced Placement courses such as Advanced Placement Physics, Calculus, Biology, U.S. History, etc.

The District also provides an *Alternative High School, Excel*, to ensure that students who haven't met with success in the day program have the opportunity to obtain a High School diploma by attending evening classes.

We believe in the "whole person" teaching approach to learning and understand a key component to student success is feeling included and valued. The BRRSD Diversity, Equity & Inclusion Committee was created to work collaboratively with our school community. It is made up of parents, educators,

Regional School Department Reports (continued)

and administrators working toward the common goal of ensuring our school community is a place where all student learning experiences are culturally rich, positive and equitable.

The District's comprehensive range of programs and services affords our students opportunities to excel academically, socially, emotionally, and culturally. Our award winning Music Programs, Robotics and DECA Clubs allow students to pursue their interests at a high level of competition.

The Raynwater Players Musical Theatre club has been enriching the lives of both students and the community with Broadway quality musicals for over 30 years. A sampling of the many clubs which encourage social, environmental, and cultural awareness, along with a sense of community spirit, are the B-R Cultural Awareness, Future Educators, and YESS Environmental clubs.

The High School offers a Division One Athletic program in which over 700 student-athletes participate. There are over 24 different athletic offerings including Lacrosse, Golf, Tennis, Swim, Cross County, Football, Baseball, Basketball, Ice Hockey, Soccer, and Cheerleading.

The Bridgewater-Raynham Regional School District is transitioning to digital learning in order to create more personalized experiences for students. This will enable teachers to differentiate instruction in meaningful ways based upon individual student needs.

The COVID-19 pandemic continued to challenge us during 2021. The District responded by adapting to the needs of our families. The administration held weekly meetings with local Boards of Health, implemented a "Test and Stay" program to alleviate learning loss, social distancing and masking protocols, providing meals to our families, and expanding our digital learning environment with many of our teachers live-streaming as part of their instructional day. On September 7, 2021, we welcomed our students back to full-time, in-person learning.

We are using a variety of web-based educational programs that support and provide access to the curriculum; such programs include iReady, ALECKS, Everyday Math, Glencoe Math, Lexia, Read 180, Systems 44, Ebooks, and textbooks with digital pathways. The District provides student access to these program initiatives with a multitude of computer, mobile iPad and Chromebook carts.

The District continues to work vigorously to advance its technology infrastructure by upgrading its fiber optics wide area network, increasing bandwidth, and improving its wireless environment to support greater traffic and improve operability and connectivity.

Additionally, we have administrative technologies that have improved the efficiency of operations including Financial, Human Resources, Employee Attendance and Recruiting, and Student Information Systems.

We continue to utilize a variety of Cost Saving Efficiencies through the use of technology solutions such as the online posting of documents. Our centralized, online registration system for new student and incoming Kindergarteners streamlines the admissions process. We are also continuing to use online access to the student information system to help reduce printed paperwork and keep our parents "connected" as well as reducing printed paper in school offices.

Other cost saving measures included in-house snowplowing/removal, outsourcing of various maintenance needs for equipment, and purchasing through various cooperative groups including the State program, COMMBUYS.

Regional School Department Reports (continued)

A safe and secure learning environment for our students is our number one priority. Therefore, our Safety and Security Team, comprised of administrators and local safety officials, meets quarterly to review, revise, and implement procedures and practices to keep our school community safe. A.L.I.C.E. training is employed throughout the district. B-R's Diversity, Equity, and Inclusion Coordinator provides strategic leadership and insight coupled with innovative professional development opportunities for our staff to ensure our staff and students feel physically, socially, and emotionally valued, safe, and supported.

Parent involvement is a key component to student success. At B-R, we provide district and school information via the Superintendent's weekly blast, our website and social media. The District works in unison with our families through committees formed for the purpose of focusing on key issues that affect our students, staff, and community.

These accomplishments speak to the continued support that our District receives from the member towns, the communities at large, and the Bridgewater-Raynham Regional School Committee. We thank you for your commitment to quality public education.

Respectfully submitted,
Derek J. Swenson, Superintendent of Schools

Bristol-Plymouth Regional Technical School

In 2021, we experienced and embraced change as the pandemic continued to impact our lives, schedules, and routines that we had been so familiar with before. Over the year, we continued to move forward and grow as we adopted, adapted, and modified our students' learning, educational careers, and recreational activities. Our students, staff, and administrators stayed the course throughout the year with changes and challenges that were beyond anyone's foresight. We learned new technologies, changed schedules, and adapted our vocational-technical programs to accommodate and meet all of the students' individual learning needs. We developed, practiced, and embraced a school wide implementation of B-P's (Bristol-Plymouth) Core Values that was designed to meet the social-emotional support for all students. We are proud of our students' achievements, staff dedication, and the district's successes through this unprecedented year. At the end of the year, and the transition to full, in-person learning, our students are more open-minded with trying new tasks and activities as they are grateful for these face-to-face learning opportunities as they plan for post-secondary educations, entering the workforce, or joining the military. Our vocational-technical education offers a wide array of options for our students upon graduation from B-P.

As we began January 2021, the school year was a hybrid learning model for our students and there were no after-school activities or sports programs operating during the winter months. However, after the April vacation week and spring arrived, it brought a sense of hope and excitement on our campus. We ended the school year with many celebrations that included full, in-person learning for most students, a senior success day, an outdoor senior prom, scholarships and awards ceremonies, and an outdoor graduation. Spring sports and online or hybrid competitions for our students to attend were also a highlight. We welcomed the Class of 2025 and brought back our summer exploratory program for middle

Regional School Department Reports (continued)

school students over the summer months. The administrators planned for a continuation of in-person learning for the fall with many new online systems, processes, and new hires in place to meet DESE's Acceleration Roadmap for Deeper Learning Model and our Student Opportunity Act Action Plan. We invested in these initiatives this year and implemented school-wide Social-Emotional Learning Lessons and Check-in Assessments in order to make a smoother and supportive transition for all of our B-P learners.

I encourage you to take the time to read through this informative document, which highlights the incredible year of achievements. Our students continue to excel and master their rigorous coursework in both academics and vocational studies. Overall, at the end of 2021, we are looking ahead at what is to come for the remainder of the school year in a very positive, hopeful, and productive continuation of our students' health, safety, emotional well-being, and overall educational success.

Academic Achievement

Amid the continued challenges of the year, Bristol-Plymouth ran a successful Summer Academic Academy, which focused on providing grade 9-12 students with in-person learning opportunities during the month of August. These programs supported our students in preparation for successful entry into the next grade level. Students engaged in mini courses during the program designed to continue laying the foundation of academic and study skills needed for success. The booster program courses provided interactive activities and practice for upper-level students. In contrast, the bridge program focused on preparing incoming grade nine students for the rigorous expectations of freshman year. The program also provided the social benefits of staying connected to friends and the school community.

Back to School

Our students, educators, and community met the ongoing challenges of the pandemic to return to school safely while maintaining our commitment to providing educational opportunities that are meaningful, powerful, and which can positively change students' lives. Amid this year's challenges, educators continued to offer B-P students transformative educational opportunities that challenged students to solve complex problems, bridging the gap between theory and practice. A tour of B-P will show students rising to the demands of these times, still finding ways to work collaboratively, with focus, determination, and integrity. Students and staff have shown tremendous resilience, the ability to adapt, problem-solve, and overcome tremendous adversity. The students and staff of B-P embody our core values of **belonging, persistence, teamwork, excellence, creativity, and honor**. The year's challenges show that these core values are more than just words on paper. They are the values that create successful future graduates. They are the qualities that Bristol-Plymouth will continue to embrace as we move forward, building for the future.

Advanced Placement and Dual Enrollment

Bristol-Plymouth continues to set high academic standards, adapting to new Massachusetts Curriculum Frameworks, changes within the MCAS Examinations in ELA, Math, and Science, and renewing our commitment to provide challenging coursework.

Regional School Department Reports (continued)

Bristol-Plymouth now has six Advanced Placement courses, including AP courses in Biology, Calculus, US History, Computer Science Principles, Psychology, and Statistics. In total, Bristol-Plymouth students took 68 Advanced Placement Exams.

Students in their junior and senior years also can participate in the dual-enrollment program through Bristol Community College, taking English 101 or English 102. Participation in this program brings the reward of experiencing a college-level course, and it also allows students to earn college credits while in high school. Over three semesters, 43 students took and completed 63 college courses last school year.

This year has shown us that it is more important now than ever to help students become critical thinkers who can work together to develop creative solutions to workplace and world problems. One example is the Civics Project, which junior students completed. The junior students are participating in the State Civics Project, which requires them to develop civic knowledge and civic skills, encouraging them to develop civic values. As part of this project, students in Civics classes participate in a student-led civics project that enables them to make informed decisions about a particular civic issue. Students get to choose their topics, and they complete research to try to come up with a solution to a real-world problem. This inquiry-based and goal-driven project culminates in students contacting a federal, state, or local government leader, voicing their concerns or a current event or topic.

Editors' Note: We have reformatted the original report so that it is consistent with our Annual Town Report. To view the full report with MCAS charts and other graphics, you may download it at <https://www.bptech.org/Page/227>

MCAS

Bristol-Plymouth's graduating class of 2022 has 100% of students meeting the minimum CD (Competency Determination) requirements in all content areas to qualify for graduation. Current seniors met CD requirements in ELA, Mathematics, and STE (science) by either earning a qualifying score on the corresponding MCAS examination or successfully completing a relevant high school course.

Instructors with students taking the MCAS exam continue to meet regularly to review student scores, analyze data, identify strengths and weaknesses, and develop timely, targeted curriculum changes designed to improve student learning and outcomes.

Twenty-eight students in the class of 2022 have received the John and Abigail Adams Scholarship thus far. Additional students who did not get a chance to test previously tested in November to qualify for the scholarship, and those results are pending. The Adams Scholarship is only awarded to students who have scored in the Advanced category on one of the three high school state assessment tests in ELA, Math, or Science, and in Proficient or Advanced in the remaining two high school State assessment tests. In addition, students must have a combined MCAS score on these assessments that is within the top 25% of all test-takers in the district.

Regional School Department Reports (continued)

Student performance on the 2021 ELA MCAS examination was as follows: 7% Exceeding Expectations, 45% Meeting Expectations, 43% Partially Meeting, and 5% Not Meeting Expectations.

Student performance on the 2021 Mathematics MCAS Examination was as follows: 2% Exceeding Expectations, 36% Meeting Expectations, 53% Partially Meeting Expectations, and 9% Not Meeting Expectations.

Student performance on the 2021 Legacy STE (Biology) MCAS examination was as follows: 10% Advanced, 54% Proficient, 29% Needs Improvement, and 7% Failing.

Bristol-Plymouth teachers continue to adapt instructional strategies and curricula to meet the challenges of the ongoing pandemic and meet the changing requirements of the MCAS examinations. This year, B-P first-year students will participate in the new, Next Generation MCAS examination in Biology, which is computer-based and tests on a newly updated set of standards. We continue to develop new approaches and curriculum materials to meet the high expectations set by the State's new curriculum frameworks, the variability of the new MCAS tests, and the latest scoring guidelines. The familiar categories of "Advanced, Proficient, Needs Improvement, and Failing" have been replaced with "Exceeding Expectations, Meeting Expectations, Partially Meeting Expectations, and Not Meeting Expectations."

Technical Achievement

We were all very happy to return to full, in-person learning for the final quarter of the 2020–2021 school year and in the fall of 2021. We are extremely proud of the efforts of our faculty to continue robust technical education and managing remote and in-person learning cycles. However, nothing compares to the rigorous educational experience of full, in-person, hands-on vocational-technical education.

Even with partial remote learning in the 2020-2021 school year, Bristol-Plymouth students earned over 500 industry certifications. Students returned to cooperative education and school-sponsored internships. Bristol-Plymouth's graduation requirement for senior projects and senior project presentations were, once again, held in person.

In October, the Metal Fabrication department created an entry for the annual City of Taunton's Downtown Scarecrow Contest. For the second year in a row, their entry "Skeletor and his dog" won first place in the contest. Additionally, our Design and Visual Communications students contributed uniquely designed entries to the Downtown Taunton Pumpkin Extravaganza at Liberty & Union Park.

We are pleased to announce that Bristol-Plymouth has been named an EVERFI Empowered School for 2021. The EVERFI Empowered Seal acknowledges that BristolPlymouth is dedicated to providing an evidence-informed education that prepares students for success in the real world. Through our partnership with EVERFI, we have successfully implemented multiple programs and services focused on critical issues

Regional School Department Reports (continued)

including financial literacy, social-emotional learning, health and wellness, inclusion, and college and career readiness.

This honor is awarded annually by EVERFI, a digital education organization focused on helping educators address the most challenging issues affecting society. Only six percent of districts across the nation earn the EVERFI Empowered designation, and Bristol-Plymouth was one of only 18 school districts in Massachusetts so designated. Bristol-Plymouth has implemented EVERFI courses including Technology with the school's exploratory freshmen and Management & Entrepreneurship for students in grade 11.

Community Involvement

Services are provided to the community as part of our vocational technical programs in order to provide authentic learning opportunities for our students.

Our Carpentry and Electrical students completed the work on the storage facility for the Town of Bridgewater Police Department. They also installed guardrails around the driveway.

Another project completed by our Carpentry students was a garden shed for the Town of Dighton.

Our Graphic Arts program printed a variety of documents for numerous organizations throughout the city and member towns including newsletters, municipal documents, posters, banners, and signs.

Our students participated in clinical and internship opportunities in the community. Our Early Childhood Education students interned in multiple day-care centers in our community, as well as at Berkley Community School, St. Mary's School, Leddy School, and Head Start in Taunton. Our Community Health students earned clinical experience at Life Care Center of Raynham and Longmeadow in Taunton. Our Dental Assisting students interned at various locations within our sending Districts.

In the spring, students and faculty from the Practical Nurse Program volunteered at several COVID-19 vaccination clinics in the City of Taunton. The District collaborated with the State in initiating and running a Test and Stay Program aimed at keeping our students in school as much as possible during the continuing pandemic.

Post-Secondary

Four adults completed the evening Dental Assisting program and are employed as dental assistants in local dental offices. Currently there are eight students in the program.

Thirty-six practical nurse students completed the program in June (day and evening divisions combined) with a 100% pass rate on the national licensing exam. The majority are employed in a health-care setting and a few are continuing their education. The evening

Regional School Department Reports (continued)

division is in the first year of the program with 17 students enrolled, and the day division currently has 31 students enrolled.

Nursing Schools Almanac listed Bristol-Plymouth #1 as the best Licensed Practical Nursing (LPN) Program in Massachusetts. The criteria for this ranking is based on an extensive database of student performance on the National Council Licensure Examination for Practical Nurses (NCLEX-PN). Student performance on this exam provides a standard for comparing the quality of practical nursing programs. The database was used to calculate each program's first-time NCLEX-PN pass rate over an extensive period of time. This metric was then used to rank all of Massachusetts' LPN programs.

Special Education

The Special Education Department continued to work closely with local agencies to support our students as they transition to adult living and work. This year, we referred 37 students to the Southeast Center for Independent Living (SCIL) to participate in PreEmployment Training Services (Pre-ETS) in the areas of self-advocacy, job exploration counseling, work-based learning experiences, post-secondary education and training, and workplace readiness training. In addition to the individual services noted above, we also partnered with SCIL to offer large group workshops in the areas of financial literacy, job exploration, self-advocacy, and a driver's permit test preparation course. Additionally, Bristol-Plymouth referred five students for vocational rehabilitation services with the Massachusetts Rehabilitation Commission (MRC).

The Special Education Parent Advisory Council (SEPAC) met four times this year to share ideas and concerns that pertain to Bristol-Plymouth's special education programming, as well as to support other parents with students with disabilities. Meeting topics ranged from our annual parents' rights presentation to topics of transition. In March, representatives from MRC and SCIL discussed their services and partnerships with Bristol-Plymouth.

Cooperative Education Program

Bristol-Plymouth Regional Technical School's Cooperative Education Program's mission is to enable students to become skilled productive members of a global workforce. Our goal is to engage students in a process of learning that links work experience with classroom knowledge. Students showcase their technical knowledge working in area businesses such as CVS Health, Emond Plumbing and Heating, Clinical Science Labs, Inc., and KinderCare.

STUDENT COOPERATIVE EDUCATION PLACEMENT

Year	Seniors	Juniors	Companies
2021	101	48	113
2020	101	23	103
2019	135	52	125
2018	121	66	123

Regional School Department Reports (continued)

State and National Achievement

Bristol-Plymouth School is proud of our Career & Technical Student Organizations that provide unique opportunities for students to showcase their technical talents and develop strong leadership skills. In addition to sponsoring a variety of local events and fundraisers, students in these groups participate in competitions at the local, state, and national level demonstrating their technical expertise. These organizations include SkillsUSA, Business Professionals of America (BPA), HOSA – Future Health Professionals, and Distributive Education Clubs of America (DECA). While many of the State and National conferences were cancelled or held virtually, students were able to compete locally and in leadership events.

Student Services and Guidance

Despite the pandemic, the Guidance Department continued to assist all students in the areas of academic achievement, career, and social/emotional development both in small groups and through virtual opportunities to ensure our students stay on track with their future career goals and aspirations. Our Naviance program allowed us the ability to reach and notify students of college, career, and scholarship opportunities on a regular basis whereby students and families were able to access the information while at home. Our Career Center, connected to the Student Services Department, continued to operate with small group presentations covering college application skills and scholarship workshops, all the while being mindful of the social distancing mandates. Our students were able to participate in virtual college fairs, career workshops, and financial aid webinars. In place of our Annual Career Showcase, counselors provided virtual “Future Focused” workshops with students during their shop time.

To assist students in their re-entry back to school during this unprecedented time, the Student Wellness Series titled Surviving and Thriving targeted all of the ninth and tenth graders in collaboration with our school adjustment counselor, transition counselor, and community providers via Highpoint Prevention Services. Students received “Zen Den to Go” kits which were distributed to our underclassmen. The kits included several items designed to assist in focusing and calming the mind. Students were respectful, appreciative, and quite engaged in the Surviving and Thriving project. All items were posted in our virtual Wellness Classroom for all students to refer back to and/or access. Guidance counselors continue to support the wellness of our entire student population during this time.

The Credit for Life Fair, an interactive financial literacy program, also took place virtually in June. Bristol-Plymouth was sponsored by FitMoney, an organization that provides a virtual financial literacy experience through the use of a website which students were able to access through their Chromebooks. All members from the Class of 2022 participated in this program which was designed to help high school students develop personal financial management skills that they will use throughout their lives. This event was a success with the help of over 25 local business professionals from our community.

Throughout the year, a Multi-Tiered Systems of Support (MTSS) committee was created to:

Regional School Department Reports (continued)

- Understand what MTSS is and how it functions in a school district
- Complete a needs assessment of our social/emotional and academic supports
- Explore additional supports needed at Bristol-Plymouth to build a comprehensive MTSS program
- Develop a timeline of rolling out a comprehensive MTSS program
- Identify additional resources needed to roll out a comprehensive MTSS program

This work is continuing in a more robust manner with the core leadership team during the 2021-2022 school year.

Student Life

We believe that the achievement of our goals can also be measured by interest in our school and the success of our graduates. Within the seven member communities of our District, the number of students interested in attending Bristol-Plymouth continued to be high. The number of students accepted to the Class of 2025 was 416. Our online admissions process, utilizing go2cte.org, continued to be a positive asset to the admissions process. It has been found to be essential in tracking applications and supporting paperwork for review. It has also provided additional pathways to communicating information, upcoming events, and periodic notices to potential students and their parents/guardians. Interviews were successfully conducted online throughout the admissions period.

This year, each class retained a high percentage of its students bringing the October 1 population of the school to 1332. At Bristol-Plymouth's 48th commencement in June, 284 members of the class graduated with 47% continuing on to post-secondary education or training, 30% to the work force, and 4% to the military. One hundred and three graduates went on to four-year colleges, 26 graduates went on to two-year colleges, 12 graduates entered the military, and 42 graduates went to apprenticeship programs.

The Community Service Club continues to be a very active and involved organization within our district communities. Some of the work highlighted for this year included a collection of over 400 Valentine's Day cards that were distributed to the elderly, a collection of change to donate to Ryan Hazel's family, a tie-dye activity for over 300 masks to be given to incoming freshmen, red nose day fundraiser, a donation of grocery gift cards for B-P families in need, a collection of over 200 pairs of socks in Socktober donated for the homeless, a food drive, an event to help 29 foster children with holiday gifts, and a collection of 75 cards and well wishes for a local boy in the hospital with leukemia. Whether collecting, donating, or volunteering, our advisors and students in this club continue to be rewarded with the many meaningful ways that they are supporting our communities.

Fiscal Outlook

With the COVID-19 pandemic still prevalent in 2021, the District continues to face many obstacles and challenges. The District was fortunate enough to receive Elementary and Secondary School Emergency Relief (ESSER) funds to help overcome some of the

Regional School Department Reports (continued)

challenges. Students were able to return to full, in-person learning in the fall, which allowed for a continuation of hands-on learning in the technical programs.

In October, the District received approval from the Massachusetts School Building Authority (MSBA), and a project scope and budget agreement was signed by both the District and the MSBA. This approval came after both modules 3 and 4 were completed by the District through the MSBA process. Prior to the MSBA's approval, the feasibility study, which included documents of the project scope, budget, and schedule, were submitted to the MSBA.

At the end of the year, the District entered into the MSBA's module 5 – Funding the Project. This module includes the steps necessary to be completed by the District to enter into a project funding agreement with the MSBA. The District will attempt to secure community authorization and financial support. The Superintendent will continue to inform the school committee and member communities on the progress throughout the MSBA grant process.

The District is fortunate to have supportive member communities and an engaged school committee who always have the students' best interests in mind. Thankfully, their support allows Bristol-Plymouth to continue to offer diverse, high-level educational programs to every student who attends. The District continues to be fiscally responsible during these challenging times and will investigate methods to reduce costs while exploring additional revenue sources to prepare for the future. The District will continue to apply for federal, state, and competitive grants, as they become available, to supplement our ability to provide state-of-the-art technology, equipment, supplies, and materials for our high school students.

School Committee

George L. Randall, III, Chair	Middleborough
Louis Borges, Jr., Vice-Chair	Taunton
Robert M. Riendeau	Berkley
Mark A. Dangoia	Bridgewater
Edward F. Dutra, Jr	Dighton
Timothy J. Holick	Raynham
James W. Clark	Rehoboth
Estele C. Borges	Taunton

Respectfully submitted,



Dr. Alexander Magalhaes
Superintendent-Director

Old Colony Planning Council

To the Honorable members of the Town Council and the residents of the Town of Bridgewater.

As your representative to the Old Colony Planning Council (OCPC), I am pleased to present this report on behalf of the Council for 2021.

The Old Colony Planning Council was established in 1967 by state statute and is authorized to prepare plans for the physical, social, and economic development of the seventeen-member district. OCPC is designated as: an Economic Development District by the U.S. Department of Commerce for the coordination of regional economic development activities, and the Area Agency on Aging (AAA) by the Executive Office of Elder Affairs to plan, manage, and coordinate elder services in a twenty-three-community service area. OCPC is the designated staff of the Old Colony Metropolitan Planning Organization (OCMPO) to plan and program transportation and transit improvements for the region.

In addition to the above-designated responsibilities, the Council also assists its member municipalities with technical planning, grant application preparation, and current local and regional socioeconomic information.

Our Mission

At Old Colony Planning Council, we assist cities and towns in planning for present and future needs, utilizing our local knowledge, technical expertise, and regional collaboration.

Our Vision

Our vision is that communities in the Old Colony region are:

- **Resilient**, using social, economic, and environmental resources to respond to, withstand, and recover from adverse situations brought about by natural disasters or economic downturns.
- **Sustainable**, the needs of all people and the natural environment are met now without compromising the ability to meet those needs in the future.
- **Equitable**, social, economic, and environmental opportunities exist for all.
- **Connected**, everyone has accessible, affordable, and sustainable mobility choices.
- **Responsive**, planning efforts are inclusive and reflect the diverse needs of all.
- **Collaborative**, cooperating regionally to tackle common challenges.

Our Organizational Values

PLANNING FOR ALL

We strive to be fair, impartial, inclusive, and transparent in all we do. Celebrating diversity, we prioritize engaging those who may be underrepresented in planning efforts. We aim for authentic, empowered public participation.

THINKING AHEAD

Outside Services Reports (continued)

We look to the future as we help address challenges and seize opportunities across the region. Whether it is a time-tested solution or innovative new approach, communities rely on our technical expertise and local knowledge to help develop solutions.

PARTNERING WITH COMMUNITIES

We highly value our partnership with the communities in our region. We are responsive to their needs and seek to facilitate regional cooperation and collaboration on shared issues within our region and with our neighboring regions.

SERVING WITH DEDICATION

We are passionate about the work we do in service to our communities, and we strive for excellence as we do it. We are motivated to help our region excel socially, economically, and environmentally.

OCPC Area on Agency Department Contributions:

The Old Colony Area Agency on Aging (AAA) during the past year, with assistance and guidance from member community advisory committee members, has continued the ongoing administration of Federal and State funding for elder services through the Older Americans Act. In federal fiscal year 2021 the total amount of that funding increased from \$1.5 to over \$2 million mainly due to supplemental funding through the federal CARES Act. OCPC's Area Agency on Aging collaborated with community partners such as Old Colony Elder Services, South Coastal Counties Legal Services, local Councils on Aging, and other private nonprofit organizations to fund programs and services for among others: Nutrition, Legal Assistance, Transportation, and Family Caregiving for more than 100,000 people aged 60 and over in the region. Also in 2021, the AAA completed a Regional Elder Needs Assessment and a four-year Area Plan on Aging, to plan for federal fiscal years 2022 to 2025. Both the Regional Elder Needs Assessment and the Area Plan on Aging may be found at: <http://www.ocpcrpa.org/aaa.html>.

In Ombudsman news, the OCPC-AAA Ombudsman program is proud to have been selected as one of the 3 host agencies for the expansion of the State Assisted Living Residences (ALR) Ombudsman Program in 2021. The ALR Program Director started providing visitation to all the Assisted Living Residences in our 23 communities as well as 30 other communities, which include the Cape and the Islands, as well as the Bristol, Coastline, and Hessco catchment area in September 2021. There are 64 Assisted Living Residences in this broader ALR catchment area.

The OCPC-AAA Long Term Care Ombudsman Program continued to provide services during COVID-19 despite the restrictions placed on visitations to our area nursing/rest and transitional care homes, which sidelined almost all our Ombudsman volunteers beginning in March 2020. Although visitation resumed in person April 2021, there were numerous stops to these visits as COVID continued to enter and re-enter the homes. The program reports an increase in visitation from 2020, but the program has still not returned to meet its requirement of a visit at least every other week and in "normal" times weekly visits. However, the calls received from family, friends, residents, and staff during the year continues to be considerably up from previous years. Due to the acute situation in all our

Outside Services Reports (continued)

facilities, this was often the sole means of communication that the State would allow, and the Long-Term Care Ombudsman Program took advantage of these calls to continue efforts investigating issues of concern from residents or families.

OCPC Transportation Department Contributions:

The Transportation Department prepared the FFY 2022 **Old Colony Unified Planning Work Program (UPWP)**. The UPWP is a one-year budget and planning document that lists the research projects, funds technical assistance, and other activities the transportation staff will undertake over the next federal fiscal year (FFY). These projects provide insight and recommendations to our municipal and regional partners, generate new data, and help shape concepts for the region's transportation future.

A **Road Safety Audit (RSA)** was conducted at the intersection of **Route 104 at High Street**. A Road Safety Audit is a formal evaluation of a roadway segment or intersection by an independent, multi-disciplinary team to identify specific safety recommendations. An RSA team identifies safety risks using many different information sources such as crash data, maintenance logs, interviews of roadway authorities, public testimony, and multiple field observations.

The department also conducted 48-hour automatic traffic recorder vehicle counts, which includes vehicle volumes, vehicle speeds, and vehicle classifications, at six (6) locations in Bridgewater. From this data the following details are calculated, estimates of the number, speed, and type of vehicles that traveled each segment of road, and daily vehicle miles traveled for specific groups of facilities and vehicle types.

An AM and PM Peak Period Turning Movement Counts was performed at one (1) intersection in Bridgewater. From these counts, the specific intersection turning movement volumes are identified.

Another assessment done was parking utilization counts during April and October at the MBTA Commuter Rail - Bridgewater Station, and at the MassDOT Park & Ride Lot location on Route 104. These utilization counts inform the transportation planning process and assist in the determination of travel demand.

Also prepared was the **Active Transportation Study (regionwide)**. This study provides an analysis of the bicycle, pedestrian, and transit network within a connectivity and safety context. The Active Transportation Study seeks to understand how the Old Colony region can improve the bicycle and pedestrian network to increase its utility for recreational and transportation purposes.

Lastly, the department prepared the **Climate Change Transportation Vulnerability Assessment Project (regionwide)**. The purpose of the Climate Change Vulnerability Transportation Assessment is to identify the impacts of Climate Change on the transportation system, examine them, and assess the vulnerability of the system resulting in strategies for management and mitigation. This study builds upon previous studies prepared by OCPC including Stormwater mapping and roadway drainage runoff, Hazard

Outside Services Reports (continued)

Mitigation and Municipal Vulnerability Preparedness plans, an Old Colony Regional Hazard Mitigation Plan, and an Old Colony 2010 Climate Change Transportation Impact Study.

OCPC GIS Department Contributions:

The GIS Department provided maps of natural disaster risk in the town using HAZUS, a FEMA-developed software program that analyzes risk from earthquakes, flooding, and hurricanes. The maps and data were developed for the town's Municipal Vulnerability Preparedness Plan and calculated damage costs, economic impact, and human safety impact. The department also developed maps of development constraints and critical facilities within the town.

The department also prepared maps of Bicycle and Pedestrian Levels of Service, a grade that measures the comfort and usability of a roadway for foot and bicycle traffic. High speeds, lack of spacing between vehicles and people, and presence of street parking are a few of the factors that can impact the level of service.

OCPC Community Planning & Economic Development Department (CPED) Contributions:

The Community Planning & Economic Development Department completed a Hazard Mitigation Plan for the Town of Bridgewater. Hazard Mitigation Plans (HMP) identify the natural hazards that impact communities, identify actions to reduce losses from those hazards, and establish a coordinated process to implement plans to eliminate and/or mitigate the impacts. This plan serves as a basis for the development of plans, public education programs, and responder training and exercises. It also lays the foundation to bring mitigation efforts to minimize these identified potential threats. By completing an HMP, Bridgewater also becomes eligible for specific federal funding and allows potential funding sources to understand the community's priorities.

One delegate and one alternate member represent each member community of the Council. The Council members establish policy, develop the work program, and employ and oversee the activities of the professional staff. The Council meets on the last Wednesday of each month at 6:00 PM in the OCPC offices located at 70 School Street, Brockton, MA. Our website is www.ocpcrpa.org. In 2021, the Council elected Christine Joy of Plympton as Council President, Doug Sylvestre of Stoughton as Council Treasurer, and Sandra Wright of Bridgewater as Council Secretary. Mary Waldron serves as Executive Director of the Council and also serves on the Nuclear Decommissioning Citizens Advisory Panel.

The Council gratefully acknowledges the generous support and cooperation of its member communities and the participation and involvement of the many individuals who participate as members of committees. Special thanks to the Joint Transportation Committee (JTC) Chair Noreen O'Toole; Comprehensive Economic Development Strategy Committee (CEDS) Chairs Maryellen Brett and, John Murray, the Area Agency on Aging Advisory Committee Chair Josephine Schofield for their commitment, dedication, and leadership during the past year. The Council also recognizes the work of

Outside Services Reports (continued)

local boards and commissions and the government agencies, public and private institutions, and individuals who assisted the Council in its efforts.

Respectfully submitted,
Sandra M. Wright, Delegate

Plymouth County Cooperative Extension

No report was submitted by Plymouth County Cooperative Extension for 2021.

The Plymouth County Extension office is located at 44 Obery Street, Plymouth, MA 02360 (774-404-7020; fax: 774-773-3184)

Plymouth County Mosquito Control Project

The Commissioners of the Plymouth County Mosquito Control Project are pleased to submit the following report of our activities during 2021.

The Project is a special district created by the State Legislature in 1957, and is composed of all Plymouth County towns, the City of Brockton, and the Town of Cohasset. The Project is a regional response to a regional problem, and provides a way of organizing specialized equipment, specially trained employees, and mosquito control professionals into a single agency with a broad geographical area of responsibility.

The 2021 efforts were directed at larval mosquitoes starting with the spring brood. The Project ground and aerial larvicided 11,045 acres and this was accomplished using Bti, an environmentally selective bacterial agent. An additional 600 acres were treated as part of a trial studying the effectiveness of *Bacillus sphaericus* on mosquitoes in cattail swamps. Upon emergence of the spring brood of mosquitoes, ultra-low volume adulticiding began on June 1st, 2021 and ended on September 24th, 2021. The Project responded to 16,852 requests for spraying and larval checks from residents covering all of the towns within the district.

The Department of Public Health (DPH) has developed an “Arbovirus Surveillance and Response Plan” for the state. The Plan creates a system which estimates the human risk for contracting Eastern Equine Encephalitis Virus (EEEV) and West Nile Virus (WNV) using several factors including the number of infected mosquitoes. Based on guidelines defined by the Plan, all towns in Plymouth County Mosquito Control Project started the season at “Low Level Risk” for Eastern Equine Encephalitis and remained at low risk for the entire summer. There was no Eastern Equine Encephalitis Virus detected in Massachusetts this year.

Outside Services Reports (continued)

West Nile Virus activity occurred predominately in Middlesex and Suffolk counties. Statewide there were 9 human cases, none of them were in the district. The risk level for Bridgewater, Halifax, Hanson, East Bridgewater and Plympton was raised to moderate. For the rest of the district the risk level was low for the entire season. As part of our West Nile Virus control strategy a total of 53,924 catch basins were treated with larvicide in member towns to prevent WNV.

The Project participates in DPH's mosquito surveillance program. As part of that program, we collected over 109,929 mosquitoes and submitted 19,322 mosquitoes for testing. The mosquitoes were combined into 503 groups. DPH also tested 13,439 mosquitoes from the district. In all there were 0 isolations of EEEV from mosquito samples. There was a total of 6 WNV isolations from Halifax, Hanson, East Bridgewater, Kingston, and Marion.

The health threat of EEE and WNV continues to ensure cooperation between the Plymouth County Mosquito Control Project, local Boards of Health, and the Department of Public Health. In an effort to keep the public informed, EEE and WNV activity updates are regularly posted on the Department of Public Health website.

The introduced mosquito *Aedes albopictus* has the potential to become a serious pest and a vector of disease. The mosquito has been present in Massachusetts since 2009. In conjunction with DPH, we have been monitoring *Aedes albopictus* expansion in the state. We conducted surveillance for *Ae. albopictus* at 7 locations. The larvae live in containers and are closely linked with human activity. They are especially associated with used tires. This year we did not detect the mosquito. The Project began a tire recycling program in October 2017. During the 2021 season, we recycled 562 tires, bringing us to a total of 12,082 tires for the program.

The figures specific to the town of Bridgewater are given below. While mosquitoes do not respect town lines, the information given below does provide a tally of the activities which have had the greatest impact on the health and comfort of Bridgewater residents.

Insecticide Applications: Our greatest effort has been targeted at mosquitoes in the larval stage, which can be found in woodland pools, swamps, marshes, and other standing water areas. Field Technicians continually gather data on these sites and treat with highly specific larvicides when immature mosquitoes are present. In Bridgewater 274 larval sites were checked.

During the summer 3,348 catch basins were treated in Bridgewater to prevent the emergence of *Culex pipiens*, a known mosquito vector in West Nile Virus transmission.

Our staff treated 6,456 acres using truck mounted sprayers for control of adult mosquitoes. More than one application was made to the same site if mosquitoes reinvaded the area. The first treatments were made in June and the last in September.

Outside Services Reports (continued)

Water Management: During 2021 crews removed blockages, brush, and other obstructions from 4,475 linear feet of ditches and streams to prevent overflows or stagnation that can result in mosquito production. This work, together with machine reclamation, is most often carried out in the fall and winter.

Mosquito Survey: Our surveillance showed that the dominant mosquitoes throughout the district were generally *Ae. vexans* and *Cx. salinarius*. In the Town of Bridgewater the three most common mosquitoes were *Oc. canadensis*, *Ae. vexans* and *Cx. salinarius*

Education and Outreach: Through the Projects Community Liaison, many educational presentations took place throughout the year at summer camps, schools, fairs, libraries, and councils on aging. All of the schools in the county were contacted to ensure compliance with the Children and Families Protection Act. The Project's website is continually updated with information about meetings, the annual budget, educational information, and Project services.

We encourage residents or municipal officials to visit our website at: www.plymouthmosquito.org or call our office for information about mosquitoes, mosquito-borne diseases, control practices, or any other matters of concern.

Respectfully submitted,
Ross Rossetti, Superintendent

Commissioners: John Kenney, Ann Motyka, Vice-Chair/Secretary; Thomas Reynolds, John Sharland, Chair; Michael F. Valenti

Southeastern Regional Services Group

No report was submitted by the Southeastern Regional Services Group for 2021.

Respectfully submitted,
Moir Rouse, Regional Administrator

Legislation Voted 2021—Town of Bridgewater

Ordinances Directory 2021

Town of Bridgewater—Town Council—2021 Ordinances Voted

Online Readers:

Click on an ordinance number to view The Ordinances Table online.

Ordinance #	Ordinance Description	Date Adopted
D-FY21-002	General Ordinance: SFI Paperwork Reduction – Creation of SFI Short Form	October 23, 2020
D-FY21-003	Zoning Ordinance: Zoning Map Amendment – Pleasant Street	January 5, 2021
D-FY21-004	General Ordinance: Amend Section III “Council Meetings” of the Council Rules and Procedures	November 24, 2020
D-FY21-005	General Ordinance: Amend Section XXV “Committees” of the Town Council Rules and Procedures	September 21, 2021
D-FY21-006	General Ordinance: Amend Administrative Code, Part II Article III, Sections 7 and 16	March 23, 2021
D-FY21-007	General Ordinance: Amend Administrative Code, Part III, Chapter 157	August 3, 2021
D-FY21-011	General Ordinance: Amend Article II Section 2-1 Composition; Eligibility; Term of Office	December 21, 2021

Orders Directory 2021

Town of Bridgewater—Town Council—2021 Orders Voted

Online Readers: *Click on an order number to view the Town Council Orders online.*

Order #	Order Title	Date Adopted
O-FY21-001	FY2021 Annual Town Budget	June 23, 2020
O-FY21-002	Budget Order: FY21 Water Enterprise Fund Budget	June 23, 2020
O-FY21-003	Budget Order: FY21 Sewer Enterprise Fund Budget	June 23, 2020
O-FY21-004	Budget Order: FY21 Transfer Station Enterprise Fund Budget	June 23, 2020
O-FY21-005	Budget Order: FY21 OSLGC Enterprise Fund Budget	June 23, 2020
O-FY21-006	Authorization of Revolving Funds	June 23, 2020
O-FY21-007	CPA Reserve Accounts – FY21	June 23, 2020
O-FY21-008	Transfer Order: Capital Appropriation for Highway Barn	July 28, 2020
O-FY21-009	Transfer Order: Capital Appropriation for School Funding	July 28, 2020
O-FY21-010	Assessment of Cost of Public Improvement – First Street	September 8, 2020
O-FY21-012	WWI Guardrail /Flagpole Repair	September 22, 2020
O-FY21-014	Acceptance of Cars Act Reimbursement	October 6, 2020
O-FY21-015	Transfer Order of Reallocation Roadway Drainage/Engineering	October 6, 2020
O-FY21-016	Laying Out and Acceptance of a Private Way – Auglis Way	December 1, 2020
O-FY21-017	Transfer Order: CPC Recommendation – Central Square Congregational Church	October 20, 2020
O-FY21-018	Old High School Purchase and Sale Agreement Ratification – Bridgewater-Raynham Regional District	October 20, 2020
O-FY21-019	Acceptance of a Grant – enter for Tech and Civic Life Covid-19 Response Grant	November 10, 2020

Legislation Voted 2021 (continued)

Orders Directory 2021 *continued*

Town of Bridgewater—Town Council—2021 Orders Voted

Order #	Order Title	Date Adopted
<u>O-FY21-020</u>	General Fund Free Cash Allocation to Trust Funds	November 10, 2020
<u>O-FY21-021</u>	Transfer Order: Police Department Capital Items	November 10, 2020
<u>O-FY21-022</u>	Transfer Order: Senior Center Capital Items	November 10, 2020
<u>O-FY21-023</u>	Transfer Order: Capital – Complete Streets Engineering	November 10, 2020
<u>O-FY21-024</u>	Waive Annual Licensing Fees - 2021	December 15, 2020
<u>O-FY21-0025</u>	FY2021 Classification Tax Allocation – Adoption of Residential Factor	December 15, 2020
<u>O-FY21-026</u>	Laying Out and Acceptance of a Private Way – Stonehill Lane	February 23, 2021
<u>O-FY21-027</u>	Transfer Order: Employee Contractual Buyout	February 23, 2021
<u>O-FY21-028</u>	Acceptance of a Private Donation	February 23, 2021
<u>O-FY21-029</u>	Place an Advisory Question on the April 24, 2021 Town Election Ballot	February 23, 2021
<u>O-FY21-030</u>	Acceptance of Non-Recurring Revenue to Capital	February 23, 2021
<u>O-FY21-031</u>	Establish Town Manager Goals	March 9, 2021
<u>O-FY21-032</u>	Loan Order Loan Authorization Curve Street Water Main	April 27, 2021
<u>O-FY21-033</u>	Acceptance of a Gift: Howard Foundation for COA	April 27, 2021
<u>O-FY21-034</u>	Acceptance of a Grant: MPAC Transportation Partnership Grant	April 27, 2021
<u>O-FY21-035</u>	Acceptance of a Gift: Claremont Lakeside Gift for Tree Planting	April 27, 2021
<u>O-FY21-036</u>	Transfer Order: Elm Street Capital Fund Replenishment	April 27, 2021
<u>O-FY21-037</u>	Transfer Order: CPC Parks & Recreation Pickle ball Court Project	April 27, 2021
<u>O-FY21-038</u>	Transfer Order: Completed CPC Legion Field Fencing Project	April 27, 2021

Legislation Voted 2021 (continued)

Orders Directory 2021 *continued*
Town of Bridgewater—Town Council—2021 Orders Voted

Order #	Order Title	Date Adopted
<u>O-FY21-039</u>	Transfer Order: Acceptance of One Time Revenue: Claremont Lakeside for Public Safety	April 27, 2021
<u>O-FY21-040</u>	Transfer Order: Capital Item(s) Special Purpose –High Pond Meter Project	May 11, 2021
<u>O-FY21-041</u>	Transfer Order: Water Mains Hayward to Curve Street Project	May 11, 2021
<u>O-FY21-042</u>	Rescind Elm Street Roadway Project Loan Authorization	May 25, 2021
<u>O-FY21-043</u>	Transfer Order: First Street Roadway Betterment	May 25, 2021
<u>O-FY21-044</u>	Acceptance of Grant: Complete Streets Tie 3 Construction Grant	May 25, 2021
<u>O-FY21-045</u>	Capital Transfer Order: General Fund	June 8, 2021
<u>O-FY21-046</u>	Capital Transfer Order: Water Fund	May 25, 2021
<u>O-FY21-047</u>	Capital Transfer Order: Sewer Fund	May 25, 2021
<u>O-FY21-049</u>	Acceptance of a Grant: Home Depot Foundation	June 29, 2021
<u>O-FY21-050</u>	End of Year Transfers	June 29, 2021
<u>O-FY21-051</u>	Laying Out and Acceptance of a Private Way – Upland Drive and Strathmore Road	June 29, 2021
<u>O-FY21-052</u>	Transfer for Support of Diversity and Equity Inclusion Committee	June 29, 2021
<u>O-FY21-053</u>	Water main Curve Street Project Transfer Order	June 29, 2021
<u>O-FY21-054</u>	Acceptance of Federal Funds ARPA – CLFRF Funds	June 29, 2021
<u>O-FY21-055</u>	Emergency Measure – Grant Conservation Restriction to Wildlands Trust	June 29, 2021
<u>O-FY21-056</u>	Contract Ratification – Local 1700 AFSCME Council 93	August 3, 2021

Resolutions Directory 2021

Town of Bridgewater—Town Council—2021 Resolutions Voted

Online Readers

Click on a resolution number to view Town Council Resolutions online.

Resolution #	Resolution Title	Date Adopted
R-FY21-001	A Resolution Supporting First Responders	September 8, 2020
R-FY21-002	Town Council Meeting Date – 2021	November 24, 2020
R-FY21-003	FY2022 Budget Resolution	February 23, 2021
R-FY21-004	Early Voting Location Resolution	December 15, 2020
R-FY21-005	SERGS Inter-Municipal Agreement Reauthorization and Amendment	March 9, 2021
R-FY21-006	Amend June 2021 Town Council Meeting Date	May 11, 2021
R-FY21-007	A Resolution in Recognition of Gay Pride Month	May 25, 2021
R-FY21-008	A Resolution Relative to Diversity and Respect	May 25, 2021
R-FY21-010	A Resolution Designating June 19 th as a Town Holiday	June 8, 2021

Schedule of Outstanding Receivables - Fiscal Year 2021

	Detail per Treasurer/Collector	Balance per General Ledger	Variance
Personal Property Taxes			
Levy of 2021	14,953.99	14,953.99	0.00
Levy of 2020	9,265.86	9,265.86	0.00
Levy of 2019	5,658.28	5,658.28	0.00
Levy of 2018	3,169.60	3,169.60	0.00
Levy of Prior Years	33,760.33	33,760.33	0.00
Total	66,808.06	66,808.06	0.00
Real Estate Taxes			
Levy of 2021	901,856.28	901,856.28	0.00
Levy of 2020	1,308.15	1,308.15	0.00
Levy of 2019	5,364.34	5,364.34	0.00
Levy of 2018	1,548.65	1,548.65	0.00
Levy of Prior Years	139,471.21	139,471.21	0.00
Total	1,049,548.63	1,049,548.63	0.00
Deferred Property Taxes			
Deferred Property Taxes	283,431.33	283,431.33	0.00
Taxes in Litigation			
Taxes in Litigation	0.00	0.00	0.00
Motor Vehicle Excise			
Levy of 2021	394,655.35	394,655.35	0.00
Levy of 2020	127,940.58	127,940.58	0.00
Levy of 2019	45,515.77	45,515.77	0.00
Levy of 2018	22,238.30	22,238.30	0.00
Levy for Prior Years	41,487.55	41,487.55	0.00
Total	631,837.55	631,837.55	0.00
Tax Liens/Tax Title			
Tax Liens/Tax Title	1,456,859.10	1,456,859.10	0.00
Tax Foreclosures/Tax Possessions			
Tax Foreclosures/Tax Possessions	620,969.86	620,969.86	0.00
Other Excise Taxes			
Boat Excise	2,735.00	2,735.00	0.00
Farm animal excise	0.00	0.00	0.00
Other:	0.00	0.00	0.00
Other:	0.00	0.00	0.00
User Charges Receivables			
Water	342,871.52	342,871.52	0.00
Sewer	181,704.83	181,704.83	0.00
Other:	0.00	0.00	0.00

TOWN OF BRIDGEWATER, MASSACHUSETTS

STATEMENT OF NET POSITION

JUNE 30, 2021

	Governmental Activities	Business-Type Activities	Total
Assets			
Cash and cash equivalents	\$ 26,987,211	\$ 9,034,144	\$ 36,021,355
Investments	2,158,729	-	2,158,729
Receivables (net):			
Property taxes	1,116,357	-	1,116,357
Excise taxes	634,573	-	634,573
User fees	-	1,744,385	1,744,385
Unapportioned assessments	568,972	247,792	816,764
Departmental and other	2,899,307	59,701	2,959,008
Intergovernmental	340,872	4,348,315	4,689,187
Tax foreclosures	620,970	-	620,970
Inventory	-	15,196	15,196
Prepaid items	382,118	-	382,118
Capital assets, not being depreciated	12,243,537	9,591,109	21,834,646
Capital assets, net of accumulated depreciation	44,956,475	20,626,001	65,582,476
Total Assets	92,909,121	45,666,643	138,575,764
Deferred Outflows of Resources			
Related to net other postemployment benefits liability	6,387,433	918,301	7,305,734
Related to net pension liability	2,385,424	329,697	2,715,121
Total Deferred Outflows of Resources	8,772,857	1,247,998	10,020,855
Liabilities			
Warrants and accounts payable	140,208	2,033,449	2,173,657
Accrued payroll and withholdings	419,505	39,771	459,276
Retainage payable	125,208	321,243	446,451
Accrued interest expense	-	128,973	128,973
Unearned revenue	1,445,420	96,531	1,541,951
Other liabilities	3,336,870	11,140	3,348,010
Due to other governments	630,000	-	630,000
Bond anticipation notes payable	500,000	9,411,466	9,911,466
Long-term liabilities:			
Due within one year	1,304,894	1,329,007	2,633,901
Due in more than one year	78,264,115	16,965,568	95,229,683
Total Liabilities	86,166,220	30,337,148	116,503,368
Deferred Inflows of Resources			
Related to net other postemployment benefits liability	2,244,331	322,661	2,566,992
Related to net pension liability	2,696,739	372,722	3,069,461
Total Deferred Inflows of Resources	4,941,070	695,383	5,636,453
Net Position			
Net investment in capital assets	44,838,613	12,316,573	57,155,186
Restricted:			
Nonexpendable permanent funds	113,385	-	113,385
Expendable permanent funds	707,578	-	707,578
Community preservation	2,794,397	-	2,794,397
Title V	551,534	-	551,534
Other purposes	4,435,149	-	4,435,149
Unrestricted	(42,865,968)	3,565,537	(39,300,431)
Total Net Position	\$ 10,574,688	\$ 15,882,110	\$ 26,456,798

See accompanying notes to basic financial statements.

TOWN OF BRIDGEWATER, MASSACHUSETTS

STATEMENT OF ACTIVITIES
YEAR ENDED JUNE 30, 2021

Functions/Programs	Expenses	Program Revenues			Net (Expenses) Revenues and Changes in Net Position		
		Charges for Services	Operating Grants and Contributions	Capital Grants and Contributions	Governmental Activities	Business-Type Activities	Total
Primary Government:							
<i>Governmental Activities</i>							
General government	\$ 7,334,690	\$ 953,740	\$ 1,390,366	\$ 675,650	\$ (4,314,934)		\$ (4,314,934)
Public safety	20,361,804	3,928,515	733,776	-	(15,699,513)		(15,699,513)
Education	33,271,997	64,917	76,038	7,300,000	(25,831,042)		(25,831,042)
Public works	3,349,808	849,855	18,333	365,281	(2,116,339)		(2,116,339)
Health and human services	956,389	276,388	172,669	-	(507,332)		(507,332)
Culture and recreation	2,511,660	96,256	416,196	197,458	(1,801,750)		(1,801,750)
Debt service	254,266	-	-	-	(254,266)		(254,266)
Total Governmental Activities	68,040,614	6,169,671	2,807,378	8,538,389	(50,525,176)		(50,525,176)
<i>Business-Type Activities</i>							
Water	2,917,036	4,052,694	-	-		\$ 1,135,658	1,135,658
Sewer	2,092,707	2,544,447	-	15,286		467,026	467,026
Transfer Station	353,145	376,673	-	-		23,528	23,528
Golf	1,398,124	1,660,719	-	-		262,595	262,595
Total Business-Type Activities	6,761,012	8,634,533	-	15,286		1,888,807	1,888,807
Total Primary Government	\$ 74,801,626	\$ 14,804,204	\$ 2,807,378	\$ 8,553,675	(50,525,176)	1,888,807	(48,636,369)
		General Revenues:					
		Real and personal property taxes			48,941,397	-	48,941,397
		Motor vehicle and other excise			4,396,154	-	4,396,154
		Penalties and interest on taxes			368,828	-	368,828
		Grants and contributions not restricted to specific programs			4,244,723	-	4,244,723
		Unrestricted investment income			151,217	-	151,217
		Other			292,287	-	292,287
		Transfers (net):			621,751	(621,751)	-
		Total General Revenues and Transfers			59,016,357	(621,751)	58,394,606
		Change in Net Position			8,491,181	1,267,056	9,758,237
		Net Position:					
		Beginning of year			2,083,507	14,615,054	16,698,561
		End of year			\$ 10,574,688	\$ 15,882,110	\$ 26,456,798

See accompanying notes to basic financial statements.

TOWN OF BRIDGEWATER, MASSACHUSETTS

**GOVERNMENTAL FUNDS
BALANCE SHEET
JUNE 30, 2021**

	General Fund	Community Preservation Act Fund	Title V Program	Capital Project Fund	Nonmajor Governmental Funds	Total Governmental Funds
Assets:						
Cash and cash equivalents	\$ 15,927,479	\$ 2,462,873	\$ 1,359,864	\$ 3,014,409	\$ 4,222,586	\$ 26,987,211
Investments	2,087,484	-	-	-	71,245	2,158,729
Receivables, net of allowance for uncollectibles:						
Property taxes	1,101,867	14,490	-	-	-	1,116,357
Excise taxes	634,573	-	-	-	-	634,573
Departmental and other	1,668,444	12,145	562,152	-	656,566	2,899,307
Intergovernmental	-	315,007	-	-	25,865	340,872
Unapportioned assessments	-	-	-	-	568,972	568,972
Tax foreclosures	620,970	-	-	-	-	620,970
Prepaid items	-	-	-	-	382,118	382,118
Total Assets	<u>22,040,817</u>	<u>2,804,515</u>	<u>1,922,016</u>	<u>3,014,409</u>	<u>5,927,352</u>	<u>35,709,109</u>
Deferred Outflows of Resources	-	-	-	-	-	-
Total Assets and Deferred Outflows of Resources	<u>\$ 22,040,817</u>	<u>\$ 2,804,515</u>	<u>\$ 1,922,016</u>	<u>\$ 3,014,409</u>	<u>\$ 5,927,352</u>	<u>\$ 35,709,109</u>
Liabilities:						
Warrants and accounts payable	\$ 89,932	\$ -	\$ -	\$ 24,351	\$ 25,925	\$ 140,208
Accrued payroll and withholdings	403,907	-	-	-	15,598	419,505
Retainage payable	-	-	-	125,208	-	125,208
Other liabilities	651,365	10,118	-	-	-	661,483
Deposits	2,675,387	-	-	-	-	2,675,387
Unearned revenues	-	-	-	-	1,445,420	1,445,420
Due to other governments	630,000	-	-	-	-	630,000
Bond anticipation notes payable	-	-	-	500,000	-	500,000
Total Liabilities	<u>4,450,591</u>	<u>10,118</u>	<u>-</u>	<u>649,559</u>	<u>1,486,943</u>	<u>6,597,211</u>
Deferred Inflows of Resources:						
Unavailable revenues - property taxes	844,338	14,490	-	-	-	858,828
Unavailable revenues - excise taxes	634,573	-	-	-	-	634,573
Unavailable revenues - other	2,289,414	12,145	562,152	-	1,211,922	4,075,633
Total Deferred Inflows of Resources	<u>3,768,325</u>	<u>26,635</u>	<u>562,152</u>	<u>-</u>	<u>1,211,922</u>	<u>5,569,034</u>
Fund Balances:						
Nonspendable	-	-	-	-	495,503	495,503
Restricted	44,512	2,767,762	1,359,864	2,986,293	3,930,805	11,089,236
Committed	2,213,340	-	-	-	-	2,213,340
Assigned	148,890	-	-	-	-	148,890
Unassigned	11,415,159	-	-	(621,443)	(1,197,821)	9,595,895
Total Fund Balances	<u>13,821,901</u>	<u>2,767,762</u>	<u>1,359,864</u>	<u>2,364,850</u>	<u>3,228,487</u>	<u>23,542,864</u>
Total Liabilities, Deferred Inflows of Resources and Fund Balance	<u>\$ 22,040,817</u>	<u>\$ 2,804,515</u>	<u>\$ 1,922,016</u>	<u>\$ 3,014,409</u>	<u>\$ 5,927,352</u>	<u>\$ 35,709,109</u>

See accompanying notes to basic financial statements.

TOWN OF BRIDGEWATER, MASSACHUSETTS

**RECONCILIATION OF THE GOVERNMENTAL FUNDS BALANCE SHEET
TOTAL FUND BALANCES TO THE STATEMENT OF NET POSITION
JUNE 30, 2021**

Total Governmental Fund Balances	\$ 23,542,864
Capital assets used in governmental activities are not financial resources and, therefore, are not reported in the funds.	57,200,012
Other long-term assets are not available to pay for current-period expenditures and, therefore, are reported as unavailable revenue in the governmental funds.	5,569,034
Deferred outflows and inflows of resources to be recognized in future fiscal years are not available resources and, therefore, are not reported in the funds:	
Deferred outflows related to other postemployment benefits	6,387,433
Deferred outflows related to pensions	2,385,424
Deferred inflows related to other postemployment benefits	(2,244,331)
Deferred inflows related to pensions	(2,696,739)
Long-term liabilities are not due and payable in the current period and, therefore, are not reported in the government funds:	
Bonds and notes payable	(12,352,482)
Less: Unamortized bond premiums	(714,179)
Capital leases	(769,053)
Compensated absences	(2,607,175)
Net pension liability	(24,757,007)
Net other postemployment benefits liability	<u>(38,369,113)</u>
Net Position of Governmental Activities	<u>\$ 10,574,688</u>

See accompanying notes to basic financial statements.

TOWN OF BRIDGEWATER, MASSACHUSETTS

**GOVERNMENTAL FUNDS
STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES
YEAR ENDED JUNE 30, 2021**

	General Fund	Community Preservation Act Fund	Title V Program	Capital Project Fund	Nonmajor Governmental Funds	Total Governmental Funds
Revenues:						
Real estate and personal property taxes, net	\$ 48,374,529	\$ 720,085	\$ -	\$ -	\$ -	\$ 49,094,614
Intergovernmental	4,390,935	512,465	-	365,281	2,302,286	7,570,967
Motor vehicle and other excises	4,420,661	-	-	-	-	4,420,661
Departmental and other revenue	1,807,467	2,089	168,784	-	2,982,089	4,960,429
Licenses and permits	1,177,256	-	-	-	-	1,177,256
Penalties and interest on taxes	368,828	-	-	-	-	368,828
Fines and forfeitures	31,971	-	-	-	77,413	109,384
Investment income	88,479	1,885	-	-	60,853	151,217
Contributions and donations	-	-	-	7,300,000	93,873	7,393,873
Total Revenues	<u>60,660,126</u>	<u>1,236,524</u>	<u>168,784</u>	<u>7,665,281</u>	<u>5,516,514</u>	<u>75,247,229</u>
Expenditures:						
Current:						
General government	3,963,013	-	-	-	2,563,267	6,526,280
Public safety	13,175,218	-	-	-	1,086,068	14,261,286
Education	33,808,511	-	-	7,300,000	-	41,108,511
Public works	1,788,039	-	-	1,896,338	28,541	3,712,918
Health and human services	451,741	-	107,470	-	101,201	660,412
Culture and recreation	704,825	1,252,686	-	-	179,481	2,136,992
Pensions and other fringes	6,966,083	-	-	-	-	6,966,083
State and county tax assessments	400,874	-	-	-	-	400,874
Debt service:						
Principal	375,542	274,000	-	-	-	649,542
Interest	191,101	131,460	-	-	-	322,561
Total Expenditures	<u>61,824,947</u>	<u>1,658,146</u>	<u>107,470</u>	<u>9,196,338</u>	<u>3,958,558</u>	<u>76,745,459</u>
Excess (Deficiency) of Revenues Over (Under) Expenditures	<u>(1,164,821)</u>	<u>(421,622)</u>	<u>61,314</u>	<u>(1,531,057)</u>	<u>1,557,956</u>	<u>(1,498,230)</u>
Other Financing Sources (Uses):						
Issuance of long-term debt	-	-	400,000	-	-	400,000
Transfers in	3,270,731	885	-	750,000	312,617	4,334,233
Transfers out	(813,502)	-	(110,793)	(94,650)	(2,693,537)	(3,712,482)
Total Other Financing Sources (Uses)	<u>2,457,229</u>	<u>885</u>	<u>289,207</u>	<u>655,350</u>	<u>(2,380,920)</u>	<u>1,021,751</u>
Net Change in Fund Balances	1,292,408	(420,737)	350,521	(875,707)	(822,964)	(476,479)
Fund Balances - Beginning	<u>12,529,493</u>	<u>\$ 3,188,499</u>	<u>1,009,343</u>	<u>3,240,557</u>	<u>4,051,451</u>	<u>24,019,343</u>
Fund Balances - Ending	<u>\$ 13,821,901</u>	<u>\$ 2,767,762</u>	<u>\$ 1,359,864</u>	<u>\$ 2,364,850</u>	<u>\$ 3,228,487</u>	<u>\$ 23,542,864</u>

See accompanying notes to basic financial statements.

TOWN OF BRIDGEWATER, MASSACHUSETTS

**RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES
IN FUND BALANCES OF GOVERNMENTAL FUNDS TO THE STATEMENT OF ACTIVITIES
YEAR ENDED JUNE 30, 2021**

Net Change in Fund Balances - Total Governmental Fund Balances **\$ (476,479)**

Governmental funds report capital outlays as expenditures. However, in the Statement of Activities the cost of those assets is allocated over their estimated useful lives and reported as depreciation expense. The net amounts are reflected here as reconciling items:

Capital outlays	10,591,636	
Depreciation expense	<u>(2,031,167)</u>	
Net effect of reporting capital assets		8,560,469

The issuance of long-term debt provides current financial resources to governmental funds, while the repayment of the principal of long-term debt consumes the financial resources of governmental funds. Neither has any effect on net position. Also governmental funds report the effect of issuance costs, premiums, discounts, and similar items when debt is first issued, whereas these amounts are amortized in the Statement of Activities. The net amounts are reflected here as reconciling items:

Repayments of debt	649,542	
Repayments of capital lease obligations	356,675	
Amortization of premiums from issuance of bonds and notes	68,295	
Issuance of bonds and notes	<u>(400,000)</u>	
Net effect of reporting long-term debt		674,512

Revenues in the Statement of Activities that do not provide current financial resources are unavailable in the Statement of Revenues, Expenditures and Changes in Fund Balances. Therefore, the recognition of revenues for various types of accounts receivable differ between the two statements. The amount presented represents the following differences derived from unavailable revenue. 662,815

Some expenses reported in the Statement of Activities do not require the use of current financial resources and therefore are not reported as expenditures in the governmental funds:

Compensated absences	(173,524)	
Pension benefits	1,145,153	
Other postemployment benefits	<u>(1,901,765)</u>	
Net effect of reporting long-term liabilities		<u>(930,136)</u>

Change in Net Position of Governmental Activities **\$ 8,491,181**

See accompanying notes to basic financial statements.

TOWN OF BRIDGEWATER, MASSACHUSETTS

**PROPRIETARY FUNDS
STATEMENT OF NET POSITION
JUNE 30, 2021**

	Business-type Activities - Enterprise Funds				
	Water	Sewer	Transfer Station	Golf Course	Totals
Assets:					
Current Assets:					
Cash and cash equivalents	\$ 2,257,707	\$ 6,204,542	\$ 140,806	\$ 431,089	\$ 9,034,144
Receivables, net of allowance for uncollectibles:					
User charges	1,157,904	586,481	-	-	1,744,385
Intergovernmental	4,348,315	-	-	-	4,348,315
Other	40,939	18,762	-	-	59,701
Inventory	-	-	-	15,196	15,196
Total Current Assets	7,804,865	6,809,785	140,806	446,285	15,201,741
Noncurrent assets:					
Receivables - unapportioned assessments	-	247,792	-	-	247,792
Capital assets, not being depreciated	8,810,558	780,551	-	-	9,591,109
Capital assets, net of accumulated depreciation	11,205,967	6,651,482	39,491	2,729,061	20,626,001
Total Noncurrent Assets	20,016,525	7,679,825	39,491	2,729,061	30,466,902
Total Assets	27,821,390	14,489,610	180,297	3,175,346	45,666,643
Deferred Outflows of Resources:					
Related to net other postemployment benefits liability	461,028	297,362	28,204	131,707	918,301
Related to net pension liability	128,676	126,835	15,864	58,322	329,697
Total Deferred Outflows of Resources	589,704	424,197	44,068	190,029	1,247,998
Liabilities:					
Current Liabilities:					
Warrants and accounts payable	1,346,643	665,292	20,133	1,381	2,033,449
Accrued payroll and withholdings	12,385	12,416	1,163	13,807	39,771
Retainage payable	321,243	-	-	-	321,243
Accrued interest	104,956	19,110	-	4,907	128,973
Unearned revenue	-	-	-	96,531	96,531
Other liabilities	-	-	-	11,140	11,140
Bond anticipation notes payable	8,611,466	800,000	-	-	9,411,466
Bonds and notes payable	983,597	256,211	-	56,000	1,295,808
Capital lease obligations	-	-	-	9,162	9,162
Compensated absences	3,628	2,990	-	17,419	24,037
Total Current Liabilities	11,383,918	1,756,019	21,296	210,347	13,371,580
Noncurrent Liabilities:					
Bonds and notes payable	5,516,594	2,084,131	-	173,000	7,773,725
Capital lease obligations	-	-	-	37,582	37,582
Compensated absences	32,649	26,905	-	156,768	216,322
Net other postemployment benefits liability	2,769,381	1,786,244	169,421	791,162	5,516,208
Net pension liability	1,335,460	1,316,348	164,636	605,287	3,421,731
Total Noncurrent Liabilities	9,654,084	5,213,628	334,057	1,763,799	16,965,568
Total Liabilities	21,038,002	6,969,647	355,353	1,974,146	30,337,148
Deferred Inflows of Resources:					
Related to net other postemployment benefits liability	161,990	104,483	9,910	46,278	322,661
Related to net pension liability	145,469	143,387	17,934	65,932	372,722
Total Deferred Inflows of Resources	307,459	247,870	27,844	112,210	695,383
Net Position:					
Net investment in capital assets	5,506,319	4,317,446	39,491	2,453,317	12,316,573
Unrestricted	1,559,314	3,378,844	(198,323)	(1,174,298)	3,565,537
Total Net Position	\$ 7,065,633	\$ 7,696,290	\$ (158,832)	\$ 1,279,019	\$ 15,882,110

See accompanying notes to basic financial statements.

TOWN OF BRIDGEWATER, MASSACHUSETTS

**PROPRIETARY FUNDS
STATEMENT OF REVENUES, EXPENSES AND CHANGES IN NET POSITION
YEAR ENDED JUNE 30, 2021**

	Business-type Activities - Enterprise Funds				
	<u>Water</u>	<u>Sewer</u>	<u>Transfer Station</u>	<u>Golf Course</u>	<u>Totals</u>
Operating Revenues:					
Charges for services	\$ 3,525,639	\$ 2,115,547	\$ 376,673	\$ 1,660,719	\$ 7,678,578
Other operating income	<u>527,055</u>	<u>428,900</u>	<u>-</u>	<u>-</u>	<u>955,955</u>
Total Operating Revenues	<u>4,052,694</u>	<u>2,544,447</u>	<u>376,673</u>	<u>1,660,719</u>	<u>8,634,533</u>
Operating Expenses:					
Operating costs	2,143,733	1,515,721	351,499	1,220,199	5,231,152
Depreciation	<u>584,501</u>	<u>542,408</u>	<u>1,646</u>	<u>166,556</u>	<u>1,295,111</u>
Total Operating Expenses	<u>2,728,234</u>	<u>2,058,129</u>	<u>353,145</u>	<u>1,386,755</u>	<u>6,526,263</u>
Operating Income (Loss)	<u>1,324,460</u>	<u>486,318</u>	<u>23,528</u>	<u>273,964</u>	<u>2,108,270</u>
Nonoperating Revenues (Expenses):					
Betterments	-	15,286	-	-	15,286
Interest expense	<u>(188,802)</u>	<u>(34,578)</u>	<u>-</u>	<u>(11,369)</u>	<u>(234,749)</u>
Total Nonoperating Revenues (Expenses), net	<u>(188,802)</u>	<u>(19,292)</u>	<u>-</u>	<u>(11,369)</u>	<u>(219,463)</u>
Income (Loss) Before Transfers	1,135,658	467,026	23,528	262,595	1,888,807
Transfers in	231,805	-	-	-	231,805
Transfers out	<u>(275,525)</u>	<u>(401,511)</u>	<u>(34,744)</u>	<u>(141,776)</u>	<u>(853,556)</u>
Change in Net Position	1,091,938	65,515	(11,216)	120,819	1,267,056
Net Position - Beginning	<u>5,973,695</u>	<u>7,630,775</u>	<u>(147,616)</u>	<u>1,158,200</u>	<u>14,615,054</u>
Net Position - Ending	<u>\$ 7,065,633</u>	<u>\$ 7,696,290</u>	<u>\$ (158,832)</u>	<u>\$ 1,279,019</u>	<u>\$ 15,882,110</u>

See accompanying notes to basic financial statements.

TOWN OF BRIDGEWATER, MASSACHUSETTS

**PROPRIETARY FUNDS
STATEMENT OF CASH FLOWS
YEAR ENDED JUNE 30, 2021**

	Business-type Activities - Enterprise Funds				
	Water	Sewer	Transfer Station	Golf Course	Totals
Cash Flows from Operating Activities:					
Receipts from users	\$ 3,524,932	\$ 2,722,132	\$ 376,673	\$ 1,673,213	\$ 8,296,950
Other receipts	527,055	428,900	-	-	955,955
Payments to employees	(674,393)	(615,459)	(60,684)	(525,024)	(1,875,560)
Payments to vendors	(1,377,774)	(947,017)	(291,573)	(620,932)	(3,237,296)
Net Cash Provided by (Used For) Operating Activities	<u>1,999,820</u>	<u>1,588,556</u>	<u>24,416</u>	<u>527,257</u>	<u>4,140,049</u>
Cash Flows from Noncapital Related Financing Activities:					
Transfers in	231,805	-	-	-	231,805
Transfers out	(275,525)	(401,511)	(34,744)	(141,776)	(853,556)
Net Cash Provided by (Used For) Noncapital Related Financing Activities	<u>(43,720)</u>	<u>(401,511)</u>	<u>(34,744)</u>	<u>(141,776)</u>	<u>(621,751)</u>
Cash Flows from Capital and Related Financing Activities:					
Proceeds from betterment principal	-	85,026	-	-	85,026
Proceeds from issuance of bond and note debt	4,263,151	800,000	-	-	5,063,151
Acquisition and construction of capital assets	(6,679,184)	(186,028)	-	-	(6,865,212)
Principal payments on bonds and notes	(849,473)	(258,909)	-	(61,000)	(1,169,382)
Principal payments on capital leases	-	-	-	(2,345)	(2,345)
Interest expense	(186,522)	(35,709)	-	(12,212)	(234,443)
Net Cash (Used For) Capital and Related Financing Activities	<u>(3,452,028)</u>	<u>404,380</u>	<u>-</u>	<u>(75,557)</u>	<u>(3,123,205)</u>
Cash Flows from Investing Activities:					
Investment income	-	-	-	-	-
Net Cash Provided by Investing Activities	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Net Change in Cash and Cash Equivalents	<u>(1,495,928)</u>	<u>1,591,425</u>	<u>(10,328)</u>	<u>309,924</u>	<u>395,093</u>
Cash and Cash Equivalents:					
Beginning of year	<u>3,753,635</u>	<u>4,613,117</u>	<u>151,134</u>	<u>121,165</u>	<u>8,639,051</u>
End of year	<u>\$ 2,257,707</u>	<u>\$ 6,204,542</u>	<u>\$ 140,806</u>	<u>\$ 431,089</u>	<u>\$ 9,034,144</u>
Reconciliation of Operating Income to Net Cash Provided By (Used For) for Operating Activities:					
Operating income (loss)	\$ 1,324,460	\$ 486,318	\$ 23,528	\$ 273,964	\$ 2,108,270
Adjustments to reconcile operating income (loss) to net cash provided (used) by operating activities:					
Depreciation expense	584,501	542,408	1,646	166,556	1,295,111
Changes in assets and liabilities:					
Receivables	(707)	606,585	-	-	605,878
Inventory	-	-	-	2,590	2,590
Deferred outflows	(196,059)	(99,436)	(7,069)	(42,719)	(345,283)
Accounts payable and accrued expenses	10,983	(60,808)	(1,540)	3,902	(47,463)
Unearned income	-	-	-	12,494	12,494
Compensated absences	5,094	(13,592)	-	55,440	46,942
Net other postemployment benefits liability	366,481	236,380	22,420	104,697	729,978
Net pension liability	(228,357)	(225,089)	(28,152)	(103,501)	(585,099)
Deferred inflows	133,424	115,790	13,583	52,739	315,536
Other liabilities	-	-	-	1,095	1,095
Net Cash Provided By (Used For) Operating Activities	<u>\$ 1,999,820</u>	<u>\$ 1,588,556</u>	<u>\$ 24,416</u>	<u>\$ 527,257</u>	<u>\$ 4,140,049</u>

See accompanying notes to basic financial statements.

TOWN OF BRIDGEWATER, MASSACHUSETTS

**FIDUCIARY FUNDS
STATEMENT OF NET POSITION
JUNE 30, 2021**

	Other Postemployment Benefits Trust Fund	Private Purpose Trust Funds
Assets:		
Cash and cash equivalents	\$ 2,233	\$ 24,828
Investments:		
Common stock	-	138,533
Equity mutual funds	577,338	-
Bond mutual funds	270,657	-
	<u>850,228</u>	<u>163,361</u>
Total Assets	<u>850,228</u>	<u>163,361</u>
Liabilities:		
Warrants and accounts payable	-	-
Accrued payroll and withholdings	-	-
Planning and performance bonds	-	-
Other liabilities	-	-
	<u>-</u>	<u>-</u>
Total Liabilities	<u>-</u>	<u>-</u>
Net Position:		
Restricted for other postemployment benefits	850,228	-
Held in trust for other purposes	-	163,361
	<u>-</u>	<u>163,361</u>
Total Net Position	<u><u>\$ 850,228</u></u>	<u><u>\$ 163,361</u></u>

See accompanying notes to basic financial statements.

TOWN OF BRIDGEWATER, MASSACHUSETTS

**FIDUCIARY FUNDS
STATEMENT OF CHANGES IN NET POSITION
YEAR ENDED JUNE 30, 2021**

	Other Postemployment Benefits Trust Fund	Private Purpose Trust Funds
Additions:		
Investment income	\$ 150,908	\$ 31,189
Employer contributions	1,477,093	-
Total Additions	1,628,001	31,189
Deductions:		
Retiree benefits	1,367,093	-
Scholarships	-	2,200
Total Deductions	1,367,093	2,200
Change in Net Position	260,908	28,989
Net Position - Beginning	589,320	134,372
Net Position - Ending	\$ 850,228	\$ 163,361

See accompanying notes to basic financial statements.

Town of Bridgewater - FY 2021 Expenditure Actuals - 06.30.21

Seq.	Category	Result	Descriptive												
1	Salaries / Wages / Benefits	98% of Budget Spent	Significantly under budget - total surplus \$526,467 Actual FTE's were below Budgeted FTE's. In particular, Public Safety and DPW-HWY.												
2	Expenses	99% of Budget Spent	Significantly under budget - total surplus \$696,980 (Note: adjusted for \$81 Deficit of \$355K). Dept. Surplus Drivers: IT 87k-CARES Eligible Funding/Actng 11k/Assessors45k/Police13k/Fire 37k/HWY 219k/HR19k/Street Lght 119k LED Savings.												
3	Debt Service	As expected	Under budget - total surplus \$9k Interest on LTD.												
4	Transfers	As expected													
Dept	Dept Description	Group #	Group Description	Object	Description	FY 2021 Budget	FY 2021 Transfers / Adjustments	FY 2021 Revised Budget	FY 2021 Actual	FY 2021 Encumbrances	FY 2021 Available				
111 TOWN COUNCIL	1	Salaries / Wages / Benefits	510000 SALARIES & WAGES	510001 PRIOR YEAR RETRO		48,068	0	48,068	29,983	0	18,086				
						48,068	0	48,068	29,983	0	18,086				
	2	Expenses		530022 ADVERTISING	8,000	0	8,000	5,436	450	2,114					
				542000 OFFICE SUPPLIES	200	0	200	191	0	9					
				570000 OTHER EXPENSES	100	0	100	100	0	100					
				571000 IN STATE TRAVEL	0	0	0	0	0	0					
				571500 CONFERENCES/SEMINARS	1,700	0	1,700	835	606	259					
	Expenses Total						10,000	0	10,000	6,463	1,056	2,481			
							58,068	0	58,068	36,446	1,056	20,567			
	123 TOWN MANAGER	1	Salaries / Wages / Benefits	510000 SALARIES & WAGES	510001 PRIOR YEAR RETRO	511002 PART TIME WAGES	517000 FRINGE BENEFITS	387,986	8,600	396,586	394,804	0	1,782		
								0	0	0	0	0	0		
				500	1,400	1,900	1,913	0	(13)						
				5,900	5,900	11,800	0	11,800	0						
				Salaries / Wages / Benefits Total						394,386	15,900	410,286	396,717	11,800	1,769
				2	Expenses	524000 REPAIRS & MAINTENANCE	11,743	5,000	16,743	14,681	0	2,062			
						524006 SERVICE: VEHICLE MAINTENANCE	0	0	0	0	0	0			
530000 PROFESSIONAL SERVICES		0	25,179			25,179	24,139	0	1,040						
530001 PROFESS & TECHNICAL SVS		0	30,000			30,000	25,782	0	4,218						
530022 ADVERTISING		1,450	0			1,450	748	0	702						
530501 PROFESSIONAL SERVICES		3,850	0	3,850	0	0	3,850								
534000 POSTAGE	10,708	0	10,708	10,498	0	210									
542000 OFFICE SUPPLIES	650	0	650	2,771	0	(2,121)									
560000 INTERGOVERNMTL EXPENSES	4,100	0	4,100	4,100	0	0									
570000 OTHER EXPENSES	0	0	0	119	0	(119)									
570010 IN-STATE TRAVEL	250	0	250	0	0	250									
571002 MILEAGE	750	0	750	0	0	750									
571500 CONFERENCES/SEMINARS	3,500	0	3,500	498	0	3,002									
572000 OUT OF STATE TRAVEL	0	0	0	0	0	0									
573000 DUES/MEMBERSHIPS/SUBSCRIPTIONS	5,324	0	5,324	6,239	0	(915)									
576000 SETTLEMENTS & JUDGMENTS	0	0	0	0	0	0									
Expenses Total						42,325	60,179	102,504	89,575	0	12,929				
5	Capital		585020 FURNITURE & FURNISHINGS			0	450	450	0	0	450				
						0	450	450	0	0	450				
Capital Total						436,711	76,529	513,240	486,292	11,800	15,148				
123 Total															

Town of Bridgewater - FY 2021 Expenditure Actuals - 06.30.21

Seq.	Category	Result	Descriptive								
1	Salaries / Wages / Benefits	98% of Budget Spent	Significantly under budget - total surplus \$526,467 Actual FTE's were below Budgeted FTE's. In particular, Public Safety and DPW-HWY.								
2	Expenses	99% of Budget Spent	Significantly under budget - total surplus \$696,980 (Note: adjusted for \$81 Deficit of \$355k). Dept. Surplus Drivers: IT 87k-CARES Eligible Funding/Acting 11k/Assessors45k/Police13k/Fire 37k/HWY 219k/HR19k/Street Light 119k LED Savings.								
3	Debt Service	As expected	Under budget - total surplus \$9k Interest on LTD.								
4	Transfers	As expected									
Dept	Dept Description	Group #	Group Description	Object	Description	FY 2021 Budget	FY 2021 Transfers / Adjustments	FY 2021 Revised Budget	FY 2021 Actual	FY 2021 Encumbrances	FY 2021 Available
131	FINANCE COMMITTEE	1	Salaries / Wages / Benefits	511002	FINANCE COMMITTEE WAGES	2,000	0	2,000	702	0	1,298
			Salaries / Wages / Benefits Total			2,000	0	2,000	702	0	1,298
		2	Expenses	570000	OTHER EXPENSES	900	0	900	900	0	900
			Expenses Total			900	0	900	0	0	900
131 Total						2,900	0	2,900	702	0	2,198
132	RESERVE FUND	2	Expenses	578012	RESERVE FUND	60,000	(60,000)	0	0	0	0
			Expenses Total			60,000	(60,000)	0	0	0	0
132 Total						60,000	(60,000)	0	0	0	0
135	ACCOUNTANT	1	Salaries / Wages / Benefits	510000	FULL TIME WAGES	344,799	5,000	349,799	349,195	0	605
				510001	PRIOR YEAR RETRO	0	0	0	0	0	0
				514600	LONGEVITY	0	300	300	283	0	17
				517000	FINANCE DIR LIFE/DISABILITY IN	4,000	0	4,000	4,000	0	0
			Salaries / Wages / Benefits Total			348,799	5,300	354,099	353,478	0	621
		2	Expenses	530000	PROFESSIONAL SERVICES	50,000	(5,300)	44,700	30,000	10,000	4,700
				542000	OFFICE SUPPLIES	1,500	22	1,522	653	0	869
				570010	IN-STATE TRAVEL	2,600	0	2,600	212	0	2,388
				571500	CONFERENCES/SEMINARS	9,000	0	9,000	0	9,000	0
				573000	DUES/MEMBERSHIPS/SUBSCRIPTIONS	1,000	0	1,000	1,241	0	(241)
				530008	TRAINING & EDUCATION	0	4,000	4,000	1,140	0	2,860
			Expenses Total			64,100	(1,278)	62,822	33,246	19,000	10,576
135 Total						412,899	4,022	416,921	386,724	19,000	11,197

Town of Bridgewater - FY 2021 Expenditure Actuals - 06.30.21

Seq.	Category	Result	Descriptive										
1	Salaries / Wages / Benefits	98% of Budget Spent	Significantly under budget - total surplus \$526,467 Actual FTE's were below Budgeted FTE's. In particular, Public Safety and DPW-HWY.										
2	Expenses	99% of Budget Spent	Significantly under budget - total surplus \$696,980 (Note: adjusted for S&I Deficit of \$355k). Dept. Surplus Drivers: IT 87k-CARES Eligible Funding/Acting 11k/Assessors45k/Police13k/Fire 37k/HWY 219k/HR19k/Street Light 119k LED Savings.										
3	Debt Service	As expected	Under budget - total surplus \$9k Interest on LTD.										
4	Transfers	As expected											
Dept	Dept Description	Group #	Group Description	Object	Description	FY 2021 Budget	FY 2021 Transfers / Adjustments	FY 2021 Revised Budget	FY 2021 Actual	FY 2021 Encumbrances	FY 2021 Available		
141 ASSESSORS		1	Salaries / Wages / Benefits	510000	FULL TIME WAGES	159,332	0	159,332	159,319	0	13		
				510001	PRIOR YEAR RETRO	0	0	0	0	0	0		
				514600	LONGEVITY	2,312	0	2,312	2,312	0	(0)		
				519006	STIPEND	1,500	0	1,500	1,500	0	0		
				Salaries / Wages / Benefits Total					163,145	0	163,145	163,132	0
2	Expenses			524000	SOFTWARE MAINTENANCE	12,260	0	12,260	12,450	0	(190)		
				530000	PROFESSIONAL SERVICES	89,250	0	89,250	36,450	15,000	37,800		
				534000	POSTAGE	600	0	600	284	0	316		
				542000	OFFICE SUPPLIES	1,000	0	1,000	1,554	0	(554)		
				570010	IN-STATE TRAVEL	1,225	0	1,225	0	0	1,225		
				571500	CONFERENCES/SEMINARS	1,725	0	1,725	1,050	0	675		
				573000	DUES/MEMBERSHIPS/SUBSCRIPTIONS	850	0	850	670	0	180		
				524007	EQUIPMENT MAINTENANCE	200	0	200	0	0	200		
				529010	MAPS AND CHARTS	4,400	0	4,400	0	0	4,400		
				534007	COPY TRANSFERS RE/PB	550	0	550	563	0	(13)		
				542010	PRINTED FORMS	150	0	150	0	0	150		
				558016	BINDER/STORAGE BOX	850	0	850	0	0	850		
Expenses Total					113,060	0	113,060	53,021	15,000	45,039			
141 Total					276,205	0	276,205	216,153	15,000	45,052			

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Seq.	Category	Result	Descriptive								
1	Salaries / Wages / Benefits	98% of Budget Spent	Significantly under budget - total surplus \$526,467 Actual FTE's were below Budgeted FTE's. In particular, Public Safety and DPW-HWY.								
2	Expenses	99% of Budget Spent	Significantly under budget - total surplus \$696,980 (Note: adjusted for \$81 Deficit of \$355K). Dept. Surplus Drivers: IT 87K-CARES Eligible Funding/Acting 11K/Assessors45K/Police13K/Fire 37K/HWY 219K/HR19K/Street Light 119K LED Savings.								
3	Debt Service	As expected	Under budget - total surplus \$9K Interest on LTD.								
4	Transfers	As expected									
Dept	Dept Description	Group #	Group Description	Object	Description	FY 2021 Budget	FY 2021 Transfers / Adjustments	FY 2021 Revised Budget	FY 2021 Actual	FY 2021 Encumbrances	FY 2021 Available
145	TREASURER	1	Salaries / Wages / Benefits	510000	FULL TIME WAGES	374,980	6,000	380,980	380,761	0	219
		510001	PRIOR YEAR RETRO	0	0	0	0	0	0	0	0
				514600	LONGEVITY	1,283	0	1,283	1,283	0	0
			Salaries / Wages / Benefits Total			376,263	6,000	382,263	382,044	0	219
		2	Expenses	524000	REPAIRS & MAINTENANCE	740	0	740	0	0	740
				530000	PROFESSIONAL SERVICES	0	0	0	52,019	0	(52,019)
				534000	POSTAGE	1,200	0	1,200	2,699	0	(1,499)
				542000	OFFICE SUPPLIES	1,700	0	1,700	1,960	0	(260)
				570000	OTHER EXPENSES	2,000	0	2,000	0	0	2,000
				570010	IN-STATE TRAVEL	1,500	0	1,500	0	0	1,500
				571500	CONFERENCES/SEMINARS	600	0	600	0	0	600
				573000	DUES/MEMBERSHIPS/SUBSCRIPTIONS	308	0	308	200	0	108
				530018	LAND TAKING	0	0	0	0	0	0
				530020	TAX TITLE EXPENSES	0	75,000	75,000	31,281	0	43,719
				530021	BANKING SERVICE	5,000	240	5,240	6,871	0	(1,631)
					TAX BILLING & RELATED EXPENSES	27,764	0	27,764	22,267	0	5,497
				530031	BOND ISSUING COST	2,000	0	2,000	500	0	1,500
				542001	STATIONARY	560	0	560	1,070	0	(510)
				569500	RECORDING FEES	0	0	0	137	0	(137)
				578016	BOND EXPENSE	2,500	0	2,500	1,173	0	1,327
			Expenses Total			45,872	75,240	121,112	120,177	0	935
145 Total						422,135	81,240	503,375	502,221	0	1,154

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1	Salaries / Wages / Benefits	98% of Budget Spent	Significantly under budget - total surplus \$526,467 Actual FTE's were below Budgeted FTE's. In particular, Public Safety and DPW-HWY.								
2	Expenses	99% of Budget Spent	Significantly under budget - total surplus \$696,980 (Note: adjusted for \$81 Deficit of \$355k). Dept. Surplus Drivers: IT 87k-CARES Eligible Funding/Acting 11k/Assessors45k/Police13k/Fire 37k/HWY 219k/HR19k/Street Light 119k LED Savings.								
3	Debt Service	As expected	Under budget - total surplus \$9k Interest on LTD.								
4	Transfers	As expected									
Dept	Dept Description	Group #	Group Description	Object	Description	FY 2021 Budget	FY 2021 Transfers / Adjustments	FY 2021 Revised Budget	FY 2021 Actual	FY 2021 Encumbrances	FY 2021 Available
151	LAW	1	Salaries / Wages / Benefits	510000	LEGAL DEPT WAGES	67,239	300	67,539	67,498	0	41
			Salaries / Wages / Benefits Total			67,239	300	67,539	67,498	0	41
		2	Expenses	530200	LEGAL FEES	14,550	5,500	20,050	15,061	1,000	3,989
			Expenses Total			14,550	5,500	20,050	15,061	1,000	3,989
						81,789	5,800	87,589	82,559	1,000	4,030
151 Total											
155	INFORMATION TECHNOLOG	1	Salaries / Wages / Benefits	510000	INFO TECH FULL TIME WAGES	189,486	50	189,536	189,490	0	46
				510001	PRIOR YEAR RETRO	0	0	0	0	0	0
				514600	LONGEVITY	2,092	0	2,092	2,092	0	0
				513000	OVERTIME WAGES	0	0	0	0	0	0
			Salaries / Wages / Benefits Total			191,578	50	191,628	191,581	0	46
		2	Expenses	530000	PROFESSIONAL SERVICES	33,240	2,312	35,552	25,737	0	9,815
				542000	OFFICE SUPPLIES	800	0	800	85	0	715
				570000	OTHER EXPENSES	10,000	0	10,000	11,912	0	(1,912)
				530008	TRAINING & EDUCATION	1,300	0	1,300	0	0	1,300
				524012	MUNIS SOFTWARE AGREEMENT	120,000	3,638	123,638	67,764	0	55,874
				524013	SOFTWARE MAINT RENEWAL	21,550	0	21,550	16,687	0	4,863
				524014	MAINT & SOFTWARE RENEWAL	49,125	0	49,125	30,965	0	18,160
				530007	HARDWARE UPGRADE/REPLACMT	10,000	0	10,000	4,268	0	5,732
				530009	WEBSITE MAINTENANCE	5,500	0	5,500	5,325	0	175
				534002	TELEPHONE	63,600	0	63,600	66,008	5,000	(7,408)
			Expenses Total			315,115	5,950	321,065	228,752	5,000	87,313
155 Total						506,693	6,000	512,693	420,334	5,000	87,359

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3	Debt Service	As expected	Under budget - total surplus \$9k Interest on LTD.									
4	Transfers	As expected										
Dept	Dept Description	Group #	Group Description	Object	Description	FY 2021 Budget	FY 2021 Transfers / Adjustments	FY 2021 Revised Budget	FY 2021 Actual	FY 2021 Encumbrances	FY 2021 Available	
161	TOWN CLERK	1	Salaries / Wages / Benefits	510000	TOWN CLERK FULL TIME WAGES	195,562	0	195,562	195,449	0	113	
				510001	PRIOR YEAR RETRO	0	0	0	0	0	0	
				511002	TOWN CLERK PART TIME WAGES	0	4,050	4,050	1,094	3,000	(44)	
				514600	LONGEVITY	2,475	0	2,475	2,475	0	0	
				519006	STIPENDS	850	0	850	900	0	(50)	
				Salaries / Wages / Benefits Total					198,887	4,050	202,937	199,918
		2	Expenses	524000	MAINT/OFFICE EQUIP	0	0	0	0	0	0	0
				530000	PROFESSIONAL SERVICES	6,500	0	6,500	8,867	0	(2,367)	
				534000	POSTAGE	8,000	0	8,000	15,091	0	(7,091)	
				542000	OFFICE SUPPLIES	2,300	0	2,300	3,752	0	(1,452)	
570010	IN-STATE TRAVEL	100	0	100	0	0	0	100	0			
571500	CONFERENCES/SEMINARS	700	0	700	0	0	0	700	0			
573000	DUES/MEMBERSHIPS/SUBSCRIPTIONS	650	0	650	185	0	465	0				
530021	BOOK BINDING	450	0	450	444	0	7	0				
578016	OFFICIAL BONDS	0	0	0	0	0	0	0	0			
513000	OVERTIME WAGES	0	1,700	1,700	1,701	0	(1)	0				
523406	PRINTING	10,600	0	10,600	424	0	10,176	0				
530072	ELECTIONS	27,812	0	27,812	23,306	0	4,506	0				
570011	ELECTION LUNCHES	2,700	0	2,700	1,889	0	811	0				
570012	DOG TAGS	550	0	550	546	0	4	0				
Expenses Total						60,362	1,700	62,062	56,204	0	5,858	
161 Total						259,249	5,750	264,999	256,122	3,000	5,877	
166	PARKING	1	Salaries / Wages / Benefits	513000	PARKING CLERK OVERTIME	15,375	0	15,375	15,246	0	129	
		Salaries / Wages / Benefits Total					15,375	0	15,375	15,246	0	129
		2	Expenses	570000	OTHER EXPENSES	750	0	750	0	0	750	0
Expenses Total						750	0	750	0	0	750	
166 Total						16,125	0	16,125	15,246	0	879	

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1	Salaries / Wages / Benefits	98% of Budget Spent	Significantly under budget - total surplus \$526,467 Actual FTE's were below Budgeted FTE's. In particular, Public Safety and DPW-HWY.										
2	Expenses	99% of Budget Spent	Significantly under budget - total surplus \$696,980 (Note: adjusted for S&I Deficit of \$355k). Dept. Surplus Drivers: IT 87k-CARES Eligible Funding/Actng 11k/Assessors45k/Police13k/Fire 37k/HWY 219k/HR19k/Street Light 119k LED Savings.										
3	Debt Service	As expected	Under budget - total surplus \$9k Interest on LTD.										
4	Transfers	As expected											
Dept	Dept Description	Group #	Group Description	Object	Description	FY 2021 Budget	FY 2021 Transfers / Adjustments	FY 2021 Revised Budget	FY 2021 Actual	FY 2021 Encumbrances	FY 2021 Available		
182	COMMUNITY ECONOMIC D	1	Salaries / Wages / Benefits	510000	SALARIES & WAGES	327,845	0	327,845	315,738	0	12,107		
			510001	PRIOR YEAR RETRO	0	0	0	0	0	0	0		
			514600	LONGEVITY	1,544	0	1,544	1,544	1,544	0	(0)		
		Salaries / Wages / Benefits Total					329,389	0	329,389	317,281	0	12,107	
		2	Expenses	530000	PROF & TECHNICAL	58,500	0	58,500	58,500	0	0	0	
			530001	PROFESS & TECHNICAL SVS	1,750	0	1,750	0	1,750	0	0	1,750	
			530022	ADVERTISING	1,050	0	1,050	0	1,050	0	0	1,050	
			534000	POSTAGE	275	0	275	0	275	174	0	101	
			542000	OFFICE SUPPLIES	1,200	0	1,200	0	1,333	200	(333)	0	
			570000	OTHER EXPENSES	610	0	610	0	116	494	0	150	
			570010	IN-STATE TRAVEL	150	0	150	0	0	0	0	150	
			571500	CONFERENCES/SEMINARS	3,100	0	3,100	0	0	0	0	3,100	
			573000	DUES/MEMBERSHIPS/SUB	1,052	0	1,052	0	1,865	0	(813)	0	
			530008	TRAINING & EDUCATION	600	0	600	0	315	285	0	0	
		Expenses Total					68,287	0	68,287	62,304	200	5,783	
							397,676	0	397,676	379,585	200	17,891	
		192	TOWN BUILDINGS	1	Salaries / Wages / Benefits	510000	SALARIES & WAGES	30,610	10,000	40,610	40,488	0	122
					519006	STIPEND	0	6,000	6,000	6,000	0	0	0
		Salaries / Wages / Benefits Total			30,610	16,000	46,610	46,488	0	122	0		
		2	Expenses	524000	REPAIRS & MAINTENANCE	181,076	(18,200)	162,876	156,863	1,000	5,013		
			520000	PURCHASE OF SERVICES	0	18,200	18,200	18,727	0	(527)	0		
			521002	GENERAL FUND ELECTRICITY	35,000	88,000	123,000	120,149	500	2,351	0		
			521400	GAS HEAT	25,000	12,000	37,000	38,027	0	(1,027)	0		
			529002	CLEANING CONTRACT	33,924	0	33,924	33,924	0	0	0		
			545000	CUSTODIAL SUPPLIES	6,000	0	6,000	9,606	0	(3,606)	0		
Expenses Total			281,000	100,000	381,000	377,296	1,500	2,204	0				
			311,610	116,000	427,610	423,784	1,500	2,326	0				
192 Total													

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3	Debt Service	As expected	Under budget - total surplus \$9k Interest on LTD.											
4	Transfers	As expected												
Dept	Dept Description	Group #	Group Description	Object	Description	FY 2021 Budget	FY 2021 Transfers / Adjustments	FY 2021 Revised Budget	FY 2021 Actual	FY 2021 Encumbrances	FY 2021 Available			
210 POLICE		1	Salaries / Wages / Benefits	510000	FULL TIME WAGES	4,556,524	(197,000)	4,359,524	4,233,915	0	125,609			
				510001	PRIOR YEAR RETRO	0	0	0	0	0	0			
				514600	LONGEVITY	726	0	726	726	0	0			
				513000	OVERTIME WAGES	683,986	0	683,986	596,659	631	86,696			
				511001	WAGES - TRAINEE/CADET/SCHOOL	62,640	0	62,640	36,720	0	25,920			
				514000	HOLIDAY	245,000	0	245,000	229,237	0	15,763			
				514001	SHIFT DIFFERENTIAL	149,096	0	149,096	166,507	0	(17,411)			
				519004	UNIFORMS/CLEANING ALLOWANCE	68,200	0	68,200	69,959	0	(1,759)			
				519005	SICK/VACA BUY-BACK	0	67,965	67,965	106,330	0	(38,365)			
				519015	COMP BUYOUT	0	0	0	86,687	0	(86,687)			
				Salaries / Wages / Benefits Total					5,766,171	(129,035)	5,637,136	5,526,739	631	109,767
				2		Expenses	524000	REPAIRS AND MAINTENANCE	61,551	110	61,661	53,851	0	7,810
							530000	EVIDENCE AUDIT	5,500	0	5,500	2,306	0	3,194
								ASSESSMENT CTR SERVICES	12,500	0	12,500	0	0	12,500
							530001	PROFESS & TECHNICAL SVS	2,000	0	2,000	88	0	1,912
534000	POSTAGE	1,200	0				1,200	619	0	581				
542000	OFFICE SUPPLIES	9,000	845				9,845	9,977	0	(132)				
570000	OTHER EXPENSES	1,140	0				1,140	658	0	483				
570010	IN-STATE TRAVEL	8,000	0				8,000	3,576	0	4,424				
573000	DUES/MEMBERSHIPS/SUBSCRIPTIONS	12,700	0				12,700	16,052	0	(3,352)				
530008	TRAINING & EDUCATION	18,500	0				18,500	47,191	0	(28,691)				
530200	LEGAL& COURT EXPENSES	21,285	67				21,352	10,595	0	10,756				
530009	PROF & TECH - WEBSITE	8,600	0				8,600	2,488	0	6,112				
534002	TELEPHONE	7,000	0				7,000	3,028	0	3,972				
524009	REPAIRS-MAINT OFFICE/COMPUTER	24,000	0				24,000	22,158	0	1,843				
542011	PHOTOGRAPHY SUPPLIES	250	0				250	575	0	(325)				
550000	MEDICAL SERVICES	6,500	0	6,500	15,310	0	(8,810)							
558012	UNIFORM SUPPLIES	3,000	0	3,000	7,290	0	(4,290)							
570030	FIREARMS AND WEAPONS	12,500	0	12,500	7,964	0	4,536							
570031	K-9 MAINT&REPLACEMENT	10,000	0	10,000	3,201	0	6,799							
578078	TARGET PRACTICE	15,500	0	15,500	20,995	0	(5,495)							
578086	PRISONER MEALS	100	0	100	496	0	(396)							
Expenses Total					240,826	1,022	241,847	228,416	0	13,431				
210 Total					6,006,997	(128,014)	5,878,984	5,755,155	631	123,198				

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220 FIRE		1	Salaries / Wages / Benefits	510000	FULL TIME WAGES	4,928,237	0	4,928,237	4,634,572	0	293,666				
				510001	PRIOR YEAR RETRO	0	0	0	0	0	0				
				511002	PART TIME WAGES	0	0	0	9,615	0	(9,615)				
				514600	LONGEVITY	1,906	0	1,906	1,906	0	0				
				513000	OVER TIME WAGES	679,125	75,000	754,125	933,103	0	(178,978)				
				514000	HOLIDAY	162,453	0	162,453	200,296	0	(37,843)				
				519005	SICK/VACA BUY-BACK	0	114,962	114,962	163,161	0	(48,199)				
				512000	WAGES-TEMPORARY POSITIONS	500	0	500	120	0	380				
				515000	SPECIAL PAY - CONTRACTUAL	3,000	0	3,000	29,012	0	(26,012)				
				519000	STIPEND - CONTRACTUAL	87,450	0	87,450	84,950	0	2,500				
				519003	TRAINING - STRAIGHT	30,000	0	30,000	25,872	0	4,128				
				Salaries / Wages / Benefits Total						5,892,671	189,962	6,082,634	6,082,606	0	28
				2		2	Expenses	524000	NETWORK EXP/SOFTWARE MAINT.	17,000	0	17,000	21,736	0	(4,736)
								524006	SERVICE: VEHICLE MAINTENANCE	75,000	0	75,000	66,587	0	8,413
								530000	PROFESSIONAL SERVICES	89,000	0	89,000	71,401	0	17,599
530001	PROFESS & TECHNICAL SVS	1,000	0					1,000	0	0	1,000				
534000	POSTAGE	100	0					100	58	0	42				
542000	OFFICE SUPPLIES	3,500	0					3,500	2,547	0	953				
570000	OTHER EXPENSES	1,000	0					1,000	1,916	0	(916)				
571500	CONFERENCES/SEMINARS	3,000	0					3,000	11	0	2,989				
573000	DUES/MEMBERSHIPS/SUBSCRIPTIONS	3,000	0					3,000	4,158	0	(1,158)				
524007	SERVICE: MEDICAL/EMS	8,000	0					8,000	7,298	0	702				
534002	WIRELESS COMMUNICATIONS	1,000	0					1,000	1,802	0	(802)				
550000	SUPPLIES: MEDICAL/EMS	45,938	0					45,938	45,333	0	605				
558012	PROTECTIVE CLOTHING & UNIFORMS	35,000	0					35,000	34,329	0	671				
524001	SERVICES: BUILDINGS & GROUNDS	15,000	0					15,000	10,943	0	4,057				
524008	FIRE ALARM MAINTENANCE	17,000	0					17,000	13,263	0	3,737				
524015	COMMUNICATION MAINTENANCE	3,000	0	3,000	0	0	3,000								
529003	HAZARDOUS WASTE REMOVAL	1,500	0	1,500	1,381	0	119								
543000	SUPPLIES: BUILDING & GROUNDS	9,000	0	9,000	8,734	0	266								
548000	SUPPLIES: VEHICLE MAINTENANCE	16,500	0	16,500	15,367	0	1,133								
585000	EQUIPMENT	0	0	0	0	0	0	0							
578036	AMBULANCE LICENSE RENEWAL	1,600	0	1,600	2,400	0	(800)								
Expenses Total						346,138	0	346,138	309,262	0	36,876				
220 Total						6,238,809	189,962	6,428,771	6,391,868	0	36,903				

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3	Debt Service	As expected	Under budget - total surplus \$9k Interest on LTD.													
4	Transfers	As expected														
Dept	Dept Description	Group #	Group Description	Object	Description	FY 2021 Budget	FY 2021 Transfers / Adjustments	FY 2021 Revised Budget	FY 2021 Actual	FY 2021 Encumbrances	FY 2021 Available					
240	INSPECTIONAL SERVICES	1	Salaries / Wages / Benefits	510000	FULL TIME WAGES	426,516	0	426,516	426,506	0	9					
				510001	PRIOR YEAR RETRO	0	0	0	0	0	0					
				511002	PART TIME WAGES	0	3,000	3,000	3,360	0	(360)					
				514600	LONGEVITY	2,316	0	2,316	2,316	0	0					
				513000	OVERTIME WAGES	5,000	0	5,000	4,125	0	875					
				519000	STIPEND - CONTRACTUAL	6,600	0	6,600	5,600	0	1,000					
				Salaries / Wages / Benefits Total					440,431	3,000	443,431	441,907	0	1,524		
				2	Expenses	524006	SERVICE: VEHICLE MAINTENANCE	1,000	0	1,000	0	1,000	0	0		
		534000	POSTAGE			600	0	600	655	0	(55)					
		542000	OFFICE SUPPLIES			5,200	80	5,280	4,134	0	1,146					
		571002	MILEAGE			6,000	0	6,000	4,083	0	1,917					
						571500	CONFERENCES/SEMINARS	3,500	(3,000)	500	371	0	129			
573000	DUES/MEMBERSHIPS/SUBSCRIPTIONS					0	0	0	145	0	(145)					
538056	UNIFORMS					1,000	0	1,000	2,325	0	(1,325)					
558000	WEIGHTS & MEASURES EXPENSE					500	0	500	99	0	401					
Expenses Total					17,800	(2,920)	14,880	11,812	0	3,068						
240 Total					458,231	80	458,311	453,719	0	4,592						
292	ANIMAL CONTROL	1	Salaries / Wages / Benefits	510000	SALARIES & WAGES	45,748	0	45,748	46,905	0	(1,157)					
				510001	PRIOR YEAR RETRO	0	0	0	0	0	0					
				511002	PART TIME WAGES	1,300	0	1,300	665	0	635					
				519000	STIPEND - CONTRACTUAL	3,500	0	3,500	0	0	3,500					
				Salaries / Wages / Benefits Total					50,548	0	50,548	47,570	0	2,978		
				2	Expenses	570000	OTHER EXPENSES	2,000	0	2,000	545	1,000	455			
						Expenses Total					2,000	0	2,000	545	1,000	455
						292 Total					52,548	0	52,548	48,115	1,000	3,433
		300	B/R REGIONAL DISTRICT TU			569000	B/R REGIONAL DIST TUITION	29,485,055	0	29,485,055	29,485,055	0	(0)			
				569001	B/R SCHOOL DEBT	1,750,907	0	1,750,907	1,750,906	0	1					
				Expenses Total					31,235,962	0	31,235,962	31,235,961	0	1		
				300 Total					31,235,962	0	31,235,962	31,235,961	0	1		
301	BRISTOL AGRICULTURAL TU	2	Expenses	569000	BRISTOL AGRICULTURAL TUITION	145,476	0	145,476	145,476	0	0					
				Expenses Total					145,476	0	145,476	145,476	0	0		
301 Total						145,476	0	145,476	145,476	0	0					

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1	Salaries / Wages / Benefits	98% of Budget Spent	Significantly under budget - total surplus \$526,467 Actual FTE's were below Budgeted FTE's. In particular, Public Safety and DPW-HWY.								
2	Expenses	99% of Budget Spent	Significantly under budget - total surplus \$696,980 (Note: adjusted for 581 Deficit of \$355K). Dept. Surplus Drivers: IT 87K-CARES Eligible Funding/ Actng 11K/Assessors45K/Police13K/Fire 37K/HWY 219K/HR19K/Street Light 119K LED Savings.								
3	Debt Service	As expected	Under budget - total surplus \$9K Interest on LTD.								
4	Transfers	As expected									
Dept	Dept Description	Group #	Group Description	Object	Description	FY 2021 Budget	FY 2021 Transfers / Adjustments	FY 2021 Revised Budget	FY 2021 Actual	FY 2021 Encumbrances	FY 2021 Available
302	BRISTOL PLYMOUTH TUITIO	2	Expenses	569000	BRISTOL PLYMOUTH TUITIO	1,588,444	0	1,588,444	1,588,444	0	0
			Expenses Total			1,588,444	0	1,588,444	1,588,444	0	0
302 Total						1,588,444	0	1,588,444	1,588,444	0	0
303	NORFOLK COUNTY AGRICUI	2	Expenses	569000	NORFOLK CNTY AGI TUITIO	47,268	(47,268)	0	0	0	0
				569002	SCHOOL TRANSPORTATION	33,511	(33,511)	0	0	0	(0)
			Expenses Total			80,779	(80,779)	0	0	0	(0)
303 Total						80,779	(80,779)	0	0	0	(0)
410	TOWN ENGINEER	1	Salaries / Wages / Benefits	510000	SALARIES & WAGES	99,431	0	99,431	86,097	0	13,333
				510001	PRIOR YEAR RETRO	0	0	0	0	0	0
				514600	LONGEVITY	3,962	0	3,962	3,962	0	(0)
			Salaries / Wages / Benefits Total			103,393	0	103,393	90,059	0	13,333
2	Expenses			530000	PROF & TECHNICAL	49,200	25,100	74,300	60,534	13,765	1
				530001	PROFESS & TECHNICAL SVS	1,000	0	1,000	0	0	1,000
				542000	OFFICE SUPPLIES	400	80	480	80	0	400
				570010	IN-STATE TRAVEL	100	0	100	0	0	100
				571500	CONFERENCES/SEMINARS	300	0	300	0	0	300
				573000	DUES/MEMBERSHIPS/SUB	400	350	750	301	0	449
				530008	TRAINING & EDUCATION	600	0	600	0	0	600
			Expenses Total			52,000	25,530	77,530	60,915	13,765	2,850
410 Total						155,393	25,530	180,923	50,974	13,765	16,183

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3	Debt Service	As expected	Under budget - total surplus \$9k Interest on LTD.											
4	Transfers	As expected												
Dept	Dept Description	Group #	Group Description	Object	Description	FY 2021 Budget	FY 2021 Transfers / Adjustments	FY 2021 Revised Budget	FY 2021 Actual	FY 2021 Encumbrances	FY 2021 Available			
420 HIGHWAY DEPARTMENT		1	Salaries / Wages / Benefits	510000	FULL TIME WAGES	765,693	(30,000)	735,693	639,276	0	96,417			
				510001	PRIOR YEAR RETRO	0	0	0	0	0	0			
				514600	LONGEVITY	13,403	0	13,403	0	0	13,403			
				513000	OVERTIME WAGES	30,965	0	30,965	28,459	0	2,506			
				519005	SICK/VACA BUY-BACK	0	0	0	49,084	0	(49,084)			
				512000	WAGES -TEMPORARY POSITIONS	46,080	0	46,080	15,069	0	31,011			
				515000	SPECIAL PAY - CONTRACTUAL	0	0	0	177	0	(177)			
				519002	TRAIN RECERT - LIC & CLASSES	5,161	0	5,161	1,325	0	3,836			
				519007	LICENSES	13,000	0	13,000	0	0	13,000			
				Salaries / Wages / Benefits Total					874,302	(30,000)	844,302	733,390	0	110,912
				2	Expenses	524006	SERVICE: VEHICLE MAINTENANCE	25,000	0	25,000	5,611	0	19,389	0
						530001	PROFESS & TECHNICAL SVS	0	0	0	15,421	0	(15,421)	0
						542000	OFFICE SUPPLIES	2,000	0	2,000	1,325	20	655	0
						524007	CATCH BASIN WASTE REMOVAL	10,000	0	10,000	0	10,000	0	0
						534002	TELEPHONE	150	0	150	0	0	150	0
						524001	BUILDINGS & GROUNDS	15,000	0	15,000	9,212	0	5,788	0
						538056	UNIFORMS/SUPPLIES	16,600	0	16,600	16,410	0	190	0
524002	MAINTENANCE OF TRAFFIC LIGHTS	10,000	0			10,000	4,220	0	5,780	0				
524005	STREET MAINT/REPAIR	40,000	0			40,000	20,630	0	19,370	0				
524011	FORESTRY EQUIPMENT REPAIRS	4,000	0			4,000	0	0	4,000	0				
527000	RENTALS & PROPERTY SERVICES	15,000	0			15,000	0	0	15,000	0				
529011	TREE TRIMMING	40,000	0			40,000	5,400	0	34,600	0				
529017	TREE REMOVAL	100,000	0			100,000	65,050	0	34,950	0				
530051	POLICE DETAIL EXPENSE	15,000	0			15,000	7,422	0	7,578	0				
546001	TOOLS PURCHASED	10,000	0			10,000	4,187	0	5,813	0				
546015	STONE & LOAM	7,500	0			7,500	3,401	0	4,099	0				
548001	MAINT SUPPL REPAIR - HWY	50,000	0	50,000	43,717	0	6,283	0						
548003	MAINT SUPPL REPAIR - FORESTRY	10,000	0	10,000	1,013	0	8,987	0						
553001	ROAD REPAIR SUPPL - COLD PATCH	10,000	0	10,000	4,175	0	5,825	0						
553002	ROAD REPAIR SUPPL - HOT MIX	20,000	0	20,000	10,541	0	9,459	0						
553003	ROAD REPAIR SUPPL - SIGNS	15,000	0	15,000	7,255	0	7,745	0						
553007	ROAD REPAIR SUPPL - ROAD PAINT	15,000	0	15,000	2,932	0	12,068	0						
553014	ROAD REPAIR SUPPL - MISC	30,000	0	30,000	8,451	0	21,549	0						
553015	SAFETY EQUIPMENT	7,500	0	7,500	3,715	0	3,785	0						
578001	MEDICAL SERVICES / EXAMS	1,625	0	1,625	393	0	1,232	0						
Expenses Total					469,375	0	469,375	240,480	10,020	218,875				
420 Total					1,343,677	(30,000)	1,313,677	973,870	10,020	329,787				

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2	Expenses	99% of Budget Spent	Significantly under budget - total surplus \$696,980 (Note: adjusted for \$81 Deficit of \$355k). Dept. Surplus Drivers: IT 87k-CARES Eligible Funding/Actng 11k/Assessors45k/Police13k/Fire 37k/HWY 219k/HR19k/Street Light 119k LED Savings.								
3	Debt Service	As expected	Under budget - total surplus \$9k interest on LTD.								
4	Transfers	As expected									
Dept	Dept Description	Group #	Group Description	Object	Description	FY 2021 Budget	FY 2021 Transfers / Adjustments	FY 2021 Revised Budget	FY 2021 Actual	FY 2021 Encumbrances	FY 2021 Available
421	SNOW AND ICE	1	Salaries / Wages / Benefits		513000 OVERTIME WAGES	0	0	0	0	0	0
					512000 WAGES -TEMP SNOW&ICE DRIVERS	41,000	0	41,000	65,359	0	(24,359)
						0	0	0	10,615	0	(10,615)
			Salaries / Wages / Benefits Total			41,000	0	41,000	75,974	0	(34,974)
		2	Expenses		524000 S & I EQUIPMENT REPAIRS	2,600	0	2,600	26,144	0	(23,544)
					529000 S & I SERVICE CONTRACTS	15,000	0	15,000	127,015	0	(112,015)
					538000 WEATHER SERVICES	1,000	0	1,000	6,267	0	(5,267)
					543006 EQUIPMENT AND TOOLS	0	0	0	19,857	0	(19,857)
					548004 SUPPLIES/PARTS EQUIP REPAIRS	2,500	0	2,500	44,492	0	(41,992)
					553006 SALT/CALCIUM/ SAND	20,000	0	20,000	172,207	0	(152,207)
421 Total					41,100	0	41,100	395,982	0	(354,882)	
424	STREET LIGHTING	2	Expenses		521005 STREET LIGHTS AND SIGNALS	82,100	0	82,100	471,955	0	(389,855)
						175,818	0	175,818	56,071	0	119,747
424 Total						175,818	0	175,818	56,071	0	119,747
510	HEALTH	1	Salaries / Wages / Benefits		510000 HEALTH DEPT FULL TIME WAGES	143,232	500	143,732	143,546	0	186
					510001 PRIOR YEAR RETRO	0	0	0	0	0	0
					514600 LONGEVITY	2,091	0	2,091	2,091	0	(0)
					519004 UNIFORMS/CLEANING ALLOWANCE	150	0	150	0	0	150
			Salaries / Wages / Benefits Total			145,473	500	145,973	145,637	0	336
		2	Expenses		524000 REPAIRS AND MAINTENANCE	1,500	0	1,500	0	0	1,500
					530000 PROFESSIONAL AND TECHNICAL	500	0	500	498	0	2
					530022 ADVERTISING	500	0	500	0	0	500
					534000 POSTAGE	400	0	400	204	0	196
					542000 OFFICE SUPPLIES	750	0	750	727	0	23
			573000 DUES/MEMBERSHIPS/SUBSCRIPTIONS	200	0	200	150	0	50		
			550000 MEDICAL SUPPLIES	1,584	0	1,584	0	0	1,584		
			530050 VISITING NURSE SERVICES	13,000	(500)	12,500	0	0	12,500		
			Expenses Total			18,434	(500)	17,934	1,579	0	16,355
510 Total						163,907	0	163,907	147,216	0	16,690

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3	Debt Service	As expected	Under budget - total surplus \$9K Interest on LTD.											
4	Transfers	As expected												
Dept	Dept Description	Group #	Group Description	Object	Description	FY 2021 Budget	FY 2021 Transfers / Adjustments	FY 2021 Revised Budget	FY 2021 Actual	FY 2021 Encumbrances	FY 2021 Available			
541	COUNCIL ON AGING	1	Salaries / Wages / Benefits	510000	FULL TIME WAGES	197,856	(53,112)	144,744	144,331	0	413			
				510001	PRIOR YEAR RETRO	0	0	0	0	0	0			
				511002	PART TIME WAGES	0	18,112	18,112	17,741	0	371			
				514600	LONGEVITY	1,487	0	1,487	1,519	0	(32)			
				519005	SICK/VACA BUY-BACK	0	1,681	1,681	1,680	0	1			
		Salaries / Wages / Benefits Total					199,343	(33,319)	166,024	165,271	0	753		
		2	Expenses	524006	SERVICE: VEHICLE MAINTENANCE	250	0	250	0	0	250			
				530000	PROF & TECHNICAL	0	38,000	38,000	38,017	0	(17)			
				534000	POSTAGE	250	0	250	197	0	53			
				542000	OFFICE SUPPLIES	500	0	500	892	0	(392)			
				570000	OTHER EXPENSES	775	0	775	460	0	315			
				570010	IN-STATE TRAVEL	100	0	100	76	0	24			
				573000	DUES/MEMBERSHIPS/SUBSCRIPTIONS	525	0	525	220	75	230			
				570014	DROP IN CENTER	500	0	500	560	0	(60)			
Expenses Total					2,900	38,000	40,900	40,422	75	403				
					202,243	4,681	206,924	205,693	75	1,156				
543	VETERANS SERVICES	1	Salaries / Wages / Benefits	510000	SALARIES & WAGES	30,776	0	30,776	30,761	0	15			
				510001	PRIOR YEAR RETRO	0	0	0	0	0	0			
				519006	GRAVES OFFICER STIPEND	700	0	700	700	0	0			
				Salaries / Wages / Benefits Total					31,476	0	31,476	31,461	0	15
				2	Expenses	534000	POSTAGE	400	0	400	227	0	173	
		542000	OFFICE SUPPLIES			500	0	500	1,211	0	(711)			
		570000	OTHER EXPENSES			900	0	900	865	0	35			
		570010	IN-STATE TRAVEL			400	0	400	0	0	400			
		573000	DUES/MEMBERSHIPS/SUB			0	0	0	60	0	(60)			
		570017	VETERANS COUNCIL EXPENSES			1,500	0	1,500	1,470	0	30			
		570018	VETS GRAVE MARKERS			3,100	0	3,100	3,619	0	(519)			
		577000	VETERANS BENEFITS			80,100	(16,450)	63,650	33,053	0	30,597			
		577001	MEDICAL BENEFITS	34,542	0	34,542	20,782	0	13,760					
		577002	DENTAL BENEFITS	2,147	0	2,147	0	0	2,147					
Expenses Total					123,589	(16,450)	107,139	61,286	0	45,853				
					155,064	(16,450)	138,614	92,747	0	45,867				

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Dept	Dept Description	Group #	Group Description	Object	Description	FY 2021 Budget	FY 2021 Transfers / Adjustments	FY 2021 Revised Budget	FY 2021 Actual	FY 2021 Encumbrances	FY 2021 Available
610	LIBRARY	1	Salaries / Wages / Benefits	510000	LIBRARY FULL TIME WAGES	446,284	(10,000)	436,284	435,427	0	857
				510001	PRIOR YEAR RETRO	0	0	0	0	0	0
				511002	LIBRARY PART TIME WAGES	31,943	(15,000)	16,943	10,528	0	6,415
				514600	LONGEVITY	1,400	0	1,400	1,400	0	0
				513000	OVERTIME WAGES	0	0	0	0	0	0
				519005	SICK/VACA BUY-BACK	0	10,624	10,624	10,623	0	1
				515000	SPECIAL PAY - CONTRACTUAL	0	0	0	0	0	0
Salaries / Wages / Benefits Total						479,627	(14,376)	465,251	457,978	0	7,273
630	RECREATION	2	Expenses	524000	EQUIPMENT & REPAIR	6,000	0	6,000	1,491	7,348	(2,839)
				542000	LIBRARY SUPPLIES	5,500	0	5,500	5,627	0	(127)
				570010	IN-STATE TRAVEL	0	0	0	0	0	0
				534002	TELEPHONE	8,800	0	8,800	5,578	0	3,222
				521002	ELECTRICITY	20,000	10,000	30,000	28,254	0	1,746
				521400	GAS HEAT	6,000	0	6,000	5,160	0	840
				529002	CLEANING CONTRACT	14,400	0	14,400	12,000	0	2,400
				524001	BUILDINGS & GROUNDS	11,000	0	11,000	10,293	0	707
				558000	BOOKS & PERIODICALS	57,000	15,000	72,000	67,086	0	4,914
				530046	CIRCULATION SYSTEM	25,800	0	25,800	24,679	0	1,121
				Expenses Total						154,500	25,000
610 Total						634,127	10,624	644,751	618,146	7,348	19,257
630	RECREATION	1	Salaries / Wages / Benefits	510000	FULL TIME WAGES	69,261	0	69,261	69,265	0	(4)
				510001	PRIOR YEAR RETRO	0	0	0	0	0	0
				511002	PART TIME WAGES	16,995	0	16,995	0	0	16,995
				514600	LONGEVITY	2,770	0	2,770	2,760	0	10
				512000	WAGES -TEMPORARY POSITIONS	9,600	0	9,600	9,336	0	264
Salaries / Wages / Benefits Total						98,627	0	98,627	81,362	0	17,265
630 Total						98,627	0	98,627	81,362	0	17,265

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710	DEBT PRINCIPAL	3	Debt Service								
				591023	HOGG LND 12/11-2011 LAND 00001	0	0	0	0	0	0
				591026	BLDG POL 4/14-2014 POL 00001	0	0	0	0	0	0
				591029	EQ HWY 4/14-2014 HWY 00001	5,000	0	5,000	5,000	0	0
				591030	EQ DEPT 4/14-2014 DEPT 00002	4,000	0	4,000	4,000	0	0
				591032	FIRE/DPW 12/11/2011 FIRE 00002	0	0	0	0	0	0
				591033	TTL V 8/12-WPAT-97 1024-E	19,924	0	19,924	19,924	0	0
				591034	TTL V 07/04-WPAT T5 97 1024-1	9,565	0	9,565	9,565	0	0
				591036	EQ 8/12-2012 AMBULANCE 00001	29,000	0	29,000	29,000	0	0
				591037	EQ FIRE 8/12-2012 FIRE 00001	42,000	0	42,000	42,000	0	0
				591038	TTL V 1/15-T5 97 1024-F	20,000	0	20,000	20,000	0	0
				591039	TTL V 11/03-WPAT T5 97 1024-2	20,000	0	20,000	20,000	0	0
				591040	TTL V 08/12-WPAT T5 97 1024-D	21,053	0	21,053	21,053	0	0
				591041	TTL V 6/05-WPAT T5 97 1024 3C	20,000	0	20,000	20,000	0	0
				591083	FIRE STATION ROOF REHAB	5,000	0	5,000	5,000	0	0
				591084	MEMORIAL BUILDING REHAB	25,000	0	25,000	25,000	0	0
				591085	ACADEMY BUILDING RENOVATIONS	155,000	0	155,000	155,000	0	0
Debt Service Total						375,542	0	375,542	375,542	0	0
710 Total						375,542	0	375,542	375,542	0	0
751	INTERST ON LT DEBT	3	Debt Service								
				591523	HOGG LND 12/11-2011 LAND 00001	0	0	0	0	0	0
				591526	BLDG POL 4/14-2014 POL 00001	0	0	0	0	0	0
				591529	EQ HWY 4/14-2014 HWY 00001	425	0	425	425	0	0
				591530	EQ DEPT 4/14-2014 DEPT 00002	310	0	310	310	0	0
				591532	FIRE/DPW 12/11/2011 FIRE 00002	0	0	0	0	0	0
				591536	EQ 8/12-2012 AMBULANCE 00001	830	0	830	830	0	0
				591537	EQ FIRE 8/12-2012 FIRE 00001	5,103	0	5,103	5,103	0	0
				591583	FIRE STATION ROOF REHAB	2,500	0	2,500	2,500	0	0
				591584	MEMORIAL BUILDING REHAB	11,750	0	11,750	11,750	0	0
				591585	ACADEMY BUILDING RENOVATIONS	80,800	0	80,800	80,800	0	0
				591593	ELM ST DEBT INTEREST	84,229	0	84,229	80,035	0	4,194
				591500	SHORT TERM INTEREST	14,583	(14,583)	0	0	0	0
				591592	FIRST ST ROADWAY INTEREST	0	14,583	14,583	9,349	0	5,234
Debt Service Total						200,530	0	200,530	191,101	0	9,429
751 Total						200,530	0	200,530	191,101	0	9,429

Town of Bridgewater - FY 2021 Expenditure Actuals - 06.30.21

Seq.	Category	Result	Descriptive								
1	Salaries / Wages / Benefits	98% of Budget Spent	Significantly under budget - total surplus \$526,467 Actual FTE's were below Budgeted FTE's. In particular, Public Safety and DPW-HWY.								
2	Expenses	99% of Budget Spent	Significantly under budget - total surplus \$696,980 (Note: adjusted for \$81 Deficit of \$355k). Dept. Surplus Drivers: IT 87k-CARES Eligible Funding/Acting 11k/Assessors45k/Police13k/Fire 37k/HWY 219k/HR19k/Street Light 119k LED Savings.								
3	Debt Service	As expected	Under budget - total surplus \$9k Interest on LTD.								
4	Transfers	As expected									
Dept	Dept Description	Group #	Group Description	Object	Description	FY 2021 Budget	FY 2021 Transfers / Adjustments	FY 2021 Revised Budget	FY 2021 Actual	FY 2021 Encumbrances	FY 2021 Available
820	STATE/COUNTY ASSESMENT	2	Expenses								
				563400	MOTOR VEHICLE NON-RNWL CHARGES	35,220	0	35,220	35,220	0	0
				563700	RETIRED MUNIC TEACHER HEALTH	21,228	0	21,228	21,228	0	0
				563900	MOSQUITO CONTROL	79,496	0	79,496	79,481	0	15
				564000	AIR POLLUTION	7,705	0	7,705	7,705	0	0
				564200	OLD COLONY PLANNING COUNCIL	10,481	0	10,481	10,481	0	0
				566100	MASS BAY TRANSPORT AUTHORITY	142,016	0	142,016	142,016	0	0
				566300	REGIONAL TRANSIT AUTHORITY	43,720	0	43,720	43,720	0	0
					Expenses Total	339,866	0	339,866	339,851	0	15
820	Total					339,866	0	339,866	339,851	0	15
830	COUNTY ASSESSMENTS	2	Expenses		562100 COUNTY TAX	61,022	0	61,022	61,023	0	(1)
					Expenses Total	61,022	0	61,022	61,023	0	(1)
830	Total					61,022	0	61,022	61,023	0	(1)
911	RETIREMENT	1	Salaries / Wages / Benefits		517007 COUNTY RETIREMENT ASSESSMENT	3,395,815	0	3,395,815	3,395,803	0	12
					Salaries / Wages / Benefits Total	3,395,815	0	3,395,815	3,395,803	0	12
911	Total					3,395,815	0	3,395,815	3,395,803	0	12
912	WORKERS COMP	1	Salaries / Wages / Benefits		517006 WORKERS COMP	89,308	0	89,308	82,916	0	6,392
					517010 POLICE/FIRE 111F INSURANCE	70,927	0	70,927	71,501	0	(574)
					Salaries / Wages / Benefits Total	160,235	0	160,235	154,417	0	5,818
912	Total					160,235	0	160,235	154,417	0	5,818
913	UNEMPLOYMENT	1	Salaries / Wages / Benefits		517005 UNEMPLOYMENT	5,000	2,000	7,000	0	0	7,000
					Salaries / Wages / Benefits Total	5,000	2,000	7,000	0	0	7,000
913	Total					5,000	2,000	7,000	0	0	7,000

Town of Bridgewater - FY 2021 Expenditure Actuals - 06.30.21

Seq.	Category	Result	Descriptive								
1	Salaries / Wages / Benefits	98% of Budget Spent	Significantly under budget - total surplus \$526,467 Actual FTE's were below Budgeted FTE's. In particular, Public Safety and DPW-HWY.								
2	Expenses	99% of Budget Spent	Significantly under budget - total surplus \$696,980 (Note: adjusted for \$81 Deficit of \$355k). Dept. Surplus Drivers: IT 87k-CARES Eligible Funding/Acting 11k/Assessors45k/Police13k/Fire 37k/HWY 219k/HR19k/Street Light 119k LED Savings.								
3	Debt Service	As expected	Under budget - total surplus \$9k Interest on LTD.								
4	Transfers	As expected									
Dept	Dept Description	Group #	Group Description	Object	Description	FY 2021 Budget	FY 2021 Transfers / Adjustments	FY 2021 Revised Budget	FY 2021 Actual	FY 2021 Encumbrances	FY 2021 Available
914	MDCR/HEALTH/LIFE INSURANCE	1	Salaries / Wages / Benefits								
				519006	HEALTH INS OPT OUT STIPEND	44,000	0	44,000	44,000	0	0
				517002	HEALTH INSURANCE	3,162,264	0	3,162,264	2,963,842	0	198,422
				517003	MEDICARE - TOWN SHARE	241,326	0	241,326	233,733	0	7,593
				517004	LIFE INSURANCE	16,449	0	16,449	12,848	0	3,601
				517012	MEDICARE PENALTY REIMB	12,000	0	12,000	8,675	0	3,325
				517013	FMLA MA TOWN SHARE	0	0	0	0	0	0
				Salaries / Wages / Benefits Total							
						3,476,039	0	3,476,039	3,263,098	0	212,941
914 Total						3,476,039	0	3,476,039	3,263,098	0	212,941
919	OTHER BENEFITS - HR	1	Salaries / Wages / Benefits								
				517014	FSA - HR BENEFITS	2,760	0	2,760	3,194	0	(434)
				517015	HR MEDICAL EXAMS & MISC	3,000	250	3,250	775	0	2,475
				Salaries / Wages / Benefits Total							
						5,760	250	6,010	3,969	0	2,042
2	Expenses										
				530000	PROF & TECHNICAL	0	3,800	3,800	0	0	3,800
					PROF & TECHNICAL - HR RELATED	0	0	0	44	0	(44)
				530022	ADVERTISING	0	10,000	10,000	17,953	2,000	(9,953)
				530501	TWN MGR PROF SVCS	0	85,000	85,000	16,000	43,000	26,000
				570000	OTHER EXPENSES	0	0	0	196	0	(196)
				530008	TRAINING & EDUCATION	28,000	0	28,000	14,604	13,395	1
				Expenses Total							
						28,000	98,800	126,800	48,797	58,395	19,608
919 Total						33,760	99,050	132,810	52,765	58,395	21,650
945	LIABILITY INSURANCE	2	Expenses								
				574002	INSURANCE BLANKET LIABILITY	211,598	0	211,598	203,014	0	8,584
				Expenses Total							
						211,598	0	211,598	203,014	0	8,584
945 Total						211,598	0	211,598	203,014	0	8,584
950	GAS & OIL	2	Expenses								
				524006	SERVICE: VEHICLE MAINTENANCE	2,500	0	2,500	1,947	100	453
				548002	GAS & OIL	135,000	0	135,000	115,332	0	19,668
				Expenses Total							
						137,500	0	137,500	117,279	100	20,121
950 Total						137,500	0	137,500	117,279	100	20,121
990	OTHER FUNDING USES	4	OFU								
				596105	TRANSFER TO SPECIAL REV FUND	0	167,251	167,251	167,251	0	0
				596120	TRANSFER TO TRUST FUND	0	2,205,366	2,205,366	2,205,366	0	0
				596130	TRANSFER TO ENTERPRISE FUND	0	0	0	0	0	0
				596010	TRANSFER TO FUND 1000 CAP	0	97,000	97,000	97,000	0	0
				OFU Total							
						0	2,469,617	2,469,617	2,469,617	0	0
990 Total						0	2,469,617	2,469,617	2,469,617	0	0
Grand Total						60,457,169	2,781,643	63,238,812	62,246,451	148,890	843,471

Town of Bridgewater FY 2021 Year End Revenue Analysis

YTD Revenue Budget to Actuals by Budget Category								
Seq.	Category	Descriptive						
1	Property Tax	We collected 100.5% of our Annual Budget as of this reporting.						
2	Cherry Sheet-State Aid	We received 99.1% of our Annual Budget or .9% below our year-to-date budgeted amount as of this reporting. Reimbursement for Abatements were below budget - payments delayed untill FY 2022.						
3	Local Receipts	We have collected 172% of our Annual Budgeted amount as of this reporting. We budgeted conservatively due to economic uncertainties - COVID-19. Drivers: MVE, Meals, Fees (Cannabis), and Licenses & Permits came in higher than expected.						
Seq.	Budget Category	FY 2021 Budget	Q1	Q2	Q3	Q4	FY 2021 Budget to Actual	% of Budget Collected
1	Property Tax	(48,047,896)	12,832,701	11,682,454	12,604,042	11,158,735	230,036	100.5%
2	Cherry Sheet	(4,432,601)	1,078,878	1,113,680	1,080,243	1,118,134	(41,666)	99.1%
3	Local Receipts	(4,024,165)	967,719	1,036,055	3,225,981	1,690,946	2,896,535	172.0%
Grand Total		(56,504,662)	14,879,298	13,832,188	16,910,265	13,967,815	3,084,905	105.5%

Town of Bridgewater - FY 2021 Local Receipts: Revenue Report Q1-Q4 - Major Revenue Streams Analysis (Represents 84% of Total Local Receipts)

Group Number	Group Description	Descriptive	Quarter by Quarter Comparison - Actuals FY 2021 Over FY 2020					FY 2021 Quarter by Quarter Budget to Actuals						
			Fiscal Year	Q1	Q2	Q3	Q4	Total	Fiscal Year	Q1	Q2	Q3	Q4	Total
1	MVE Tax	We finished the year \$315k or 8.7% over last years actuals - driven by due date deferment from FY 20 into FY 21. \$1.3m over Budget - driven by conservative Covid-19 Budgeting.	2021	302,537	305,192	2,606,837	737,912	3,952,478	Budget	181,321	166,817	1,871,252	461,110	2,680,500
			2020	246,062	226,379	2,539,388	625,752	3,637,581	Actual	302,537	305,192	2,606,837	737,912	3,952,478
			Diff.	56,475	78,813	67,449	112,160	314,897	Diff.	121,216	138,375	735,585	276,802	1,271,978
			Cum. Dif.	56,475	135,288	202,737	314,897		Cum. Dif.	121,216	259,591	995,176	1,271,978	
2b.	Other Excise-Meals	We finished down \$23k or - 6.4% below last years actuals and up \$245k over Budget. Meals Taxes Collected for June 2020-May 2021. We expected a more significant downturn due to Covid-19 impact on restaurant dining - this wasn't the case.	Fiscal Year	Q1	Q2	Q3	Q4	Total	Fiscal Year	Q1	Q2	Q3	Q4	Total
			2021	80,975	90,422	77,204	86,598	335,199	Budget	23,127	24,854	23,038	18,981	90,000
			2020	91,287	99,231	91,980	75,784	358,282	Actual	80,975	90,422	77,204	86,598	335,199
			Diff.	(10,312)	(8,809)	(14,776)	10,814	(23,083)	Diff.	57,848	65,568	54,166	67,617	245,199
			Cum. Dif.	(10,312)	(19,121)	(33,897)	(23,083)		Cum. Dif.	57,848	123,416	177,582	245,199	
2c.	Other Excise-Room	We finished down \$74k or -36% below last years actuals and up \$73k over Budget. COVID-19 impacted business functions and personal celebration events. We expected a more significant downturn due to COVID-19, this has not been the case.	Fiscal Year	Q1	Q2	Q3	Q4	Total	Fiscal Year	Q1	Q2	Q3	Q4	Total
			2021	0	72,857	26,351	33,777	132,985	Budget	18,234	19,416	13,459	8,891	60,000
			2020	62,769	66,838	46,332	30,608	206,547	Actual	0	72,857	26,351	33,777	132,985
			Diff.	(62,769)	6,019	(19,981)	3,169	(73,562)	Diff.	(18,234)	53,441	12,892	24,886	72,985
			Cum. Diff.	(62,769)	(56,750)	(76,731)	(73,562)		Cum. Diff.	(18,234)	35,207	48,099	72,985	
3	P & I On Taxes	We finished \$116k or 46% over last years actuals and \$119k over Budget. Drivers: the moving of the Due Date(s) / Interest Dates due to COVID-19 and penalties and interest tend to trend higher during economic uncertainty/downturn.	Fiscal Year	Q1	Q2	Q3	Q4	Total	Fiscal Year	Q1	Q2	Q3	Q4	Total
			2021	81,488	112,449	74,643	100,248	368,828	Budget	80,580	61,641	70,764	36,015	249,000
			2020	93,574	57,603	65,084	36,072	252,333	Actual	81,488	112,449	74,643	100,248	368,828
			Diff.	(12,086)	54,846	9,559	64,175	116,494	Diff.	908	50,808	3,879	64,233	119,828
			Cum. Dif.	(12,086)	42,760	52,319	116,494		Cum. Dif.	908	51,716	55,595	119,828	
17.01	Licenses & Permits	We finished down \$391k or 27% below last years actuals and up \$743k over Budget - driven by conservative Covid-19 Budgeting.	Fiscal Year	Q1	Q2	Q3	Q4	Total	Fiscal Year	Q1	Q2	Q3	Q4	Total
			2021	228,054	214,961	171,693	446,083	1,060,791	Budget	109,097	31,255	89,679	87,525	317,556
			2020	595,086	131,098	360,081	366,020	1,452,285	Actual	228,054	214,961	171,693	446,083	1,060,791
			Diff.	(367,032)	83,863	(188,388)	80,063	(391,494)	Diff.	118,957	183,706	82,014	358,558	743,235
			Cum. Dif.	(367,032)	(283,169)	(471,557)	(391,494)		Cum. Dif.	118,957	302,663	384,677	743,235	
Group Totals		We finished down \$56k or .01% below last years actuals and up \$2.5m over Budget - driven by conservative Covid-19 Budgeting.	Fiscal Year	Q1	Q2	Q3	Q4	Total	Fiscal Year	Q1	Q2	Q3	Q4	Total
			2021	693,054	795,881	2,956,728	1,404,617	5,850,280	Budget	412,359	303,983	2,068,192	612,522	3,397,056
			2020	1,088,778	581,149	3,102,865	1,134,236	5,907,029	Actual	693,054	795,881	2,956,728	1,404,617	5,850,280
			Diff.	(395,724)	214,732	(146,137)	270,381	(56,748)	Diff.	280,695	491,898	888,536	792,095	2,453,224
			Cum. Dif.	(395,724)	(180,992)	(327,129)	(56,748)		Cum. Dif.	280,695	772,593	1,661,129	2,453,224	

Town of Bridgewater FY 2021 Revenue Budget to Actual

YTD Revenue Budget to Actuals by Budget Category						
Seq.	Category	Descriptive				
Seq.	Budget Category	Group Number	Group Description	Object	Description	FY 2021 Revised Budget YTD FY 2021 Budget to Actual
1	Property Tax	Property	Deferred Taxes			
			Personal Property Tax	412001	DEFERRED CL 41A-TREASURER	0 0 0
			Pro-forma/Pro-rata Taxes	411000	PERSONAL PROPERTY TAX-COLLECTO	(1,311,753) 1,304,869 (6,883)
			Real Estate Tax (Net of Allowances)	419000	PRO-FORMA/PRO-RATA TAXES	0 0 0
			Roll Back Taxes	412000	REAL ESTATE TAXES-COLLECTOR	(46,736,143) 46,847,977 111,834
			Sale of Tax Foreclosures	413000	ROLL BACK TAXES	0 5,796 5,796
			Tax Liens	414500	SALE OF TAX FORECLOSURES	0 0 0
				414200	TX LIENS REDEEMED-TREASURER-GF	0 119,290 119,290
	Property Tax Total					(48,047,896) 48,277,932 230,036
2	Cherry Sheet	State	ABATE: VETS-BLIND-SURV SPOUSE	461002	ABATE. VETS-BLIND-SURV SPOUSE	(67,516) 11,044 (56,472)
			CONSTRUCT OF SCHOOL PROJ	462004	CONSTRUCT OF SCHOOL PROJ	0 0 0
			LOTTERY LOCAL AID-CH29, SEC 2D	466006	LOTTERY LOCAL AID-CH29, SEC 2D	(3,867,561) 3,867,561 0
			SCHOOL AID CH70	462001	SCHOOL AID CH70	(76,038) 76,038 0
			STATE OWNED LAND	461001	STATE OWNED LAND	(364,995) 377,162 12,167
			VETS BENEFITS-CH 115, SEC 6	466003	VETS BENEFITS-CH 115, SEC 6	(56,491) 59,130 2,639
	Cherry Sheet Total					(4,432,601) 4,390,935 (41,666)
3	Local Receipts					
	1	1. MV Excise Tax		415000	MOTOR VEHICLE EXCISE-COLLECTOR	(2,680,500) 3,952,478 1,271,978
	2	a. Other Excise-Boat		416000	BOAT EXCISE-COLLECTOR	0 2,392 2,392
		b. Other Excise-Meals		466008	MEALS TAX-STATE REVENUE	(90,000) 335,199 245,199
		c. Other Excise-Room Tax		466009	ROOMS TAX - STATE REVENUE	(60,000) 132,985 72,985
	3	P & I on Taxes & Excise		417001	P & I PROPERTY TAX-COLLECTOR	(99,000) 150,266 51,266
				417002	P & I MVE-COLLECTOR	(100,000) 185,504 85,504
				417003	P & I ON TAXE/EXCISE: BOAT	0 60 60
					P & I TAX TITLE-TREASURER	(50,000) 32,998 (17,002)
				417009	P & I BOAT EXCISE-COLLECTOR	0 0 0
				418000	PAYMENTS IN LIEU OF TAXES	(5,121) 5,148 27
	4	PILOT				(31,000) 34,924 3,924
	10	Fees - Annual				(150,000) 359,623 209,623
	10.01	Fees - Cannabis				(213,000) 256,396 43,396
	10.02	Fees - Variable				(9,000) 10,500 1,500
	11	Rentals				(35,000) 64,917 29,917
	12	Other Intergovernmental - B/R School				(71,734) 85,114 13,380
	16	Other Departmental Revenue				(13,000) 127,420 114,420
	17	Licenses & Permits-Annual				(39,000) 31,971 (7,029)
	19	Fines & Forfeits				(60,254) 72,453 12,199
	20	Investment Income				0 19,555 19,555
	23	Misc. Non-Recurring				(317,556) 1,060,791 743,235
	17.01	Licenses & Permits-(Building/Wiring/Plumbing)				0 6 6
	11.02	Fees - Variable				0 6 6
	Local Receipts Total					(4,024,165) 6,920,700 2,896,535
4	OFS	Transfers		497003	TR FR ENTERPRISE FD	(621,750) 621,750 0
				497001	TR FR SPECIAL REVENUE	(2,238,705) 2,238,705 0
				497004	TR FR TRUST FUND	(1,664,672) 1,664,672 0
	OFS Total					(4,525,127) 4,525,127 0
	Grand Total					(61,029,789) 64,114,694 3,084,905

Sewer Revenue/Expenditure Budget to Actual - 06.30.21

Seq.	Category		Result		Descriptive			
					Exceeded target - onetime revenue from Claremont - Connection Fees in the amount of \$651,000 represents 73% of the surplus total of \$893,292.			
0	Revenue		140% of Budget has been collected		73% of the surplus total of \$893,292.			
1	Salaries / Wages / Benefits		95% of Budget spent		\$53,431 surplus - 2 open positions, due to retirees, were filled late in the FY2021.			
2	Expenses		91% of Budget spent		\$48,065 surplus - we were under budget in various accounts - see below.			
3	Capital Outlay		106% of Budget spent		(\$58) deficit.			
4	Debt Service		98% of Budget spent		\$10,042 surplus - the principal debt service budget was over estimated and the interest debt service budget was under estimated for the Meter project.			
5	Transfers		Met Budget					
DPT #	Group Description	Sub-Group #	Sub-Group Description	Object	Account Description	FY 2021 Budget Amount	FY 2021 Actual Amount	FY 2021 Encumbrances Balance
440	Revenue/Other Funding Sources							
		1.0	Utility User Charges	417003	P&I ON UTILITY ADDED TO TAX-SWR	(2,500)	1,109	(1,391)
				417005	P & I UTILITY CHARGES-SEWER	(10,000)	9,348	(652)
				421000	UTILITY USER CHARGES-SEWER	(2,052,391)	2,059,230	6,839
				421500	USER CHARGES ADDED TO TAX-SWR	(100,000)	75,899	(24,101)
			Utility User Charges Total			(2,164,891)	2,145,586	(19,305)
		2.0	Other Utility Non-Usage Charges	422001	CONNECTION FEES - SEWER	0	892,926	892,926
				422005	SERVICES FEES - SEWER	(20,000)	7,985	(12,015)
				422006	INFILTRATION - INFLOW REVENUE	(3,600)	29,421	25,821
			Other Utility Non-Usage Charges Total			(23,600)	930,332	906,732
		3.0	Fees	432037	COMPOST FEES-SEWER	(10,000)	15,139	5,139
				432047	CONTRACTOR FEES-SEWER	(1,500)	3,100	1,600
				437000	FEES-SEWER OTHER	(50,000)	0	(50,000)
				437021	SCRAP METAL REVENUE	(1,000)	0	(1,000)
			Fees Total			(62,500)	18,239	(44,261)
		4.0	Miscellaneous	484000	MISC NON-RECUR REV.	0	54,367	54,367
			Miscellaneous Total			0	54,367	54,367
		5.0	Other Financing Sources	497000	TRANSFER FROM RETAINED EARNINGS	0	0	0
			Other Financing Sources Total			0	0	0
	Revenue/Other Funding Sources Total					(2,250,991)	3,148,523	897,532

Sewer Revenue/Expenditure Budget to Actual - 06.30.21

Seq.	Category		Result		Descriptive	
0	Revenue		140% of Budget has been collected		Exceeded target - onetime revenue from Claremont - Connection Fees in the amount of \$651,000 represents 73% of the surplus total of \$893,292.	
1	Salaries / Wages / Benefits		95% of Budget spent		\$53,431 surplus - 2 open positions, due to retirees, were filled late in the FY2021.	
2	Expenses		91% of Budget spent		\$48,065 surplus - we were under budget in various accounts - see below.	
3	Capital Outlay		106% of Budget spent		(\$58) deficit.	
4	Debt Service		98% of Budget spent		\$10,042 surplus - the principal debt service budget was over estimated and the interest debt service budget was under estimated for the Meter project.	
5	Transfers		Met Budget			
DPT #	Group Description	Sub-Group #	Sub-Group Description	Object	Account Description	FY 2021 Budget Amount FY 2021 Actual Amount FY 2021 Encumbrances FY 2021 Balance
440	Expenses/Other Financing Uses	1.0	Salaries/Wages/Benefits	510000	FULL TIME WAGES	615,848 (\$55,271) 60,577
				513000	OVER TIME WAGES	47,260 (\$3,502) 14,757
				514600	LONGEVITY	10,544 0 10,544
				517002	HEALTH INS/GROUP MEDICAL	143,833 (\$160,101) (16,268)
				517003	MEDICARE - TOWN SHARE	10,578 (\$9,046) 1,532
				517004	LIFE INSURANCE	500 (\$524) (24)
				517006	WORKERS COMP	2,763 (\$2,564) 199
				517007	COUNTY RETIREMENT ASSESSMENT	180,215 (\$180,215) 0
				519005	SICK/VACA BUY-BACK	0 (\$27,686) (27,686)
				519007	LICENSES	9,800 0 9,800
			Salaries/Wages/Benefits Total			1,021,340 (\$967,909) 53,431

Sewer Revenue/Expenditure Budget to Actual - 06.30.21

Seq.		Category		Result		Descriptive			
0	Revenue		140% of Budget has been collected			Exceeded target - onetime revenue from Claremont - Connection Fees in the amount of \$651,000 represents 73% of the surplus total of \$893,292.			
1	Salaries / Wages / Benefits		95% of Budget spent			\$53,431 surplus - 2 open positions, due to retirees, were filled late in the FY2021.			
2	Expenses		91% of Budget spent			\$48,065 surplus - we were under budget in various accounts - see below.			
3	Capital Outlay		106% of Budget spent			(\$58) deficit.			
4	Debt Service		98% of Budget spent			\$10,042 surplus - the principal debt service budget was over estimated and the interest debt service budget was under estimated for the Meter project.			
5	Transfers		Met Budget						
DPT #	Group Description	Sub-Group #	Sub-Group Description	Object	Account Description	FY 2021 Budget Amount	FY 2021 Actual Amount	Encumbrances	FY 2021 Balance
440	Expenses/Other Financing Uses	2.0	Expenses	521002	ELECTRICITY	105,000	(140,039)		(35,039)
				521400	HEATING FUEL	30,000	(9,546)		20,454
				524001	BUILDINGS & GROUNDS	15,000	(355)		14,645
				524007	GRINDER PUMP MAINTENANCE	25,000	(16,644)		8,356
				524008	SYSTEM MAINTENANCE	65,000	(88,634)		(23,634)
				529001	SLUDGE REMOVAL	2,000	(4,780)		(2,780)
				530000	PROFESSIONAL SVCS	49,272	(30,025)		19,246
				530008	TRAINING & EDUCATION	4,800	(1,707)		3,094
				530021	BANKING SERVICE	3,150	(1,591)		1,559
				530031	BOND ISSUING COST	0	(3,225)		(3,225)
				530050	CONTRACTED SERVICES	25,000	(2,998)		22,002
				530051	POLICE DETAIL EXPENSE	10,000	(3,215)		6,785
				530505	SWR INSPECTION REIMBURSEMTS	0	(21,977)		(21,977)
				534000	POSTAGE	3,000	(500)		2,500
				534002	TELEPHONE	7,000	(6,668)		332
				538010	TESTING	15,225	(11,377)		3,848
				542000	OFFICE SUPPLIES	6,540	(2,392)		4,148
				543006	EQUIP & SUPPLIES	26,500	(24,239)		2,261
				548002	GAS & OIL	8,000	(2,758)		5,242
				553010	SAWDUST/WOOD CHIPS	27,000	(24,800)		2,200
				553011	LAB SUPPLIES	5,000	(5,344)		(344)
				553012	CHEM METAFOLS/FEEDER	45,000	(59,296)		(14,296)
553013	SAFETY EQUIPMENT	2,000	(1,585)		415				
558012	UNIFORM RENTAL	7,800	(7,358)		442				
558108	ODOR CONTROL	5,000	0		5,000				
570000	OTHER EXPENSES	1,044	(1,234)		(190)				
570010	IN-STATE TRAVEL	1,000	0		1,000				
573000	DUES/MEMBERSHIPS/SUBSCRIPTIONS	1,300	(207)		1,093				
574002	INSURANCE BLANKET LIABILITY	27,756	(26,746)		1,010				
578096	MAINT/REP VEHICLES	25,000	(1,081)		23,919				
524022	SPECIAL REPAIRS - RMV ASBESTOS	0	0		0				
Expenses Total						548,387	(500,322)		48,065

Sewer Revenue/Expenditure Budget to Actual - 06.30.21

Seq.		Category	Result	Descriptive					
0		Revenue	140% of Budget has been collected	Exceeded target - onetime revenue from Claremont - Connection Fees in the amount of \$651,000 represents 73% of the surplus total of \$893,292.					
1		Salaries / Wages / Benefits	95% of Budget spent	\$53,431 surplus - 2 open positions, due to retirees, were filled late in the FY2021.					
2		Expenses	91% of Budget spent	\$48,065 surplus - we were under budget in various accounts - see below.					
3		Capital Outlay	106% of Budget spent	(\$58) deficit.					
4		Debt Service	98% of Budget spent	\$10,042 surplus - the principal debt service budget was over estimated and the interest debt service budget was under estimated for the Meter project.					
5		Transfers	Met Budget						
DPT #	Group Description	Sub-Group #	Sub-Group Description	Object	Account Description	FY 2021 Budget Amount	FY 2021 Actual Amount	Encumbrances	FY 2021 Balance
440	Expenses/Other Financing Uses	3.0	Capital Outlay	585013	LEASE/PURCHASE OF SOFTWARE	1,000	(1,058)		(58)
			Capital Outlay Total			1,000	(1,058)		(58)
	4.0	Debt Service-Principal	591001	SWR MN RLN BOND -2014 SWR 0000	33,000	(33,000)		0	
			591003	SWR MN EXT 4/14 - AREA 3,6-10	120,000	(120,000)		0	
			591089	MCWT CWSRF 3862 CW-14-17	105,909	(105,909)		0	
			591091	AMA METER PROJECT PRINCIPLE	161,708	(151,667)		10,042	
	4.1	Debt Service-Principal Total			420,617	(410,576)		10,042	
			591501	SWR MN RLN BOND -2014 SWR 0000	2,805	(2,805)		0	
			591503	SWR MN EXT 4/14 - AREA 3,6-10	9,900	(9,900)		0	
			591589	MCWT CWSRF 3862 CW-14-17	43,005	(43,005)		0	
591591	AMA METER PROJECT INTEREST	33,472	(33,472)		0				
4.2	Debt Service-Interest Total			89,182	(89,182)		0		
		592500	INTEREST ON SHORT TERM DEBT	0	0		0		
5.0	Debt Service-Interest on STD					0	0		0
		Debt Service-Interest on STD Total							
			596000	EF TRANSFER TO GENERAL FUND	169,706	(169,706)		0	
			596110	TRANSFER TO CAPITAL FUND	101,764	(101,764)		0	
596120	TRANSFER TO TRUST FUND	5,000	(5,000)		0				
Other Financing Uses Total					276,469	(276,469)		0	
Expenses/Other Financing Uses Total						2,356,995	(2,245,516)		111,479
Surplus (Deficit)						106,004	903,007		1,009,012

Water Revenue/ Expenditure Budget to Actual - 06.30.21

Seq.	Category	Result	Descriptive					
0	Revenue	113% of Budget has been collected	\$452,276 surplus - we completed the water meter project and a full year of quarterly billing in FY 2021. This has increased our billing commitments and improved our collections.					
1	Salaries / Wages / Benefits	76% of Budget spent	\$323,932 surplus - we were unable to fill 4 vacant positions in FY 2021.					
2	Expenses	81% of Budget spent.	\$183,146 surplus - we were under budget by \$192,896 in the following accounts: Street Maint/Repairs, Maintenance of Wells, Professional & Technical, SWDA/DEP Asseement and a net over budget by (\$9,749) in the remaining expense accounts.					
3	Capital Outlay	82% of Budget spent.	\$12,746 surplus - we were under budget in the following accounts: Meters & Fittings, Water Mains- Replace/Ext, and Lease/Purchase of Software.					
4	Debt Service	93% of Budget spent.	\$59,600 surplus- the principal debt service budget was over estimated and the interest debt service budget was under estimated for the Meter project.					
5	Transfers	Met Budget.						
DPT #	Group Description	Sub-Group #	Object	Account Description	FY 2021 Budget Amount	FY 2021 Actual Amount	Encumbrance	FY 2021 Balance
450	Revenue/Other Funding Sources	1.0	Utility User Charges	417003	P&I ON UTILITY ADDED TO TAX-WTR	(5,000)	3,637	(1,363)
				417005	P & I UTILITY CHARGES-WATER	(30,000)	25,168	(4,832)
				421000	UTILITY USER CHARGES-WATER	(3,034,059)	3,328,627	294,568
				421500	USER CHARGES ADDED TO TAX-WTR	(200,000)	201,754	1,754
		Utility User Charges Total				(3,269,059)	3,559,186	
	2.0	Other Utility Non-Usage Charges	422001	CONNECTION FEES WTR	0	366,391	366,391	
			422005	SERVICES FEES - WATER	(100,000)	89,672	(10,328)	
	Other Utility Non-Usage Charges Total				(100,000)	456,063		356,063
	3.0	Fees	432046	IMPACT REVIEW FEES-WATER	(6,500)	1,500	(5,000)	
			432047	CONTRACTOR FEES-WATER	(1,500)	3,800	2,300	
			437000	FEES-WATER	(200,000)	10,170	(189,830)	
	Fees Total				(208,000)	15,470	(192,530)	
	4.0	Miscellaneous	484000	MISCELLANEOUS REVENUE-WATER	(1,500)	8,647	7,147	
	Miscellaneous Total				(1,500)	8,647	7,147	
5.0	Other Financing Sources	497002	TR FR CAPITAL FUNDS	0	0	0		
		499000	TRANSFER FROM RETAINED EARNINGS	0	0	0		
Other Financing Sources Total				0	0	0		
Revenue/Other Funding Sources Total					(3,578,559)	4,039,365		460,806

Water Revenue/ Expenditure Budget to Actual - 06.30.21

Seq.	Category	Result	Descriptive					
0	Revenue	113% of Budget has been collected	\$452,276 surplus - we completed the water meter project and a full year of quarterly billing in FY 2021. This has increased our billing commitments and improved our collections.					
1	Salaries / Wages / Benefits	76% of Budget spent	\$323,932 surplus - we were unable to fill 4 vacant positions in FY 2021.					
2	Expenses	81% of Budget spent.	\$183,146 surplus - we were under budget by \$192,896 in the following accounts: Street Maint/Repairs, Maintenance of Wells, Professional & Technical, SWDA/DEP Assessment and a net over budget by (\$9,749) in the remaining expense accounts.					
3	Capital Outlay	82% of Budget spent.	\$12,746 surplus - we were under budget in the following accounts: Meters & Fittings, Water Mains- Replace/Ext, and Lease/Purchase of Software.					
4	Debt Service	93% of Budget spent.	\$59,600 surplus- the principal debt service budget was over estimated and the interest debt service budget was under estimated for the Meter project.					
5	Transfers	Met Budget.						
DPT #	Group Description	Sub-Group #	Object	Account Description	FY 2021 Budget Amount	FY 2021 Actual Amount	Encumbrance	FY 2021 Balance
450	Expenses/Other Financing Uses	1.0	Salaries/Wages/Benefits	510000	FULL TIME WAGES	762,547	(539,346)	223,200
			510001	PRIOR YEAR RETRO	0	0		0
			512001	PART TIME WAGES	45,311	(37,131)		8,180
			513000	OVERTIME WAGES	97,457	(93,485)		3,972
			514600	LONGEVITY	8,686	(642)		8,044
			515000	SPECIAL PAY - CONTRACTUAL	0	(3,789)		(3,789)
			517002	HEALTH INS/GROUP MEDICAL	246,497	(183,462)		63,034
			517003	MEDICARE - TOWN SHARE	14,439	(9,927)		4,512
			517004	LIFE INSURANCE	1,000	(922)		78
			517006	WORKERS COMP	2,802	(2,601)		201
			517007	COUNTY RETIREMENT ASSESSMENT	182,832	(182,832)		0
			519005	SICK/VACATION BUY-BACK	0	0		0
			519007	LICENSES	16,500	0		16,500
			Salaries/Wages/Benefits Total		1,378,070	(1,054,138)		323,932

Water Revenue/ Expenditure Budget to Actual - 06.30.21

Seq.		Category		Result		Descriptive			
0	Revenue			113% of Budget has been collected		\$452,276 surplus - we completed the water meter project and a full year of quarterly billing in FY 2021. This has increased our billing commitments and improved our collections.			
1	Salaries / Wages / Benefits			76% of Budget spent		\$323,932 surplus - we were unable to fill 4 vacant positions in FY 2021.			
2	Expenses			81% of Budget spent.		\$183,146 surplus - we were under budget by \$192,896 in the following accounts: Street Maint/Repairs, Maintenance of Wells, Professional & Technical, SWDA/DEP Assessment and a net over budget by (\$9,749) in the remaining expense accounts.			
3	Capital Outlay			82% of Budget spent.		\$12,746 surplus - we were under budget in the following accounts: Meters & Fittings, Water Mains-Replace/Ext, and Lease/Purchase of Software.			
4	Debt Service			93% of Budget spent.		\$59,600 surplus- the principal debt service budget was over estimated and the interest debt service budget was under estimated for the Meter project.			
5	Transfers			Met Budget.					
DPT #	Group Description	Sub-Group #	Sub-Group Description	Object	Account Description	FY 2021 Budget Amount	FY 2021 Actual Amount	Encumbrance	FY 2021 Balance
450	Expenses/Other Financing Uses	2.0	Expenses						
				520000	PURCHASE OF SERVICES	15,136	(10,673)		4,463
				521002	ELECTRICITY	200,000	(206,103)		(6,103)
				521400	HEATING FUEL	25,000	(19,186)	(50)	5,764
				524000	EQUIPMENT & REPAIR	12,000	(30,721)		(18,721)
				524001	BUILDINGS & GROUNDS	20,000	(9,959)		10,041
				524005	STREET MAINT/REPAIR	92,000	(30,512)		61,488
				524010	MAINTENANCE OF WELLS	125,000	(88,924)		36,076
				524022	SPECIAL REPAIRS - RMV ASBESTOS	0	(3,600)		(3,600)
				530000	PROFESSIONAL & TECHNICAL	108,094	(47,402)		60,693
				530008	TRAINING & EDUCATION	6,000	(2,723)		3,278
				530021	BANKING SERVICE	1,650	(1,591)		59
				530022	ADVERTISING	7,500	(12,150)		(4,650)
				530031	BOND ISSUING COST	0	(5,492)		(5,492)
				530051	POLICE DETAIL EXPENSE	15,000	(26,147)		(11,147)
				534000	POSTAGE	4,000	(3,490)		510
				534002	TELEPHONE	10,000	(7,624)		2,376
				538056	UNIFORMS/ SUPPLIES	11,423	(10,871)		552
				542000	OFFICE SUPPLIES	10,000	(7,507)		2,493
				548002	GAS & OIL	18,000	(14,913)		3,087
				553011	LABORATORY FEES	30,000	(29,364)		636
				553012	CHEM METAFOLS/FEEDER	100,000	(101,664)		(1,664)
				570000	OTHER EXPENSES	2,650	(348)		2,302
				570010	IN-STATE TRAVEL	1,000	0		1,000
				571500	CONFERENCES/SEMINARS	1,000	0		1,000
				573000	DUES/MEMBERSHIPS/SUB	0	(340)		(340)
				574002	INS/ BLANKET	14,583	(14,053)		530
				578059	IRON SEQUESTERING PROGRAM	50,000	(50,956)		(956)
				578061	CONSUMER CONFIDENCE REPORT	5,000	(10,513)		(5,513)
				578062	WATER MONITORING	3,000	0		3,000
				578063	WATER CONSERVATION PROGRM	0	0		0
				578090	SWDA/DEP ASSESSMENT	40,000	(5,361)		34,639
				578096	MAINT/ REP VEHICLES	20,000	(12,654)		7,346
Expenses Total						948,037	(764,841)	(50)	183,146

Water Revenue/ Expenditure Budget to Actual - 06.30.21

Seq.	Category	Result	Descriptive						
0	Revenue	113% of Budget has been collected	\$452,276 surplus - we completed the water meter project and a full year of quarterly billing in FY 2021. This has increased our billing commitments and improved our collections.						
1	Salaries / Wages / Benefits	76% of Budget spent	\$323,932 surplus - we were unable to fill 4 vacant positions in FY 2021.						
2	Expenses	81% of Budget spent.	\$183,146 surplus - we were under budget by \$192,896 in the following accounts: Street Maint/Repairs, Maintenance of Wells, Professional & Technical, SWDA/DEP Assessment and a net over budget by (\$9,749) in the remaining expense accounts.						
3	Capital Outlay	82% of Budget spent.	\$12,746 surplus - we were under budget in the following accounts: Meters & Fittings, Water Mains-Replace/Ext, and Lease/Purchase of Software.						
4	Debt Service	93% of Budget spent.	\$59,600 surplus- the principal debt service budget was over estimated and the interest debt service budget was under estimated for the Meter project.						
5	Transfers	Met Budget.							
DPT #	Group Description	Sub-Group #	Sub-Group Description	Object	Account Description	FY 2021 Budget Amount	FY 2021 Actual Amount	Encumbrance	FY 2021 Balance
450	Expenses/Other Financing Uses	3.0	Capital Outlay	584007	METERS & FITTINGS	60,000	(54,245)		5,755
				584008	WATER EXPLORATION	0	0		0
				584009	WATER MAINS-REPLACE/EXT	5,000	(918)		4,082
				585013	LEASE/PURCHASE OF SOFTWARE	5,000	(2,091)		2,909
			Capital Outlay Total			70,000	(57,254)		12,746
4.0	Debt Service-Principal			591004	WTR RPL PCE-WPAT DW/S- 08-14	51,473	(51,473)		(0)
				591009	WTR 6/03&6/05-2006WTR 00001/02	175,000	(175,000)		0
				591076	WTR EQ 4/14-2014 WTR 00002 A	97,000	(97,000)		0
				591077	WTR EQ 4/14-2014 WTR 00002 B	16,000	(16,000)		0
				591090	WTR MAIN HAY/ WALL O-2018-028	85,000	(55,000)		30,000
				591091	WTR AMA METER PROJECT	323,357	(303,333)		20,024
			Debt Service-Principal Total			747,830	(697,807)		50,024
4.1	Debt Service-Interest			591504	WTR RPL PCE-WPAT DW/S- 08-14	13,224	(13,224)		(0)
				591509	WTR 6/03&6/05-2006WTR 00001/02	42,219	(42,219)		0
				591576	WTR EQ 4/14-2014 WTR 00002 A	8,185	(8,185)		0
				591577	WTR EQ 4/14-2014 WTR 00002 B	1,360	(1,360)		0
				591590	WTR MAIN HAY/ WALL O-2018-028	30,695	(21,118)		9,577
				591591	WTR AMA METER PROJECT	66,944	(66,944)		0
			Debt Service-Interest Total			162,627	(153,050)		9,577
4.2	Debt Service-Interest on STD			592500	INTEREST ON SHORT TERM DEBT	0	0		0
	Debt Service-Interest on STD Total					0	0		0
5.0	Other Financing Uses			596000	EF TRANSFER TO GENERAL FUND	275,525	(275,525)		0
				596110	TRANSFER TO CAPITAL FUND	542,894	(542,894)		0
				596120	TRANSFER TO TRUST FUND	5,000	(5,000)		0
			Other Financing Uses Total			823,419	(823,419)		0
Expenses/Other Financing Uses Total									
						4,129,983	(3,550,508)	(50)	579,425
Surplus (Deficit)						551,424	488,857	(50)	1,040,231

Town of Bridgewater AR Metric Water & Sewer

FISCAL YEAR 2021 - Q1												
693,226				401,840				297,226				
JU120	07/15/20	08/18/20		JU2140	07/22/20	08/28/20		JU50	08/05/20	09/08/20		
Due Date	As of	Collected	Adj	Due Date	As of	Collected	% Collected	Due Date	As of	Collected	Adj	Balance
		Collection Days										Collection Days
09/16/20	571,753.85	(361.03)		09/16/20	324,159.94	(397.36)	82.5%	09/16/20	234,456.34	(258.98)		62,511.14
10/12/20	576,977.98	(366.59)		10/12/20	332,410.27	(397.36)	83.3%	10/12/20	246,379.92	(258.98)		50,587.56
01/21/21	631,050.78	(366.59)		01/21/21	357,286.30	(474.58)	91.1%	01/21/21	291,585.62	(258.98)		5,381.86
04/14/21	641,254.27	(366.59)		04/14/21	370,228.91	(474.58)	92.6%	04/14/21	296,917.48	(258.98)		50.00
05/14/21	645,416.31	(366.59)		05/14/21	371,463.59	(474.58)	93.2%	05/14/21	296,917.48	(258.98)		50.00
06/14/21	648,264.68	(366.59)		06/14/21	373,148.19	(474.58)	93.6%	06/14/21	296,967.48	(258.98)		0.00
06/30/21	651,937.81	(366.59)		06/30/21	375,036.48	(474.58)	94.1%	06/30/21	296,967.48	(258.98)		0.00

FISCAL YEAR 2021 - Q2												
730,158				407,646				360,862				
OC120	10/16/20	11/17/20		OC2140	10/22/20	11/24/20		OC50	11/05/20	12/08/20		
Due Date	As of	Collected	Adj	Due Date	As of	Collected	% Collected	Due Date	As of	Collected	Adj	Balance
		Collection Days										Collection Days
01/21/21	628,682.27	(1,103.57)		01/21/21	340,831.17	(5.76)	86.2%	01/21/21	244,661.00	-		116,201.07
04/14/21	660,487.79	(1,103.57)		04/14/21	368,014.73	(5.76)	90.6%	04/14/21	327,996.80	-		32,865
05/14/21	668,699.47	(1,103.57)		05/14/21	370,196.41	(5.76)	91.7%	05/14/21	327,996.84	-		32,865
06/14/21	672,611.83	(1,103.57)		06/14/21	372,292.63	(5.76)	92.3%	06/14/21	360,862.07	-		0
06/30/21	678,605.53	(1,103.57)		06/30/21	374,749.03	(5.76)	93.1%	06/30/21	360,862.07	-		0

FISCAL YEAR 2021 - Q3												
592,861				296,714				286,786				
JAN120	01/14/21	02/16/21		JA4021	01/22/21	02/23/21		JAN50	02/02/21	03/02/21		
Due Date	As of	Collected	Adj	Due Date	As of	Collected	% Collected	Due Date	As of	Collected	Adj	Balance
		Collection Days										Collection Days
04/14/21	515,026.94	-		04/14/21	262,465.34	(591.75)	86.9%	04/14/21	259,272.39	-		27,513.57
05/14/21	530,011.70	-		05/14/21	262,704.61	(591.75)	89.4%	05/14/21	257,819.81	-		28,966.15
06/14/21	535,780.02	-		06/14/21	267,492.63	(591.75)	90.4%	06/14/21	286,128.93	-		657.03
06/30/21	545,848.35	-		06/30/21	270,410.35	(591.75)	92.1%	06/30/21	286,783.75	-		2.21

FISCAL YEAR 2021 - Q4												
587,863				279,242				338,067				
APR120	04/14/21	05/18/21		AP4021	04/22/21	05/25/21		APR50	05/04/21	06/04/21		
Due Date	As of	Collected	Adj	Due Date	As of	Collected	% Collected	Due Date	As of	Collected	Adj	Balance
		Collection Days										Collection Days
05/14/21	369,597.97	-		05/14/21	139,330.85	(89.33)	62.9%	05/14/21	4,337.64	-		333,729.23
06/14/21	498,963.88	-		06/14/21	238,083.16	(89.33)	84.9%	06/14/21	315,399.14	-		22,667.73
06/30/21	519,991.44	-		06/30/21	246,825.86	(89.33)	88.5%	06/30/21	337,957.06	-		109.81

OSLGC Revenue/ Expenditure Budget to Actual - 06.30.21

Seq.		Category	Result		Descriptive				
0	Revenue		112% of Budget has been collected		\$178,447 surplus - increase in rounds: golf as an industry saw a resurgence during COVID-19, OSLGC saw a similar resurgence in play.				
1	Salaries / Wages / Benefits		85% of Budget spent		\$123,112 surplus. Actual FTE was below budgeted FTE - two factors: This year some wages were CARES eligible and we found it difficult to recruit seasonal help.				
2	Expenses		88% of Budget spent		\$37,723 surplus - we were under budget by \$42,395 in the following accounts: Irrigation Maint/Repair, Pro Shop/ Hard Goods, Well Maintenance and a net over budget by (\$4,672) in the remaining expense accounts.				
3	Capital Outlay		121% of Budget spent		(\$28,052) deficit - this capital expenditures was required due to a equipment lease renewal. The expense surplus offsets this amount.				
4	Debt Service		Met Budget						
5	Transfers		Met Budget						
DPT #	Group Description	Sub-Group #	Sub-Group Description	Object	Account Description	FY 2021 Budget Amount	FY 2021 Actual Amount	Encumbrance	FY 2021 Balance
655	Revenue/Other Funding Sources	1.0	Charges for Services	420003	GOLF FEES	(1,179,335)	1,326,474		147,139
			Charges for Services Total			(1,179,335)	1,326,474		147,139
		2.0	Other Non-Utility Usage Charges	424411	HANDICAP REVENUE TOWN SHARE	(4,000)	3,530		(470)
				424440	DRIVING RANGE FEES	(45,000)	58,428		13,428
				424450	CART FEES	(135,000)	182,653		47,653
			Other Non-Utility Usage Charges Total			(184,000)	244,610		60,610
			Other Non-Utility, Non-Usage Charges	427002	CASTAWAYS RENTAL INCOME	(30,000)	0		(30,000)
			Other Non-Utility, Non-Usage Charges Total			(30,000)	0		(30,000)
		3.0	Fees	432294	TOURNAMENT/LEAGUE DEPOSITS	(64,000)	64,294		294
				432295	PROSHOP SALES	(45,000)	37,417		(7,583)
				432296	JACK BUCKEY GOLF SCHOOL FEES	(500)	0		(500)
			Fees Total			(109,500)	101,711		(7,789)
4.0	Miscellaneous	484000	MISCELLANEOUS REVENUE	0	8,513		8,513		
	Miscellaneous Total			0	8,513		8,513		
5.0	Other Financing Sources	499000	TRANSFER FROM RETAINED EARNINGS	0	0		0		
	Other Financing Sources Total			0	0		0		
Revenue/Other Funding Sources Total						(1,502,835)	1,681,308		178,473

OSLGC Revenue/ Expenditure Budget to Actual - 06.30.21

Seq.			Category	Result	Descriptive				
0	Revenue		112% of Budget has been collected		\$178,447 surplus - increase in rounds: golf as an industry saw a resurgence during COVID-19, OSLGC saw a similar resurgence in play.				
1	Salaries / Wages / Benefits		85% of Budget spent		\$123,112 surplus. Actual FTE was below budgeted FTE - two factors: This year some wages were CARES eligible and we found it difficult to recruit seasonal help.				
2	Expenses		88% of Budget spent		\$37,723 surplus - we were under budget by \$42,395 in the following accounts: Irrigation Maint/Repair, Pro Shop/ Hard Goods, Well Maintenance and a net over budget by (\$4,672) in the remaining expense accounts.				
3	Capital Outlay		121% of Budget spent		(\$28,052) deficit - this capital expenditures was required due to a equipment lease renewal. The expense surplus offsets this amount.				
4	Debt Service		Met Budget						
5	Transfers		Met Budget						
DPT #	Group Description	Sub-Group #	Sub-Group Description	Object	Account Description	FY 2021 Budget Amount	FY 2021 Actual Amount	Encumbrance	FY 2021 Balance
655	Expenses/Other Financing Uses	1.0	Salaries/Wages/Benefits	510000	GOLF FULL TIME WAGES	350,417	(352,102)		(1,685)
				511002	OSLGC INSIDE PRO SHOP	56,032	(34,899)		21,132
				512000	WAGES -TEMPORARY POSITIONS	103,287	(61,887)		41,400
				512001	OSLGC MAINTENANCE SEASONAL	125,841	(66,726)		59,115
				514600	LONGEVITY	9,109	(9,103)		6
				517002	HEALTH INS/ GROUP MEDICAL	96,454	(96,183)		271
				517003	MEDICARE - TOWN SHARE	9,507	(7,736)		1,771
				517004	LIFE INSURANCE	510	(440)		70
				517006	WORKERS COMP	1,940	(1,801)		139
				517007	COUNTY RETIREMENT ASSESSMENT	82,867	(82,867)		0
				519002	TRAIN RECERT - LIC & CLASSES	500	0		500
				519005	SICK/VACA BUY-BACK	0	0		0
				519007	LICENSES	700	(307)		393
Salaries/Wages/Benefits Total						837,163	(714,051)		123,112

OSLGC Revenue/ Expenditure Budget to Actual - 06.30.21

Category			Result	Descriptive					
Seq.									
0	Revenue		112% of Budget has been collected	\$178,447 surplus - increase in rounds: golf as an industry saw a resurgence during COVID-19, OSLGC saw a similar resurgence in play.					
1	Salaries / Wages / Benefits		85% of Budget spent	\$123,112 surplus. Actual FTE was below budgeted FTE - two factors: This year some wages were CARES eligible and we found it difficult to recruit seasonal help.					
2	Expenses		88% of Budget spent	\$37,723 surplus - we were under budget by \$42,395 in the following accounts: Irrigation Maint/Repair, Pro Shop/ Hard Goods, Well Maintenance and a net over budget by (\$4,672) in the remaining expense accounts.					
3	Capital Outlay		121% of Budget spent	(\$28,052) deficit - this capital expenditures was required due to a equipment lease renewal. The expense surplus offsets this amount.					
4	Debt Service		Met Budget						
5	Transfers		Met Budget						
DPT #	Group Description	Sub-Group #	Sub-Group Description	Object	Account Description	FY 2021 Budget Amount	FY 2021 Actual Amount	Encumbrance	FY 2021 Balance
655	Expenses/Other Financing Uses	2.0	Expenses	521002	ELECTRICITY	23,000	(27,012)		(4,012)
				524007	EQUIPMENT MAINTENANCE	20,000	(17,359)		2,641
				524031	GOLF CART MAINTENANCE	20,000	(26,820)		(6,820)
				524032	IRRIGATION MAINT/REPAIR	25,000	(7,637)		17,363
				527000	EQUIPMENT RENTAL	2,000	(4,468)		(2,468)
				530001	PROFESS & TECHNICAL SVS	0	0		0
				530008	TRAINING & EDUCATION	1,000	(660)		340
				530022	MARKETING	7,200	(3,065)		4,136
				530058	CREDIT CARD EXPENSES	20,000	(24,270)		(4,270)
				548002	OSLGC MAINT FUEL & OIL	15,000	(12,964)		2,036
				558066	DRIVING RANGE SUPPLIES	5,040	(5,013)		27
				558067	GOLF COURSE MISC SUPPLIES	15,026	(13,376)		1,650
				558068	GOLF MAINT OPERATIONS EXPENSES	7,200	(9,346)		(2,146)
				558069	GOLF COURSE FERTILIZER	30,000	(28,749)		1,251
				558070	GOLF COURSE CHEMICALS	35,000	(39,804)		(4,804)
				558071	GOLF COURSE SAND,SEED,SOIL	10,000	(9,049)		951
				572000	OUT OF STATE TRAVEL	1,100	0		1,100
				573000	DUES/MEMBERSHIPS/SUB	2,500	(2,886)		(386)
				574002	INSURANCE BLANKET LIABILITY	17,313	(16,684)		629
				575001	PRO SHOP/HARD GOODS	38,125	(24,093)		14,032
				575002	PRO SHOP/SOFT GOODS	13,500	(4,457)		9,043
				575003	PRO SHOP/OPERATING EXPENSE	4,700	(8,368)		(3,668)
				575004	CASTAWAYS OPERATING EXP	0	0		0
				524033	WELL MAINTENANCE	11,000	0		11,000
				570010	IN-STATE TRAVEL	100	0		100
Expenses Total						323,804	(286,081)		37,723

OSLGC Revenue/ Expenditure Budget to Actual - 06.30.21

Seq.		Category	Result	Descriptive					
0	Revenue		112% of Budget has been collected	\$178,447 surplus - increase in rounds: golf as an industry saw a resurgence during COVID-19, OSLGC saw a similar resurgence in play.					
1	Salaries / Wages / Benefits		85% of Budget spent	\$123,112 surplus. Actual FTE was below budgeted FTE - two factors: This year some wages were CARES eligible and we found it difficult to recruit seasonal help.					
2	Expenses		88% of Budget spent	\$37,723 surplus - we were under budget by \$42,395 in the following accounts: Irrigation Maint/Repair, Pro Shop/ Hard Goods, Well Maintenance and a net over budget by (\$4,672) in the remaining expense accounts.					
3	Capital Outlay		121% of Budget spent	(\$28,052) deficit - this capital expenditures was required due to a equipment lease renewal. The expense surplus offsets this amount.					
4	Debt Service		Met Budget						
5	Transfers		Met Budget						
DPT #	Group Description	Sub-Group #	Sub-Group Description	Object	Account Description	FY 2021 Budget Amount	FY 2021 Actual Amount	Encumbrance	FY 2021 Balance
655	Expenses/Other Financing Uses	3.0	Capital Outlay	585000	CAPITAL - CART PATHS	40,100	(19,742)		20,358
				586000	LEASE PURCHASE OF EQUIPMENT	48,808	(95,425)	(1,793)	(48,410)
					LEASE PURCHASE GOLF CARTS	35,607	(35,607)		0
				Capital Outlay Total		124,515	(150,774)	(1,793)	(28,052)
	4.0	Debt Service-Principal	591078	GLF CLB HOUSE-2008 GLF 00001	26,000	(26,000)		0	
			591080	GLF COURSE 8/12-2012 GC 00001	5,000	(5,000)		0	
			591081	GLF COURSE 4/14 2014 GC 00001	30,000	(30,000)		0	
				Debt Service-Principal Total	61,000	(61,000)		0	
	4.1	Debt Service-Interest	591578	GLF CLB HOUSE-2008 GLF 00001	11,830	(11,830)		0	
			591580	GLF COURSE 8/12-2012 GC 00001	583	(583)		1	
			591581	GLF COURSE 4/14 2014 GC 00001	2,190	(2,190)		0	
				Debt Service-Interest Total	14,603	(14,603)		1	
5.0	Other Financing Uses	596000	EF TRANSFER TO GENERAL FUND	141,776	(141,776)		0		
		596120	TRANSFER TO TRUST FUND	0	0		0		
			Other Financing Uses Total		141,776	(141,776)		0	
Expenses/Other Financing Uses Total					1,502,861	(1,368,284)	(1,793)	132,783	
Surplus (Deficit)					26	313,023	(1,793)	311,256	

Transfer Station Revenue / Expenditure Projected Budget to Actual - 06.30.21						
Seq.	Category	Result	Descriptive			
0	Revenue	109% of Budget has been collected	\$29,933 surplus - due to an increase in rates - disposable bag fee increased by \$.50 and increased traffic due to the pandemic.			
1	Salaries / Wages / Benefits	100% of Budget spent				
2	Expenses	119% of Budget spent	(\$39,948) deficit - we were over budget in the Trash Removal and Hauling Expense accounts due to high volume during pandemic.			
3	Capital Outlay	N/A	N/A			
4	Debt Service	N/A	N/A			
5	Transfers	Met Budget				
DPT #	Group Description	Sub-Group #	Sub-Group Description	Object	Account Description	FY 2021 Budget Amount FY 2021 Actual Amount FY 2021 Encumbrance FY 2021 Balance
511	Revenue/Other Funding Sources	2.0	Miscellaneous	484000	HOUSEHOLD ITEM DSP FEE	(80,000) 104,185 24,185
			Miscellaneous Total			(80,000) 104,185 24,185
		3.0	Fees	432052	TRANS STATION FEES & CHARGES	(185,000) 204,849 19,849
				432053	STICKER FEES	(65,000) 43,030 (21,970)
				437020	BOTTLE/CAN REDEMPTION	(6,000) 2,452 (3,548)
				437021	METAL REDEMPTION	(10,119) 22,157 12,038
			Fees Total			(266,119) 272,488 6,369
		5.0	Other Financing Sources	499000	TRANSFER FROM RETAINED EARNINGS	(621) 0 (621)
			Other Financing Sources Total			(621) 0 (621)
	Revenue/Other Funding Sources Total					(346,740) 376,673 29,933
	Expenses/Other Financing Uses	1.0	Salaries/Wages/Benefits	510000	FULL TIME WAGES	61,000 (60,684) 316
				517002	HEALTH INS/ GROUP MEDICAL	11,000 (11,129) (129)
				517003	MEDICARE - TOWN SHARE	1,040 (893) 147
				517004	LIFE INSURANCE	125 (109) 16
				517006	WORKERS COMP	357 (320) 37
				517007	COUNTY RETIREMENT ASSESSMENT	22,550 (22,550) 0
			Salaries/Wages/Benefits Total			96,072 (95,685) 387
		2.0	Expenses	521002	ELECTRICITY	1,800 (2,523) (723)
				524000	REPAIRS AND MAINTENANCE	4,000 (3,719) 281
				527000	RENTALS & PROPERTY SERVICES	1,500 (1,371) 129
				529006	TRASH REMOVAL	123,621 (143,744) (20,123)
				529007	DISPOSAL of RECYCLING MATERIA	10,000 (607) 9,394
				529008	HAULING EXPENSE	70,000 (97,312) (28,152)
				542000	OFFICE SUPPLIES	4,000 (4,789) (789)
				574002	INSURANCE BLANKET LIABILITY	1,003 (967) 36
			Expenses Total			215,924 (255,032) (840) (39,948)
		5.0	Other Financing Uses	596000	EF TRANSFER TO GENERAL FUND	34,744 (34,744) 0
			Other Financing Uses Total			34,744 (34,744) 0
	Expenses/Other Financing Uses Total					346,740 (385,461) (840) (39,560)
	Surplus (Deficit)					0 (8,788) (840) (9,627)

Town of Bridgewater
Actual Local Receipts Recap version
Fiscal Year Ended June 30,2021

MV Excise, Meals, Room, Boat	\$	3,952,478.00
Meals Excise	\$	335,199.00
Room/Hotel Tax	\$	132,985.00
Boat Excise	\$	2,392.00
Penalties & Interest	\$	368,828.00
Payments in lieu of taxes	\$	5,148.00
Fees & rentals	\$	301,826.00
Cannibas Impact Fee	\$	359,623.00
Intergovernmental	\$	64,917.00
Departmental revenue	\$	85,114.00
License & permits	\$	1,188,211.00
Fines	\$	31,971.00
Investment Income	\$	72,453.00
Other Miscellaneous	\$	19,555.00
Total general fund actual receipts	\$	6,920,700.00

Charges for Services EF Funds

Transfer Station	\$	385,461.00
Golf	\$	1,681,308.00
Sewer	\$	3,148,523.00
Water	\$	4,039,365.00
Total enterprise fund actual receipts	\$	9,254,657.00

TOWN OF BRIDGEWATER, MASSACHUSETTS

**STATEMENT OF NET POSITION
JUNE 30, 2021**

	Governmental Activities	Business-Type Activities	Total
Assets			
Cash and cash equivalents	\$ 26,987,211	\$ 9,034,144	\$ 36,021,355
Investments	2,158,729	-	2,158,729
Receivables (net):			
Property taxes	1,116,357	-	1,116,357
Excise taxes	634,573	-	634,573
User fees	-	1,744,385	1,744,385
Unapportioned assessments	568,972	247,792	816,764
Departmental and other	2,899,307	59,701	2,959,008
Intergovernmental	340,872	4,348,315	4,689,187
Tax foreclosures	620,970	-	620,970
Inventory	-	15,196	15,196
Prepaid items	382,118	-	382,118
Capital assets, not being depreciated	12,243,537	9,591,109	21,834,646
Capital assets, net of accumulated depreciation	44,956,475	20,626,001	65,582,476
Total Assets	92,909,121	45,666,643	138,575,764
Deferred Outflows of Resources			
Related to net other postemployment benefits liability	6,387,433	918,301	7,305,734
Related to net pension liability	2,385,424	329,697	2,715,121
Total Deferred Outflows of Resources	8,772,857	1,247,998	10,020,855
Liabilities			
Warrants and accounts payable	140,208	2,033,449	2,173,657
Accrued payroll and withholdings	419,505	39,771	459,276
Retainage payable	125,208	321,243	446,451
Accrued interest expense	-	128,973	128,973
Unearned revenue	1,445,420	96,531	1,541,951
Other liabilities	3,336,870	11,140	3,348,010
Due to other governments	630,000	-	630,000
Bond anticipation notes payable	500,000	9,411,466	9,911,466
Long-term liabilities:			
Due within one year	1,304,894	1,329,007	2,633,901
Due in more than one year	78,264,115	16,965,568	95,229,683
Total Liabilities	86,166,220	30,337,148	116,503,368
Deferred Inflows of Resources			
Related to net other postemployment benefits liability	2,244,331	322,661	2,566,992
Related to net pension liability	2,696,739	372,722	3,069,461
Total Deferred Inflows of Resources	4,941,070	695,383	5,636,453
Net Position			
Net investment in capital assets	44,838,613	12,316,573	57,155,186
Restricted:			
Nonexpendable permanent funds	113,385	-	113,385
Expendable permanent funds	707,578	-	707,578
Community preservation	2,794,397	-	2,794,397
Title V	551,534	-	551,534
Other purposes	4,435,149	-	4,435,149
Unrestricted	(42,865,968)	3,565,537	(39,300,431)
Total Net Position	\$ 10,574,688	\$ 15,882,110	\$ 26,456,798

See accompanying notes to basic financial statements.

**Massachusetts Department of Revenue, Division of Local Services
Bureau of Accounts ~ Automated Statement of Indebtedness**

City/Town/District of : BRIDGEWATER

Enter year:

FY 2021

Long Term Debt Inside the Debt Limit	+ New Debt Issued	- Retirements	= Outstanding June 30, 2021	Interest Paid in FY 2021
Buildings		425,000.00	6,255,000.00	221,650.00
Departmental Equipment		80,000.00	262,000.00	6,667.50
School Buildings			0.00	
School - All Other			0.00	
Sewer		258,909.00	2,340,342.00	55,710.02
Solid Waste			0.00	
Other Inside		34,000.00	210,000.00	4,860.00

SUB - TOTAL Inside	\$0.00	\$797,909.00	\$9,067,342.00	\$288,887.52
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Long Term Debt Outside the Debt Limit	+ New Debt Issued	- Retirements	= Outstanding June 30, 2021	Interest Paid in FY 2021
Airport			0.00	
Gas/Electric Utility			0.00	
Hospital			0.00	
School Buildings			0.00	
Sewer			0.00	
Solid Waste			0.00	
Water		849,473.21	5,874,472.12	186,522.63
Other Outside	400,000.00	171,542.00	5,854,482.00	94,637.22

SUB - TOTAL Outside	\$400,000.00	\$1,021,015.21	\$11,728,954.12	\$281,159.85
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TOTAL Long Term Debt	\$400,000.00	\$1,818,924.21	\$20,796,296.12	\$570,047.37
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Short Term Debt	+ Issued	- Retired	= Outstanding June 30, 2021	Interest Paid in FY 2021
RANs - Revenue Anticipation			0.00	
BANs - Bond Anticipation:				
Buildings			0.00	
School Buildings			0.00	
Sewer	800,000.00		800,000.00	
Water	1,900,000.00		1,900,000.00	
Other BANs	500,000.00	750,000.00	500,000.00	9,348.95
SANs - State Grant Anticipation			0.00	
FANs - Federal Gr. Anticipation			0.00	
Other Short Term Debt			0.00	

TOTAL Short Term Debt	\$3,200,000.00	\$750,000.00	\$3,200,000.00	\$9,348.95
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GRAND TOTAL All Debt	\$3,600,000.00	\$2,568,924.21	\$23,996,296.12	\$579,396.32
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Authorized and Unissued Debt				
Purpose	Article Number	Amount Authorized	- Issued - Retired - Rescinded	= Unissued 6/30/2021
Elm Street Reconstruction	FY19-041	2,835,000.00	2,835,000.00	0.00
First Street Reconstruction	FY19-042	1,200,000.00	500,000.00	700,000.00
Wastewater Treatment Facility	FY19-052	32,000,000.00	800,000.00	31,200,000.00
Mass Clean Water Trust WTP	FY20-022	16,000,000.00	1,900,000.00	14,100,000.00
CSMP T5 SRF	FY20-023	400,000.00	400,000.00	0.00
Curve Street Water Mains	FY21-032	979,000.00		979,000.00
				0.00
TOTAL Authorized and Unissued Debt				\$46,979,000.00

BUREAU OF ACCOUNTS, STATEMENT OF INDEBTEDNESS DETAIL

Long Term Debt Inside the Debt Limit Report by Issuance	+ New Debt Issued	- Retirements	= Outstanding June 30, 2021	Interest Paid in FY 2021
KEITH HOMESTEAD-2012 CPC 00001		34,000.00	210,000.00	4,860.00
EQ 8/12-2012 AMBULANCE 00001		29,000.00	27,000.00	830.00
EQ FIRE 8/12-2012 FIRE 00001		42,000.00	218,000.00	5,102.50
SWR MN RLN 4/14-2014 SWR 00002		33,000.00	66,000.00	2,805.00
EQ DEPT 4/14-2014 DEPT 00002		4,000.00	7,000.00	310.00
EQ HWY 4/14-2014 HWY 00001		5,000.00	10,000.00	425.00
SWR MN EXT 4/14 - AREA 3, 6 10		120,000.00	230,000.00	9,900.00
FIRE STATION ROOF REHAB		5,000.00	70,000.00	2,500.00
MEMORIAL BUILDING REHAB		25,000.00	325,000.00	11,750.00
ACADEMY BUILDING RENOVATIONS		155,000.00	2,280,000.00	80,800.00
ACADEMY BUILDING RENOVATIONS		240,000.00	3,580,000.00	126,600.00
SEWER CW-14-17 4/13/17		105,909.00	2,044,342.00	43,005.02
			0.00	
TOTAL	0.00	797,909.00	9,067,342.00	288,887.52

Long Term Debt Outside the Debt Limit Report by Issuance	+ New Debt Issued	- Retirements	= Outstanding June 30, 2021	Interest Paid in FY 2021
TTL V 07/04-WPAT T5 97 1024-1		9,565.00	19,574.00	
TTL V 6/05-WPAT T5 97 1024-3C		20,000.00	140,000.00	
TTL V 11/03-WPAT T5 97 1024-2		20,000.00	100,000.00	
TTL V 08/12-WPAT T5 97 1024-D		21,053.00	189,470.00	
TTL V 08/12-WPAT-T5 97 1024-E		19,924.00	241,438.00	
TTL V 01/15-WPAT-T5 97 1024-F		20,000.00	280,000.00	
WTR 6/03 & 6/05-2006 WTR 00001		175,000.00	875,000.00	42,218.75
WTR RPL PCE-WPAT DW 08 14 MSTR		51,473.21	635,472.12	13,224.15
WTR EQ 4/14-2014 WTR 00002 A		97,000.00	192,000.00	8,185.00
WTR EQ 4/14-2014 WTR 00002 B		16,000.00	32,000.00	1,360.00
GLF CLB HOUSE-2008 GLF 00001		26,000.00	156,000.00	11,830.00
GLF COURSE 8/12-2012 GC 00001		5,000.00	25,000.00	582.50
GLF COURSE 4/14 2014 GC 00001		30,000.00	48,000.00	2,190.00
DIF ELM STREET		0.00	4,255,000.00	80,034.72
WTR/SWR AMA METERS		455,000.00	3,160,000.00	100,416.67
WTR MAIN HAY/WALL ST		55,000.00	980,000.00	21,118.06
CMSP TITLE 5 SFR LOAN CWT-20-37	400,000.00		400,000.00	
			0.00	
TOTAL	400,000.00	1,021,015.21	11,728,954.12	281,159.85

Short Term Debt Report by Issuance	+ Issued	- Retired	= Outstanding June 30, 2021	Interest Paid in FY 2021
DIF FIRST STREET ROADWAY	500,000.00	750,000.00	500,000.00	9,348.95
Wastewater Treatment Facility	800,000.00		800,000.00	
Mass Clean Water Trust WTP	1,900,000.00		1,900,000.00	
			0.00	
TOTAL	3,200,000.00	750,000.00	3,200,000.00	9,348.95

Treasurer's Report - Fiscal Year 2021

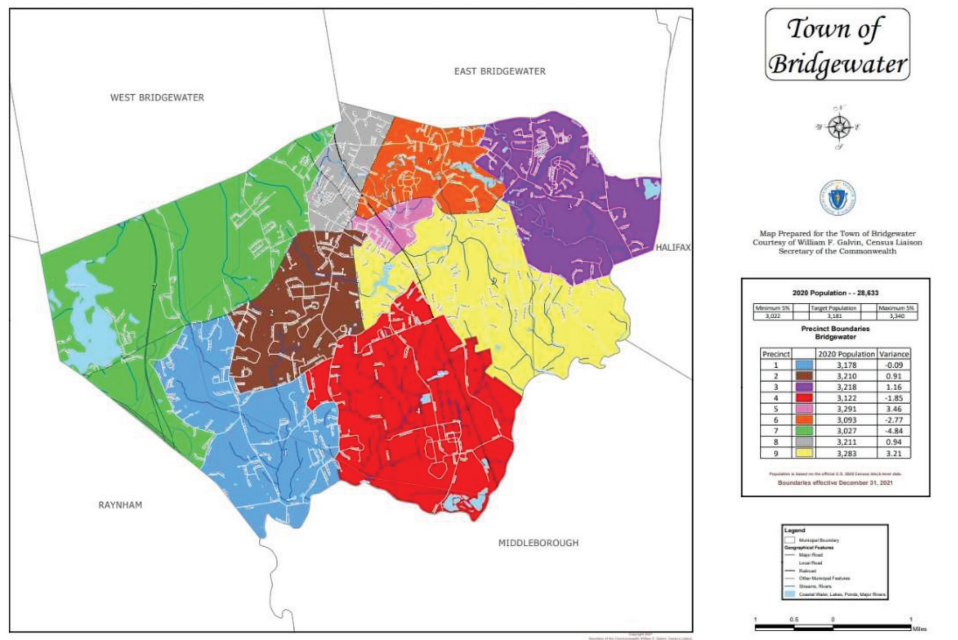
Cash Reconciliation

Cash Balance June 30, 2020	37,362,219.29
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Cash Balance June 30, 2021	39,193,672.78
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General Fund	6,193,525.43
Special Revenue Funds	7,295,604.63
Capital Project Funds	4,114,495.80
Enterprise Funds	10,157,304.69
Trust and Agency Funds	11,432,742.23

Bridgewater Precinct Map updated 2021



Sunset at the Nip, Bridgewater

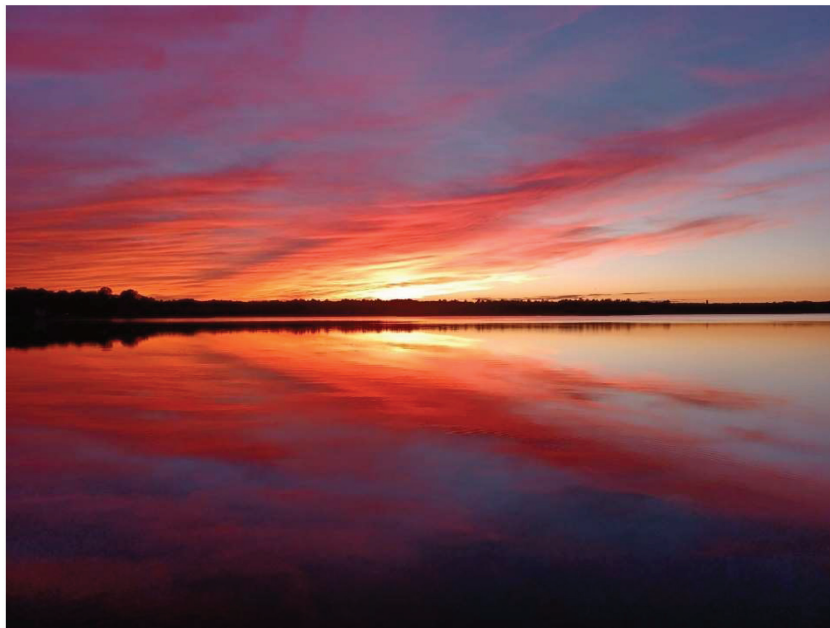


Photo Credit: Thomas Schmuck

The editors of this report are grateful for the contributions by the Board, Committee and Commission Chairs, Department Heads, and the Town Manager.